

Saskatoon Police Service



2024 CAPITAL BUDGET 2025 – 2028 CAPITAL PLAN

OCTOBER 2023



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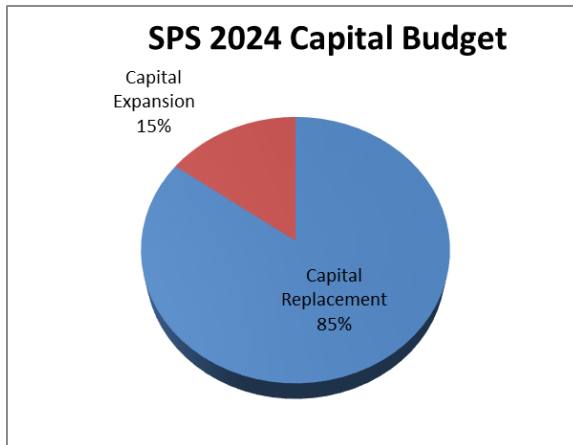
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EXECUTIVE SUMMARY

2024 Total SPS Funded Capital Budget – 6 Projects \$3,643,000



2024 Capital Budget - Expenditure Type				
Capital Replacement				
Radio	0.0%	\$	-	
Equipment	47.5%		1,731,000	
Technology	19.0%		691,000	
Facilities	18.5%		673,000	
	85.0%	\$	3,095,000	\$ 3,095,000
Capital Expansion				
Radio	0.0%	\$	-	
Equipment	6.3%		231,000	
Technology	1.9%		68,000	
Facilities	0.0%		-	
General	6.8%		249,000	
	15.0%	\$	548,000	\$ 548,000
	100%			\$ 3,643,000

2024 Saskatoon Police Service (SPS) Capital Investments include six projects totaling \$3,643,000 of which \$3,095,000 is targeted to address a number of asset replacement projects including \$1,731,000 related to equipment replacement and \$691,000 for technology replacement.

Planned capital expansion projects for 2024 total \$548,000 including \$249,000 for general equipment expansion, and \$231,000 for equipment expansion. There is more focus on replacement than capital expansion in 2024 to make the most efficient and effective use of capital funds available.

All projects noted above are to be funded from Police Capital Reserves.



Funding Sources

All 2024 capital projects noted above are proposed to be funded from SPS Capital Reserves. The proposed total annual provision from the Operating Budget into capital reserves is \$3,505,300.

The forecasted balance in capital reserves at the end of 2024 is as follows:

		2024
FORECASTED CLOSING BALANCE:		
	Equip. & Technology	-651,376
	Radio	-95
	General Capital	-10
	Renovations	-144
	Total Closing Balance	\$ (651,626)

Negative sign shows funds remaining in the reserve, red shows reserve as overspent

Operating Budget Impact

Planned capital projects will increase the 2024 Operating Budget by \$214,000 and are already reflected in the 2024 operating budget. The operating impacts primarily relate to the addition of vehicles to the fleet.

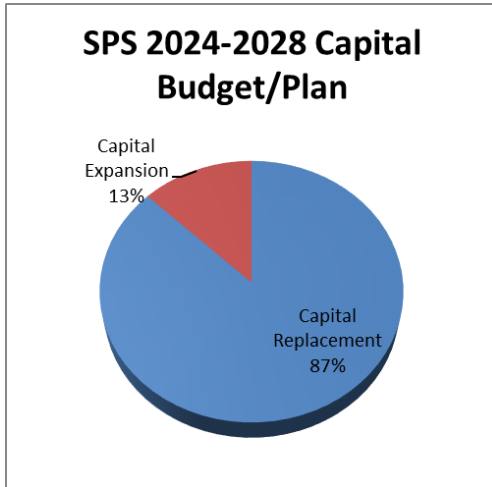
Non-SPS Funded Proposed Capital Projects

There are no non-SPS funded projects this year.



5 YEAR CAPITAL PLAN

1. Project Overview



2024 - 2028 Capital Budget/Plan - Expenditure Type			
Capital Replacement			
Radio	15.2%	\$ 2,690,000	
Equipment	30.0%	5,307,000	
Technology	35.0%	6,186,000	
Facilities	7.1%	1,249,000	
	87.2%	\$ 15,432,000	\$ 15,432,000
Capital Expansion			
Radio	0.0%	\$ -	
Equipment	1.6%	\$ 281,000	
Technology	3.4%	604,000	
Facilities	0.0%	-	
General	7.8%	1,375,000	
	12.8%	\$ 2,260,000	\$ 2,260,000
	100%		\$ 17,692,000

The most prominent trend for future capital spending relates to asset replacement. Radio, equipment, technology and facility replacement over the five-year planning period of 2024 to 2028 is projected to cost \$15,432,000 (87.2%) of total capital spending.

