

2020-2021

# ANNUAL REPORT

SASKATOON HOUSING INITIATIVE PARTNERSHIP

PARTNERING TO DEVELOP SOLUTIONS  
TO AFFORDABLE HOUSING AND  
HOMELESSNESS IN SASKATOON

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S7M 0Y8 - STATION 20 WEST



Saskatoon  
Housing  
Initiatives  
Partnership



SHIP is a community-based organization that strives to address homelessness by increasing the supply of affordable and appropriate housing options in Saskatoon. The economic, social and personal well-being of the residents of this great city is our primary concern. At SHIP, we believe that a wide range of housing options creates a safe, healthy and prosperous community.

Adequate housing accessibility provides a foundation to health and wellness for individuals and their families. Our vision is that everyone in Saskatoon has a safe, secure, and appropriate place to call home. SHIP has ambitious plans for the future, and with the help of our community partners we are committed to helping even more people across Saskatoon.

The housing affordability crisis and homelessness cannot be reasonably addressed without an evidence-based approach of service coordination and community collaboration. Actionable goals will be necessary steps to fulfilling SHIP's vision for those experiencing the harm of homelessness.

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*Our vision is that everyone in Saskatoon has a safe, secure, and appropriate place to call home.*

# WHO WE ARE

SHIP is helping create solutions to housing and homelessness in Saskatoon through project development assistance, community engagement, partnership development, and investing in projects that address homelessness.

Working across the entire affordable housing continuum, SHIP offers a unique service to affordable housing developers in Saskatoon. We bring together a wealth of expertise and experience from a diverse group of individuals involved with affordable housing in Saskatoon. SHIP's Board, committees and staff are teeming with experienced advisors that work across the housing and homelessness sectors to make a difference in our community.

SHIP's housing project development team works with clients to create a customized business plan to help bring their project to fruition. We review plans, zoning and building requirements, and explore development options to find what best suits our clients. By performing financial feasibility assessments and working to establish timelines and goals, SHIP helps mitigate risks often encountered during the project development phase.



Our project development expertise also provides a strong knowledge base for the over \$5.58 Million in investments we managed for initiatives that address homelessness in our city. By working together with our many community partners, SHIP is helping build communities, revitalize neighborhoods and reduce homelessness.

With expertise in project development and research, and proven strength as prudent fund managers, SHIP has all the elements needed to empower organizations to develop solutions to affordable housing and homelessness. The new Strategic Plan, as seen on the following page, along with our updated Vision and Mission Statements, are essential to SHIP's expanded role in our community.

Data Collection  
and Evaluation

Build Public  
Will

Mobilize  
Funding &  
Advance Policy

Support  
Effective  
Communication  
& Collaboration

**Ship  
Functions**

Project  
Development

Guide Vision &  
Strategy

# SHIP's STRATEGIC PLAN

## Vision

Saskatoon has affordable and appropriate housing options for all citizens.

## Mission

SHIP fosters collective action to develop creative housing and homelessness solutions.

## STRATEGIC PRIORITIES

Facilitate  
Saskatoon's  
Homelessness  
Action Plan

Manage  
Reaching  
Home:  
Canada's  
Homelessness  
Strategy

Develop  
Appropriate  
and Affordable  
Housing  
Solutions

## STRATEGIC GOALS

### SUPPORTS

Improve access to support available for people at-risk or experiencing homelessness through a system of assessment, coordination and appropriate response.



### ALIGNMENT

Coordinate and align community and government efforts in a response system that makes homelessness rare, brief, and non-reoccurring in Saskatoon.

### HOUSING

Increase the number of appropriate housing options for those requiring support, subsidy, or better affordability.



### RESOURCES

Increase resources dedicated to preventing, reducing and ending homelessness in Saskatoon.

## ACHIEVED THROUGH OUR COMMITMENT TO:

### ENGAGEMENT

Engaging the community in research and planning, and promoting awareness of homelessness and affordable housing in terms of need, potential solutions and achievements in Saskatoon.



### EXCELLENCE

Being outstanding as an organization, one that others would model.

