

“PUBLIC AGENDA”**SASKATOON
POLICE SERVICE**

TO: Jo Custead, Chairperson
Board of Police Commissioners

FROM: Troy Cooper
Office of the Chief

DATE: 2022 October 07

SUBJECT: Board of Police Commissioners – 2023 Capital Budget Update

FILE #: 2,017

ISSUE:

The 2023 Capital Plan that was approved in conjunction with the 2022 Capital Budget requires updating and subsequent approval. Recommended changes to the capital budget are due to changes in SPS capital cost information and requirements subsequent to the 2023 capital budget approval in the fall of 2021.

RECOMMENDATION:

That the Board reviews and approves the 2023 capital budget estimates and 2024-2027 capital plan and forwards to Saskatoon City Council for further consideration and approval.

STRATEGIC PRIORITY:

This initiative assists the Saskatoon Police Service (SPS) in meeting the following goals as stated in the 2020-2024 Strategic Plan:

Partnerships - Work with all levels of government to develop solutions to address community safety, health and social challenges.

Innovation - Ensure sustainability by developing leading practices and maintaining an innovative service.

DISCUSSION:

The Board of Police Commissioners shall submit to Council for approval, moneys required for the next year. (*The Police Act, 1990 s. 33(1)*) This applies not only to the operating budget but the capital budget as well.

Since the 2023 Capital Plan was approved with the 2022 Capital Budget as part of the City’s two-year budget, the 2023 Capital Plan is being updated and will become the 2023 Capital Budget.

Capital Budget Parameters

The SPS utilizes four capital reserves to fund capital projects:

- Equipment & Technology
- Radio
- General
- Renovations

Changes from the Approved 2023 Capital Plan

The SPS undertook a review of the approved 2023 Capital Plan to see where savings could be achieved, where timing changes may be required and where additions may be needed.

2023 Capital Budget Request

The 2023 Capital Budget changes requested are represented by the following:

2023 Capital Budget/2024-2027 Capital Plan Proposed Changes
Summary

	2023	2024	2025	2026	2027
P.02497 EQUIPMENT REPLACEMENT	(\$25,000)	\$492,000	(\$212,000)	(\$424,000)	(\$212,000)
P.02619 AIRCRAFT EQUIPMENT REPLACEMENT	\$0	\$0	\$0	\$0	\$0
Total Equipment Replacement	(\$25,000)	\$492,000	(\$212,000)	(\$424,000)	(\$212,000)
P.02498 EQUIPMENT EXPANSION	\$0	\$0	\$0	\$0	\$0
Total Equipment Expansion	\$0	\$0	\$0	\$0	\$0
P.02499 TECHNOLOGY REPLACEMENT	\$207,000	\$146,000	\$4,000	(\$30,000)	(\$76,000)
P.01389 POLICE NOTEBOOK REPLACEMENT	\$0	\$0	\$0	\$0	\$0
Total Technology Replacement	\$207,000	\$146,000	\$4,000	(\$30,000)	(\$76,000)
P.02610 TECHNOLOGY EXPANSION	(\$383,000)	\$359,000	\$373,000	(\$38,000)	(\$48,000)
Total Technology Expansion	(\$383,000)	\$359,000	\$373,000	(\$38,000)	(\$48,000)
P.02119 RADIO	\$0	\$0	\$0	\$0	\$0
Total Radio Projects	\$0	\$0	\$0	\$0	\$0
P.02389 FLEET ADDITIONS	\$0	\$0	\$0	\$0	\$0
Total General Capital Projects	\$0	\$0	\$0	\$0	\$0
P.02489 Furniture Replacement	\$0	\$0	\$0	\$0	\$0
P.02618 Facility Renovations - AM	\$0	\$0	\$0	\$0	\$0
P.02618 HQ Security Camera Replacement	\$0	\$0	\$0	\$0	\$0
Total Facility Renovations	\$0	\$0	\$0	\$0	\$0
P.02119 RADIO - CRT	\$0	\$0	\$0	\$0	\$0
Total Capital Projects not Funded by SPS Reserves	\$0	\$0	\$0	\$0	\$0
Total Changes	(\$201,000)	\$997,000	\$165,000	(\$492,000)	(\$336,000)

* all changes affect the Equipment & Technology Reserve

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The changes noted in the table above reflects additional work done in the Service with respect to estimating the costs and timing related to these capital projects.

