

Sample Report: Recreation & Culture 2018 Business Plan & Budget

Recommendation

1. That the Recreation & Culture Business Line totalling \$XX million in expenditures (\$XX increase over 2017) and \$XX million (\$XX increase over 2017) in revenues be approved.
2. That the Capital Budget totaling \$XX million be approved
3. That the four-year rates and fees for Gordon Howe Campground, as included in the proposed 2018 Operating Budget be approved;
4. That the four-year rates and fees for Indoor Leisure Centres and Outdoor Pools, as included in the proposed 2018 Operating Budget; be approved

Topic and Purpose

The purpose of this report is to receive City Council approval for the 2018 Recreation & Culture Business Line as presented including both the capital and operating.

Report Highlights

1. The Recreation & Culture Business Line includes \$XX million in expenditures and \$XX million in non-tax revenues.
2. The Recreation & Culture Business Line includes \$XX million in funded capital investments, most notably \$XX million for further upgrades at the Gordon Howe Complex.
3. Various changes to current rates and fees are included in the 2018 Preliminary Business Plan & Budget. This includes changes to the Gordon Howe Campground, indoor leisure centres rentals and outdoor pools.

Strategic Goal

This report supports the Strategic Goal of Asset and Financial Sustainability by being open, accountable and transparent, particularly when it comes to the resource allocation and collection decisions the City of Saskatoon (City) makes.

Background

The 2018 Preliminary Corporate Business Plan and Budget, "Shaping our Financial Future," was presented to the Governance and Priorities Committee at its meeting on October 16, 2017.

Report

Recreation & Culture Business Line Operating Budget

The 2018 Preliminary Business Plan and Budget includes \$XX million in expenditures for the Recreation & Culture Business Line. This is a \$XX million or XX% increase over 2017 mainly due to:

- \$XX for growth requirements. The most notable growth inclusions are:
 - 51 hectares of new green space has been added in 2018 which will require additional resources for the Parks Maintenance & Design Service Line in order to maintain current service levels; and
 - \$XX in increased reserve contributions in order to properly maintain the upgrades that have been completed at the Saskatoon Minor Football Field by the Friends of the Bowl Foundation.
- \$XX million for inflationary increases, most notably \$XX related to Leisure Centres – Programs and Rentals. The increase in Leisure Centres is largely due to higher utility rates for water and electricity, inflationary increases to internal rental charges and staff compensation.

This Business Line also include a total of \$XX million in non-tax revenue sources. This is a decrease of \$XX over 2017's budgeted revenue. The increases in revenue are largely due to rate increase and corresponding admission projections at golf courses, indoor rinks and leisure centres.

The property tax support provided to this business line is \$XX million, which is a \$XX or XX% increase over 2017. This increase in property tax support is largely due to the expenditures increasing at a faster rate than non-tax revenue sources.

Recreation & Culture Business Line Capital Budget

The 2018 Preliminary Business Plan and Budget includes \$XX million in funded capital investments. The most notable project is \$XX million under the Outdoor Sport Fields Service Line. While the XX million will be provided by to an external organization, there is \$XX million City contribution currently recognized as unfunded bringing the total project to \$XX million.

Rate Changes

The 2018 Preliminary Business Plan and Budget, includes various changes to current rates and fees. This includes changes to the Gordon Howe Campground, indoor leisure centres and outdoor pools as outlined in attachments 1 and 2 respectively.

Options to the Recommendation

City Council can choose to revise any Service Line and associated service levels that would impact the total operating expenditures, revenues or capital programming.

Public and/or Stakeholder Involvement

The Administration developed the 2018 Preliminary Business Plan and Budget based on public feedback such as the annual Civic Services Survey, Citizen Budget Online Tool, and other public engagement initiatives undertaken throughout the budget process. Specific public and or stakeholder involvement that was undertaken regarding the various rate changes is available in the attachments.

Communication Plan

A communication plan is not required.

Policy Implications

Public Notice pursuant to Section 3 of Policy No. C01-021, Public Notice Policy, is not required.

Other Considerations/Implications

If applicable, policy, financial, environmental, privacy, and CPTED implications or considerations are included in the attached report.

Due Date for Follow-up and/or Project Completion

Upon City Council approval of the 2018 Preliminary Business Plan and Budget, the Administration will develop an Approved Business Plan and Budget that will be presented to GPC in early 2018.

Public Notice

Public Notice pursuant to Section 3 of Policy No. C01-021, Public Notice Policy, is not required.

Attachment

1. 2018 – 2021 Rates and Fees for Gordon Howe Campground Background
2. Indoor Leisure Centres and Outdoor Pools – Rental Rates – September 1, 2018 to August 31, 2022

Report Approval

Written by: Clae Hack, Director of Finance

Reviewed by:

Approved by;

Recreation & Culture 2018 Business Plan & Budget Business Line.docx