

From: [Web NoReply](#)
To: [City Council](#)
Subject: Email - Communication - James Moffat - 101 Doors and Windows Ltd - Property Tax Ratio Update - CK 1615-0
Date: Friday, April 11, 2025 10:33:20 AM
Attachments: [Letter to Council.docx](#)

--- Replies to this email will go to [REDACTED] ---

Submitted on Friday, April 11, 2025 - 10:23

Submitted by user: Anonymous

Submitted values are:

I have read and understand the above statements.: Yes

I do not want my comments placed on a public agenda. They will be shared with members of Council through their online repository.: No

I only want my comments shared with the Mayor or my Ward Councillor.: No

Date: Friday, April 11, 2025

To: Her Worship the Mayor and Members of City Council

First Name: James

Last Name: Moffat

Phonetic spelling of first and/or last name: [REDACTED]

Phone Number : [REDACTED]

Email: [REDACTED]

I live outside of Saskatoon: No

Saskatoon Address and Ward:

Address: Bay #1 1415 Ontario Ave.

Ward: Ward 1

Name of the organization or agency you are representing (if applicable): 101 Doors and Windows Ltd.

What do you wish to do ?: Submit Comments

Comments:

I urge you to reconsider the proposed 1.88:1 commercial-to-residential tax ratio. As a local business, we are deeply concerned about the continued shift of financial burden onto small businesses while the City expands staffing and spending without finding meaningful efficiencies. We are already facing inflation, labour shortages, crime, supply chain issues, and lingering pandemic impacts. Unlike larger cities, Saskatoon lacks the population size and infrastructure to absorb these costs. Without small business, there is no local economy—and without a commitment from City Hall to control costs instead of taxing us further, you risk weakening the very foundation that supports this community. We ask you to choose balance, sustainability, and

respect for those who continue to invest in Saskatoon every day.

Attachments:

- [Letter to Council.docx](#) 16.36 KB

Will you be submitting a video to be vetted prior to council meeting?: No

The results of this submission may be viewed at:

https://www.saskatoon.ca/admin/structure/webform/manage/webform_398/submission/105715

Dear Mayor Block and Members of Saskatoon City Council,

I am writing to strongly urge Council to reconsider the proposed commercial-to-residential tax ratio of **1.88:1**. While I understand the financial pressures the City faces, there are alternative options on the table that would offer a more reasonable balance—options that do not place an outsized burden on the very businesses that help drive Saskatoon's economy.

It was noted at the March 26 Council Meeting that Councillor Jeffries has not heard concerns from Saskatoon businesses regarding the 1.88:1 ratio. As a business owner operating here, let me be very clear: **we are deeply concerned**.

The current business environment is already extremely difficult. Local businesses are contending with:

- U.S. tariffs that hurt exports and increase costs
- Inflation that continues to drive up wages and materials
- Tight, shrinking profit margins
- Lingering impacts from the pandemic on supply chains and staffing
- Increasing crime, including theft and vandalism, raising our operating expenses
- A growing labour shortage
- And a lack of the infrastructure and market size enjoyed by cities like Calgary, Edmonton, and Winnipeg

Despite these challenges, we continue to invest, employ, and contribute to our city. Yet year after year, we see tax increases, while the City continues to **grow in size, staffing, and spending**, with little meaningful effort to find efficiencies or reduce overhead. Small businesses are expected to simply absorb these costs—and we're reaching a breaking point.

The solution cannot always be to **tax more**. At some point, the City must take a serious look at its operations and ask where **spending can be controlled, staffing optimized, and services streamlined**. Businesses are constantly asked to do more with less. It's time City Hall held itself to the same standard.

Without small business, Saskatoon does not thrive. We are the storefronts, the service providers, the employers, and the tax base that keeps this city moving. A tax ratio like 1.88:1 threatens to hollow that foundation.

If Saskatoon truly wants to grow sustainably, attract investment, and foster local prosperity, it must create an environment where small businesses are not only welcome—but able to survive and succeed.

I urge Council to reconsider this tax ratio, and to engage seriously in finding efficiencies and cost control measures **before** asking more from the very people keeping this city running.

Sincerely,

James Moffat

101 Doors and Windows



Proud Member, NSBA – Saskatoon's Business Association