Taking into account the changes in the table above, below is the revised 2023 Capital Budget request and revised capital plan estimates for 2024 to 2027.

2023 Capital Budget and 2024 to 2027 Capital Plan - Proposed Summary

	2023 BUDGET	2024 Plan	2025 Plan	2026 Plan	2027 Plan
P.02497 EQUIPMENT REPLACEMENT	\$660,000	\$1,391,000	\$835,000	\$578,000	\$577,000
P.02619 AIRCRAFT EQUIPMENT REPLACEMENT	\$0	\$120,000	\$703,000	\$120,000	\$0
P.02498 EQUIPMENT EXPANSION	\$0	\$0	\$0	\$0	\$0
P.02499 TECHNOLOGY REPLACEMENT	\$2,021,000	\$1,425,000	\$1,127,000	\$1,115,000	\$1,210,000
P.01389 POLICE NOTEBOOK REPLACEMENT	\$0	\$0	\$0	\$72,000	\$888,000
P.02610 TECHNOLOGY EXPANSION	\$342,000	\$696,000	\$699,000	\$250,000	\$204,000
P.02119 RADIO REPLACEMENT	\$111,000	\$0	\$1,427,000	\$354,000	\$657,000
P.02389 FLEET ADDITIONS	\$214,000	\$107,000	\$107,000	\$107,000	\$107,000
P.02489 FURNITURE REPLACEMENT	\$70,000	\$55,000	\$55,000	\$55,000	\$55,000
P.02618 FACULTY RENOVATIONS	\$50,000	\$30,000	\$0	\$80,000	\$0
P.02618 HQ SECURITY CAMERA REPLACEMENT	\$0	\$254,000	\$0	\$0	\$0
RADIO - CRT - not funded by SPS Reserves	\$0	\$0	\$0	\$83,000	\$0
Total Proposed Capital Budget	\$3,468,000	\$4,078,000	\$4,953,000	\$2,814,000	\$3,698,000

Based upon the current 2023 Capital Budget, status quo capital contributions and 2024-2027 Capital Plan, the Capital Reserves are predicted to be as follows:

SPS - 2023 CAPITAL RESERVE SUFFICIENCY FORECAST TABLE

Funding or room in reserves is represented as a credit, shown with brackets
Unbracketed numbers equal an expenditure or deficit in funding

2023 Capital Budget Proposal	Forecast	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5
	2022	2023	2024	2025	2026	2027
FORECASTED CLOSING BALANCE:						
Equip. & Technology	(277,118)	(503,818)	(20,518)	1,337,182	472,482	574,782
Radio	(41,895)	(895)	(895)	(895)	(895)	(95)
General Capital	(69,410)	(69,010)	(69,610)	(69,610)	(69,210)	(69,610)
Renovations	(89,944)	(31,944)	(31,944)	(31,944)	(31,944)	(31,944)
Total Closing Balance	\$ (478,367)	\$ (605,667)	\$ (122,967)	\$ 1,234,733	\$ 370,433	\$ 473,133

The closing balances shown here indicate there are more than sufficient funds within the reserves for the proposed capital projects in 2023 and 2024 and that for each of 2025 – 2027, the value of the included capital projects exceed the availability of funds in the reserves.

2023 Capital Budget Final Commentary

As new technologies and equipment are developed, having a robust capital reserve balance available to embrace those opportunities is important. While the 2023 Capital Budget as presented is fully funded, the plans beyond 2024 require adjustments to priorities, timing of expenditures or further contributions which will be looked at when we undertake the 2024 Capital Budget process.

CONCLUSION:

There is no change to the budgeted 2023 transfer to capital reserves of \$3,595,300. The SPS is requesting board approval for 2023 capital projects with a reduced value of \$201,000 versus the 2023 capital plan approved in conjunction with the 2022 Capital Budget.

We also ask the Board to note the 2024-2027 Capital Plan has increased by a value of \$334,000 and that adjustments to projects and/or additional funding will be required when the plan becomes a budget request in conjunction with the 2024 Capital Budget process.

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Approved by: _____
Troy Cooper
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Dated: _____
October 11, 2022