

Saskatoon North Partnership for Growth – Strategic Plan 2025-2030

ISSUE

As part of its 2023 work plan, a strategic plan was developed for the Saskatoon North Partnership for Growth to ensure there is a common intermunicipal vision and supporting priorities for the coming years.

RECOMMENDATION

That Growing Forward Together – P4G Strategic Plan 2025 – 2030 be endorsed in principle.

BACKGROUND

In 2014, a political and administrative collaboration was formed, known as the Saskatoon North Partnership for Growth (P4G), by the partnering municipalities of the R.M. of Corman Park, City of Martensville, City of Saskatoon, City of Warman and Town of Osler. The P4G was formed to bring a coordinated approach to the growth of the region to one million people, including land use, population, transportation, utilities and servicing.

As part of the 2023 work plan, a P4G strategic plan was prioritized for completion to ensure that there is a common intermunicipal vision, identified focus areas and an implementable action plan.

The strategic plan will be used as a tool to help the member municipalities:

- Focus energy and resources on the most pressing intermunicipal needs and priorities, while establishing realistic goals and objectives;
- Build consensus on future direction, strengthen relationships and help solve complex interjurisdictional problems together;
- Ensure that the P4G Executive Director, the P4G committees, municipal staff and Councils are working toward the same regional goals;
- Assess and adjust the P4G's direction in response to a changing environment;
- Determine changes to governance frameworks, process improvements and intermunicipal operations by ensuring continued alignment with regional priorities; and
- Guide decision-making and budget allocation to the strategic priorities, including an approach to measure progress.

DISCUSSION/ANALYSIS

From September 2023 to May 2024, elected and administrative representatives from all five P4G partners, alongside the P4G Executive Director worked with consultants Veracity Planning Services Inc and Pylvot Consulting Inc. to develop the first strategic plan for P4G.

The resulting plan, Growing Forward Together – P4G Strategic Plan 2025-2030 (see Appendix 1) outlines a vision, mission, values and strategic themes to guide P4G’s work over the next five years.

Implementation Plan:

To achieve the vision, the P4G must commit to working collaboratively with each other and with others and direct the work of the P4G with clarity and accountability. This includes alignment of annual business planning processes with the strategic themes and priorities, as well as regular progress reporting.

A separate action plan will be created for implementation by the P4G Executive Director and P4G committees, focusing on 1-3-year priorities, 3-5 years and 5 years and beyond. Phasing of actions is required to ensure adequate resourcing and risk management. Action planning work will continue to be refined and be fed into the more detailed P4G annual budget and work planning, which is currently underway for 2025.

Regional Oversight Committee Recommendation:

The Regional Oversight Committee (ROC), at its meeting on May 23, 2024, passed the following motion:

1. “That the Regional Oversight Committee adopt the report titled “Growing Forward Together – P4G Strategic Plan 2025-2030”;
2. That the Strategic Plan be forwarded to the Councils of the P4G municipalities for adoption; and
3. That subject to municipal adoption, the Strategic Plan be made available on the P4G website as well as circulated to other levels of government, stakeholders and rightsholders, for information.”

The ROC consists of two elected officials from each of the five P4G partner municipalities and makes recommendation to municipal Councils.

FINANCIAL IMPLICATIONS

There are no financial implications identified.

OTHER IMPLICATIONS

There are no Public Notice, privacy, legal, social or environmental implications identified.

NEXT STEPS

After municipal adoption is complete, the strategic plan will be posted to the P4G website and circulated to rightsholders and stakeholders for information.

The P4G strategic plan will be reviewed regularly and updated as required to reflect the P4G’s commitment to continually evolve and adapt.

APPENDICES

1. Growing Forward Together – P4G Strategic Plan 2025-2030

REPORT APPROVAL

Written by: Tyson McShane, Long Range Planning Manager
Reviewed by: Lesley Anderson, Director of Planning and Development
Russ Munro, Acting General Manager, Utilities and Environment
Approved by: Celene Anger, General Manager, Community Services

SP/2024/PD/Council/Saskatoon North Partnership for Growth – Strategic Plan 2025-2030/sk