The largest category is technology replacement. Projects consist of end-user computer equipment replacement (computers, laptops, etc.), IT Infrastructure replacement (server replacements, etc.) and in-car camera replacements, to name the larger projects.

Future capital expansion projects total \$2,260,000 (12.8%) of total capital spending. Proposed key projects include \$1,375,000 related to vehicle and specialty equipment expansion, and \$604,000 related to technology expansion.

The largest expense in technology expansion relates to the body worn camera program.

2. **Capital Funding**

All projects in the five year capital plan are proposed to be funded from existing SPS capital reserves.



3. Sufficiency of Reserves

Overview

The ability to adequately fund Police capital reserves is for the most part a function of comprehensive planning that forecasts future needs and the ability to match those needs with a corresponding appropriate annual provision from the Operating Budget. Over the years the SPS, with the support of the Board and City Council, has taken a number of steps to improve both the planning efforts and reserve funding levels highlighted within the comments that follow.

Reserve Status

In 2024, the total annual provision to the Capital Reserves will decrease \$90,000, then remain static in 2025. The decrease matches the expense of some items moved out of capital that may more properly be categorized as operating expenses.

The funding meets Board approved policy that calls for the annual provision for capital reserves to equal the ten-year average project cash flow requirement.

Total Transfer to Reserves

The planned transfers from the operating budget to the capital reserves are as follows:

	2024	2025
Equipment & Technology Reserve	\$ 2,680,900	\$ 1,657,900
Radio Reserve	\$ 3,200	\$ 1,323,000
General Capital Reserve (Additional Vehic	\$ 180,000	\$ 338,400
Renovations Reserve	\$ 641,200	\$ 186,000
Corporate Digital Data Reserve	\$ 9,100	\$ 9,100
	\$ 3,514,400	\$ 3,514,400

The status of each reserve is summarized below. A table forecasting the sufficiency of reserves is provided later in this report on Page 9.

Equipment & Technology Reserve

The Equipment & Technology Reserve annual Operating Budget provisions are as proposed above. Projects requiring funding from this reserve have remained relatively static over the past number of budget cycles largely due to improved efforts to identify asset replacement needs and replacing them on a structured cycle, aligned with the required retirement of assets. SPS replaces capital items when they need replacement due to expiry or cessation of function, not necessarily immediately when the suggested lifecycle being reached. A number of steps have been taken in the recent past to ensure that this reserve is properly funded.



The balance in the reserve at the end of 2024 is projected to be \$651,300. The Equipment & Technology Reserve is fully funded through the ten year planning cycle reflecting SPS's commitment to efficient and effective capital investment planning. As the years progress, capital contributions from the operating budget will continue to be rebalanced to use the contributions the most effectively each year.

Radio Reserve

The Radio Reserve, which is used to finance projects related to portable and in-car radios and equipment, is currently funded as indicated above. The balance in the reserve at the end of 2024 is projected to be \$100. Future projects to the end of the five-year planning period of 2028 are adequately funded based on current project estimates.

General Capital Reserve

In 2010 Council approved City Administration's proposal for the establishment of new Corporate-wide departmental capital reserves. This new initiative included a partial transfer of funds from the Reserve for Capital Project (RCE) to City departments. The purpose of the new reserve was to provide annual funding to departments for projects that would typically end up on a long list of discretionary RCE projects. The Police Service allocation has been used to fund vehicle fleet additions.

Facilities Renovations

The Facilities Renovations Reserve is a source of funding primarily for renovations to existing facilities and replacement of existing furniture. The net funding for this reserve has been rebalanced, consistent with the description for other reserves as identified above.

The balance in the Facilities Renovations category at the end of 2024 is projected to be \$100.



4. Capital Loans

The Police Service does not have any outstanding capital loans.