# SHIP's LETTER: EXECUTIVE DIRECTOR

LYN BROWN, EXECUTIVE DIRECTOR,  
FEBRUARY 2020 - JUNE 2021

What does it mean to spend the year as an Executive Director of an organization that is living through a pandemic? For SHIP, the pandemic created opportunity to collaborate with other community agencies particularly through involvement with the Saskatoon Interagency Response to COVID. An increase in funding from Reaching Home allowed our Community Advisory Board to fund projects with immediate impact on organizations who were also trying to continue to do meaningful work throughout the uncertainty of the pandemic.

A need for social distancing and self-isolation in order to stay safe and healthy added a substantial burden to those who were precariously housed or homeless. As community agencies focused on creating safe and welcoming spaces through increased programming, increased transitional housing spaces, increased shelter space, increased access to food and supplies, and increased staffing while ensuring as organizations they were meeting all the COVID protocols, SHIP was privileged to be the community entity during a time when financial support played a critical role in taming some of the chaos around the pandemic, and aiding the collaboration of community agencies to support, to house, and to save lives.

There have been lessons learned during the pandemic. A coordinated effort supported by extensive community collaborative has been key to moving through the pandemic in the best way possible. Ease of communication, agencies supporting agencies, creation of new and enhanced partnerships, including City of Saskatoon EMO leading the sector in an effective incident command structure, helping community to navigate and continue to provide much needed services.



SASKATOON  
HOUSING  
INITIATIVES  
PARTNERSHIP

We have also learned more about the gaps and barriers created by antiquated and detrimental policies. Policies which result in people with nowhere to go, nowhere to be safe, no opportunity to be housed or safely sheltered. Systems which are discharging people into homelessness. Collaborative advocacy as a means to change these policies will benefit from those who want to share their stories of facing barriers and homelessness, proved and stated through statistical incidences, told by engaged media to bring attention to the everyday reality of those who are homeless and the barriers they face. Information must be clear and well understood by broad constituents. Even change within Government Ministries is possible with a broad coordinated effort, not unlike the coordinated effort and collaboration experienced during the throes of the pandemic.

Other communities across Canada have succeeded in reaching functional zero homelessness, the possibility exists for Saskatoon to also reach functional zero homelessness. My favorite quote to close this message and as a guide for whomever fills the role of Executive Director going forward:

“Start by doing what’s necessary; then do what’s possible; and suddenly you are doing the impossible.”

-St. Francis of Assisi

# SASKATOON HOMELESSNESS ACTION PLAN

The Saskatoon Homelessness Action Plan was built on the combined wisdom of the previous community plans to prevent, reduce and end homelessness. The Plan calls for a coordinated system response that will involve increased prevention efforts, teamwork between emergency and transitional supports, policy reforms and a serious investment in affordable housing options across the entire affordable housing continuum.

The Saskatoon Homelessness Action Plan promotes a multi-sectoral approach to achieving the collaboration necessary to meet the goals of the Plan. Throughout the past year, SHIP continued to foster partnerships to develop the common vision **of making homelessness rare, brief and non-recurring in Saskatoon**. SHIP has taken a facilitation role in implementing the Plan in our community. The actions that were undertaken this past year included:

- Developing the community mapping document as a resource to better understand the homeless serving system, inform future investment strategies, and to promote sustainability and potential areas of expansion;
- Investing in the expansion of housing placement programs and the systems that support its implementation;
- Engaging with a consultant to facilitate the community consultation for coordinated access;
- Continuing to work towards the implementation of the database software HIFIS 4.0 within the Provincial community;
- Housing Development Work was a major part of the Homelessness Action Plan that was undertaken in 2020

## Action Plan Activities:

- System coordination and innovation
- Strengthening housing placement and support programs
- Prevention
- The solution to homelessness is housing

## SHIP ALSO FACILITATED THE FOLLOWING TEAMS AND STRATEGIES OVER THE PAST YEAR:

### **COVID-19 InterAgency Response (Saskatoon Inter-Agency Respond to COVID or SIRC)**

The pandemic greatly impacted the community: all partners co-operated with the Ministry and the Health Region to provide services such as isolation stays for those in shelters requiring it, managed via weekly meetings.

