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**From:** Andrew Shaw <City.Council@Saskatoon.ca>  
**Sent:** Friday, July 26, 2019 1:09 PM  
**To:** City Council  
**Subject:** Form submission from: Write a Letter to Council  
**Attachments:** multi-year\_budget\_property\_tax\_options.pdf



Submitted on Friday, July 26, 2019 - 13:09  
Submitted by anonymous user: 207.47.223.29  
Submitted values are:

Date: Friday, July 26, 2019  
To: His Worship the Mayor and Members of City Council  
First Name: Andrew  
Last Name: Shaw  
Email: andrew.shaw@nsbasask.com  
Address: 1724 Quebec Ave, 9  
City: Saskatoon  
Province: Saskatchewan  
Postal Code: S7K 1V9  
Name of the organization or agency you are representing (if applicable): NSBA  
Subject: 10.5.1 - 2020/2021 Multi-Year Business Plan and Budget Property Tax Options  
Meeting (if known): City Council - July 29, 2019  
Comments:  
Hello,

Please receive the attached letter to City Council regarding item 10.5.1 - 2020/2021 Multi-Year Business Plan and Budget Property Tax Options on the City Council agenda for July 29, 2019.

Thanks in advance,

Andrew Shaw  
Research and Policy Analyst  
NSBA

Attachments:  
multi-year\_budget\_property\_tax\_options.pdf: [https://www.saskatoon.ca/sites/default/files/webform/multi-year\\_budget\\_property\\_tax\\_options.pdf](https://www.saskatoon.ca/sites/default/files/webform/multi-year_budget_property_tax_options.pdf)

The results of this submission may be viewed at:  
<https://www.saskatoon.ca/node/398/submission/327997>



July 25, 2019

## 2020/21 Multi-Year Budget Property Tax Options

Phone 306.242.3060 Fax 306.242.2205

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info@nsbasask.com

#9-1724 Quebec Avenue,  
Saskatoon, SK S7K 1V9

City Council  
222 Third Avenue  
Saskatoon, SK  
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Dear Mayor Clark and Members of City Council,

The NSBA annually submits comments on behalf of its members to City Council during deliberations on the City's annual business plan and budget. As the budget process has evolved for Administration and Council, the NSBA has also attempted to be diligent in responding at the appropriate time in the budget process where it identifies concerns. With the implementation of a multi-year business plan and budget for 2020/2021, the NSBA has been following this conversation more diligently as decisions made in 2019 will have much longer-term consequences.

At the June 17<sup>th</sup> Governance and Priorities Committee meeting, the Committee tasked the Administration to pursue a lower targeted property tax increase, correctly noting that increases at or above 4% annually are unsustainable for residents and businesses. The NSBA certainly agrees with that analysis and the direction to target a lower property tax increase for 2020 and 2021.

However, when reviewing the options proposed to achieve the directed "savings," the NSBA is concerned that none of the proposed options fall into the category of productivity enhancements/efficiencies. While the NSBA appreciates the work undertaken by Administration to produce a lower targeted property tax increase, it is our position that such measures as the ones proposed are stop-gaps and do not create genuine, long-term savings.

The NSBA would encourage City Council to target and identify systemic changes that improve efficiency and create long-term savings for the City, including analyzing how the City provides service across each of its business lines and which functions are best provided by internal staff versus external contracting. By finding these efficiencies, City Council will – in turn – have more ability to direct money towards growth and new projects that improve quality of life for our city.

The NSBA understands that the process of finding efficiencies in the City's processes is ongoing and commends the City for the efforts made in this area to date including those items highlighted in the 2018 Service, Savings, and Sustainability Report and the City's impending ERP implementation. However, this multi-year budget – being the first of its kind in Saskatoon – offers an opportunity for City Council to take a deep dive and identify further efficiencies to be achieved over the course of the budget term.

As always, the NSBA is willing to answer any and all questions relating to this letter and hope to assist City Council and Administration in the quest to find efficiencies moving forward.

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SASKATOON'S BUSINESS ASSOCIATION



July 25, 2019

## 2020/21 Multi-Year Budget Property Tax Options

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#9-1724 Quebec Avenue.  
Saskatoon, SK S7K 1V9

Sincerely,

A handwritten signature in black ink, appearing to read 'Keith Moen', written over a horizontal line.

Keith Moen  
Executive Director



**SASKATOON'S BUSINESS ASSOCIATION**