CAPITAL SUMMARY TABLE 2024 CAPITAL BUDGET / 2025 - 2028 CAPITAL PLAN

2024 Capital Budget Proposal	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	2028	2024-2028
POLICE CAPITAL RESERVE PROJECTS	2023 APPROVED	2024 Budget	2025 Plan	2026 Plan	2027 Plan	Plan	Total
<u>EQUIPMENT & TECHNOLOGY</u>							
P.02497 EQUIPMENT REPLACEMENT	660,000	1,587,000	801,000	867,000	437,000	457,000	4,149,000
P.02619 AIRCRAFT EQUIPMENT REPLACEMENT	-	144,000	-	824,000	-	190,000	1,158,000
P.02498 EQUIPMENT EXPANSION	-	231,000	-	50,000	-	-	281,000
P.02499 TECHNOLOGY REPLACEMENT	2,021,000	691,000	618,000	1,058,000	908,000	1,938,000	5,213,000
P.01389 POLICE NOTEBOOK REPLACEMENT	-	-	-	-	75,000	898,000	973,000
P.02610 TECHNOLOGY EXPANSION	342,000	68,000	449,000	-	72,000	15,000	604,000
Total Equipment & Technology	3,023,000	2,721,000	1,868,000	2,799,000	1,492,000	3,498,000	12,378,000
<u>RADIO PROJECTS</u>							
P2119 RADIO REPLACEMENTS	111,000	-	591,000	672,000	672,000	672,000	2,607,000
<u>GENERAL CAPITAL PROJECTS</u>							
Total General Capital Projects	214,000	249,000	263,000	109,000	645,000	109,000	1,375,000
<u>FACILITIES RENOVATIONS</u>							
Total Facility Renovations	120,000	673,000	186,000	130,000	130,000	130,000	1,249,000
Total Police Reserve Projects	3,468,000	3,643,000	2,908,000	3,710,000	2,939,000	4,409,000	17,609,000
<u>CAPITAL PROJECTS not funded by reserves</u>							
P2119 Radio Replacement - CRT (CFSEU)	-	-	-	83,000	-	-	83,000
N/A	-	-	-	-	-	-	-
Total Police Reserve Projects	3,468,000	3,643,000	2,908,000	3,793,000	2,939,000	4,409,000	17,692,000

Please note Equipment and Technology projects are summarized by broad category for reporting purposes on the prior pages

**SPS - 2024 CAPITAL RESERVE SUFFICIENCY FORECAST TABLE**

2024 Capital Budget Proposal	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5
	2024	2025	2026	2027	2028
OPENING BALANCE:					
Equip. & Technology	(691,476)	(651,376)	(441,276)	(391,276)	(1,175,576)
Radio	3,105	-95	-732,095	-60,095	-378,095
General Capital	-69,010	-10	-75,410	-592,710	-56,710
Renovations	-31,944	-144	-144	-144	-144
Total Opening Balance	-789,326	-651,626	-1,248,926	-1,044,226	-1,610,526
ADD ANNUAL PROVISION:					
Equip. & Technology	-2,680,900	-1,657,900	-2,749,000	-2,276,300	-2,972,300
Radio	-3,200	-1,323,000	0	-990,000	-294,000
General Capital	-180,000	-338,400	-626,300	-109,000	-109,000
Renovations	-641,200	-186,000	-130,000	-130,000	-130,000
Total Annual Provision	-3,505,300	-3,505,300	-3,505,300	-3,505,300	-3,505,300
FUNDING AVAILABLE:					
Equip. & Technology	-3,372,376	-2,309,276	-3,190,276	-2,667,576	-4,147,876
Radio	-95	-1,323,095	-732,095	-1,050,095	-672,095
General Capital	-249,010	-338,410	-701,710	-701,710	-165,710
Renovations	(603,070)	(60,070)	(60,070)	(60,070)	(60,070)
Furniture	(70,074)	(126,074)	(70,074)	(70,074)	(70,074)
Renovations	-673,144	-186,144	-130,144	-130,144	-130,144
Total Funding Available	-4,294,626	-4,156,926	-4,754,226	-4,549,526	-5,115,826
LESS EXPENDITURES:					
Equip. & Technology	2,721,000	1,868,000	2,799,000	1,492,000	3,498,000
Radio	-	591,000	672,000	672,000	672,000
General Capital	249,000	263,000	109,000	645,000	109,000
Renovations	673,000	186,000	130,000	130,000	130,000
Total Expenditures	3,643,000	2,908,000	3,710,000	2,939,000	4,409,000
PROJECT CLOSURES / BUDGET ADJUSTMENTS:					
Equip. & Technology	-	-	-	-	-
Radio	-	-	-	-	-
General Capital	-	-	-	-	-
Renovations	-	-	-	-	-
Total Adjustments	-	-	-	-	-
FORECASTED CLOSING BALANCE:					
Equip. & Technology	-651,376	-441,276	-391,276	-1,175,576	-649,876
Radio	-95	-732,095	-60,095	-378,095	-95
General Capital	-10	-75,410	-592,710	-56,710	-56,710
Renovations	-144	-144	-144	-144	-144
Total Closing Balance	\$ (651,626)	\$ (1,248,926)	\$ (1,044,226)	\$ (1,610,526)	\$ (706,826)

Funding or room in reserves is represented as a credit, shown as negative numbers
Positive numbers equal an expenditure or deficit in funding