### **COVID-19 Housing Case management Program**

Two housing managers, practicum students and a summer student assisted clients in transitioning to long-term housing through a robust intake and assessment process which created a case and action plan, outreach, advocacy, support & services, eviction prevention & food security; in collaboration with other community organizations and referrals from all over.

### **Extreme Weather Strategy**

Since 2012, the Cold Weather Strategy has worked to ensure individuals do not sleep outside during extreme weather conditions. It supports the principles that individual dignity must be respected in emergency situations, and that everyone works together to ensure that individuals and families experiencing or at-risk of homelessness are aware of safe sleeping options.

Working with City of Saskatoon Emergency Measures Organization and Environment Canada, a protocol was developed to provide a Cold Weather Alert to police/emergency workers and front-line agencies. This is achieved through the City of Saskatoon's NotifyNow system.

SHIP has managed the Cold Weather Strategy since 2016, and the Hot Weather Strategy since 2018. Last year, SHIP continued to monitor the weather, notifying partners when temperatures dipped below -30C, and above +30C. In addition to emergency shelter access, SHIP has worked to build a list of community partners who offer "warm up and cool down locations" throughout the community, alongside water distribution during summer months. Over 18 organizations provided individuals with access to warm-up and cool-down locations, a notable increase from previous years which indicates the recognized importance of the strategy for Saskatoon's most vulnerable populations.

In the summer of 2020 and 2021, SHIP responded to the needs of the homeless community during the COVID-19 pandemic. Due to the temporary closure of most community services, those without homes were at an elevated risk of extreme heat during the summer months. SHIP organized emergency cool-down locations and funded bottled water to organizations that were still able to provide limited services to the homeless population.

"You are heroes because you work tirelessly at saving people's lives, and we appreciate everything you do."

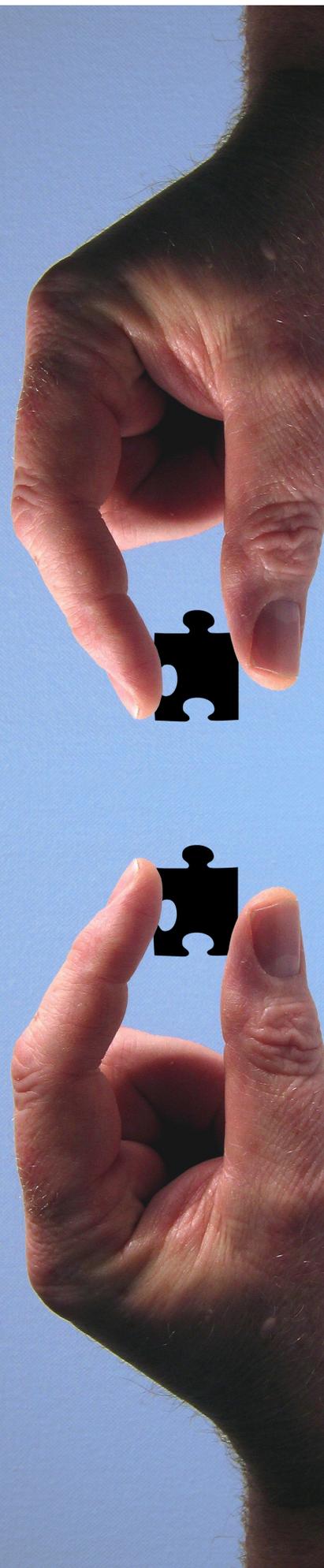
- *Social Worker, St. Paul's Hospital*

## RENT-ED

In 2018, Camponi Housing Corporation, in partnership with Saskatoon Housing Initiatives Partnership, created RENT-ED to provide individuals and families with the knowledge and tools required to maintain successful tenancies. RENT-ED was developed in response to community agencies, stakeholders, and the Saskatchewan Human Rights Commission, expressing the need for a rental literacy course geared towards low-income and vulnerable renters in the community.

