## **Community Standards Prioritized Initiatives**

## **Bylaw Enforcement Section Initiatives**

| Initiated | Initiative Description   | Current<br>Status | Estimated Completion |
|-----------|--|-------------------|----------------------|
| 2017      | Centralized Inspection Files - Design and implement a standardized file sharing system that is field accessible for all inspectors to promote quality customer service through information sharing | Initiated         | Jan-18               |
| 2017      | Centralized Inspector Office - Transition inspection staff into centralized office location to facilitate inspection pool, knowledge sharing, and customer service improvements                    | In Progress       | Mar-18               |
| 2017      | Property Maintenance Inspection Program - Complete pilot of property maintenance inspection program and propose and implement long-term operational plan   | In Progress       | 2018                 |
| 2017      | Sewer Use Bylaw - Complete bylaw implementation and transition the daily operational components of the new Sewer Use Bylaw into the Community Standards Division                                   | In Progress       | 2018                 |
| 2017      | Bylaw Training Program - Develop and implement a standardized training program to promote safe inspections and standardized delivery for consistent customer service                               | Initiated         | 2019                 |
| 2018      | Easy to Read Bylaw Guide - Develop a customer-friendly print and online guide to educate and empower homeowners on bylaw responsibilities and expectations   | Not Started       | 2018                 |

## **Licensing and Permitting Section Initiatives**

| Initiated | Initiative Description  | Current<br>Status | Estimated<br>Completion |
|-----------|---|-------------------|-------------------------|
| 2017      | Outdoor Music Requirements - Review current outdoor music regulations and guidelines and ensure alignment with current customer needs as requested by City Council  | Not Started       | Jan-18                  |
| 2017      | Landscaping Requirements - Review options to ensure landscaping is completed in conjunction with development of one- and two-unit dwellings as requested by City Council  | In Progress       | Feb-18                  |
| 2017      | Mobile Food Truck Policy Review - Conduct policy review and engagement and recommend changes with respect to current pilot program as requested by City Council   | Reoccurring       | Apr-18                  |
| 2017      | Parking Patio and Sidewalk Cafe Policy Review - Conduct policy review and engagement and recommend changes with respect to current pilot program as requested by City Council                                       | Reoccurring       | Apr-18                  |
| 2018      | Noise Bylaw Extension Approval Model - Review practices in other major cities and develop streamlined approval process for noise bylaw extensions as requested by City Council                                      | Not Started       | Apr-18                  |
| 2017      | Operation of Drones and UAVs in City Limits - Develop and propose a regulatory policy to approve operation of drones/UAVs within City limits as requested by City Council   | In Progress       | May-18                  |
| 2019      | Signage Regulation Review - Review bylaw ammendments to update signage regulations in Zoning Bylaw No. 8770 as requested by City Council  | Not Started       | Oct-18                  |
| 2018      | Short-Term Accommodation Regulations - Conduct research and engagement and propose a regulatory model as requested by City Council  | In Progress       | Oct-18                  |
| 2017      | Taxi Licensing Model - Continue transition of taxi licensing and enforcement to the Community Standards Division, including ongoing consultation and policy development regulating Transportation Network Companies | In Progress       | 2019                    |
| 2017      | Drainage Regulatory Model - Continue engagement, research, and development toward recommending bylaw changes and a regulatory model to effectively govern drainage regulation                                       | In Progress       | 2019                    |
| 2018      | Cannabis Regulations - Conduct research and engagement and propose a regulatory model in line with federal regulations  | In Progress       | Jul-18                  |
| 2019      | General Licensing - Initiate and complete transition of this function from Corporate Revenue to streamline customer service   | Not Started       | 2019                    |
| 2019      | Signage Permitting Business - Review current program, and implement a revised cost-recovery program with appropriate fees   | Not Started       | 2019                    |
| 2020      | Secondary Suite Regulation and Enforcement - Conduct research and engagement and propose a regulatory model   | Not Started       | 2019                    |
| 2020      | Street Use Permitting Model - Transition permitting program to the Community Standards Division and review and propose new fees and costs recovered for businesses in line with current street use enforcement      | Not Started       | 2019                    |

## **Parking Section Initiatives**

| Initiated | ·  | Current<br>Status | Estimated Completion |
|-----------|--|-------------------|----------------------|
| 2017      | Paid Parking Time Zone Extension - Review and report effectiveness of increased 3-hour time zones in paid parking areas as requested by City Council   | Initiated         | Dec-17               |
| 2017      | Temporary Reserved Parking Program - Develop and implement new fees, rate classes, and business delivery model for temporary reserved parking, including special license groups (e.g. parking patios, etc.) as requested by City Council | Initiated         | Jan-19               |
| 2017      | Residential Parking Permit Program - Conduct research and engagement and present a new policy and bylaw to govern residential parking management issues as requested by City Council   | Initiated         | 2019                 |
| 2017      | Service Alert Communication - Develop a simplified service alert system to trigger during unplanned system and parking application outages   | In Progress       | Jan-18               |
| 2017      | Reduce Unpaid Parking Tickets - Develop and implement program to increase recovery of current \$2.5M in outstanding parking tickets  | Initiated         | May-18               |
| 2018      | Enforcement Services Procurement - Issue Request for Proposals to procure new long-term vendor of enforcement services   | Not Started       | Jul-18               |
| 2018      | Disabled Parking Program - Conduct review and engagement to propose changes to current permitting program  | Not Started       | Oct-18               |
| 2019      | Meter Post Renewal - Determine long-term asset management plan for meter post reuse in line with urban landscape needs and to facilitate Temporary Reserved Parking Program  | Not Started       | 2019                 |
| 2017      | Request for Review Process - Refine customer service and communication and realign resources to effectively manage parking ticket review requests  | In Progress       | 2019                 |
| 2019      | Marketing/Rebranding Campaign - Design and implement a new marketing campaign to rebrand the parking business  | Not Started       | 2019                 |
| 2019      | Signage Review, Replacement, and Management - Review state of current signage, develop replacement strategy, and implement ongoing response management - in line with rebranding and marketing   | Not Started       | 2019                 |
| 2020      | Mailed Ticketing - Develop and implement staffing, system, and protocol to meet full system potential via mailed ticketing process   | Not Started       | 2020                 |
| 2019      | Enforcement Route Optimization - Utilize large volumes of parking data to optimize enforcement routes and services   | Not Started       | 2019                 |
| 2020      | Utility Finance Model - Design and propose a funding model that maintains investment in current stakeholders and the City but provides opportunities for parking business expansion and development                                      | Not Started       | 2022                 |
| 2019      | New Parking System Procurement - Develop procurement plan to prepare for parking meter upgrades - replace following end of 2020 contract   | Not Started       | 2021                 |
| 2022      | Consolidate City-Owned Lot Management - Develop and implement a new business model to more effectively and consistently utilize all Cityowned parking facilities in line with parking study  | Not Started       | 2023                 |