SHIP developed a website with an effective design concept that promotes ease of navigation. With an engaging user experience, the Renter Education program has been designed to provide easily accessible knowledge surrounding renter's rights and obligations. The contractor conducted research that was relevant to the project by observing similar online courses to develop the RENT-ED website prototypes. The website consisted of a home page design, navigation menu and layout design for the five modules of the Rent-Ed program. The five modules that make up the website include: Applying for Housing, Right and Responsibilities, Managing Finances, Pests, and Maintenance and Safety. Website links to appropriate local resources are included throughout the modules.

Upon completion, the website has been transferred to SHIP's Squarespace account for launching and easy access. Future plans for the Rent-Ed program foresee an online course available to renters through the SHIP website. The completion of the program will be merited with certification that may be used as an incentive for future rental agreements. With an increase in rental education, it is our hope that this knowledge will assist individuals and families to secure successful tenancies.



R E N T - E D

# THE YEAR IN NUMBERS



## 168 People Directly Housed

During COVID-19 our Housing Case Managers have helped rehome nearly 200 people negotiating housing issues, while assisting and tracking hundreds more



## \$1.92 Million Invested

SHIP invested \$1.92 Million in **Reaching Home: Canada's Homelessness Strategy** Funding in Saskatoon In 2020/2021



## \$ 3.66 Million Invested

SHIP invested \$3.66 Million in **COVID-19 Response Funding** to Saskatoon Agencies supporting those with homelessness, poverty, and housing insecurity issues in the community in 2020-2021



## 600+ People Impacted

SHIP's COVID-19 Housing Case Managers not only helped rehome people, but referred them to other agencies, helped them apply for programs & housing, met with them regularly & helped them negotiate complex systems and multiple barriers

**SHIP** invested **\$1.92** million in **Reaching Home Funding** in Saskatoon for 2020/2021, and **\$3.66** million in **COVID-19 Response**.

Since 2015...  
**1870**

**Individuals were housed in housing placement programs** (Housing First, Rapid Rehousing & Housing Location Services directly out of shelter and through transitional housing programs).

**1251** were adults and **619** were children.

# AFFORDABLE HOUSING DEVELOPMENT

SHIP's Project Development team works with housing providers to create viable plans for future affordable housing projects. Assistance is provided with accessing funding, documenting housing need, meeting zoning requirements, building neighbourhood support, writing business plans and finding suitable partners. SHIP plays a key role facilitating partnerships and setting up meetings with funders and regulators. Housing Providers that are new to the sector depend on SHIP staff and board members for advice on where to start with their project and what scale of project is realistic for their organization to pursue.

In 2020 the seeds were planted for many future projects with SHIP staff assisting six non-profit housing providers and two private builders with their preliminary plans for future projects. While these projects are all in the preliminary stages, together they have the potential of creating well over 100 new affordable housing units in Saskatoon. Some highlights of 2020 include:

- Assisted with the preparation of an application under the federal Rapid Housing Initiative to provide temporary housing for vulnerable residents that will allow for social distancing.
- Prepared a Needs and Demand Assessment for a private builder that wants to build affordable housing. SHIP's report helped this builder focus their efforts of what types of affordable housing best fit with their company and its strengths.
- Facilitated a meeting between a private builder that is creating affordable seniors housing and a non-profit housing provider that can assist with support services and finding appropriate tenants.
- Consulted with a local church that is currently considering using surplus land to create housing for residents in their local neighbourhood who are unable to afford adequate housing.
- Provided information on funding sources to a non-profit housing provider that is considering building additional family units on their site and renovating existing units to achieve greater energy efficiency.

Work was started in 2020 on an Affordable Housing Inventory and Needs report that will serve as a generic Needs Assessment for housing providers that are applying for capital funding for their future projects.



# PANDEMIC RESPONSE

## COVID-19 IN SASKATOON

SHIP invested \$3.66 million in Reaching Home COVID relief emergency funding in Saskatoon 2020/21. Most of this funding went to our community partners in various projects.

## COVID EMERGENCY FUNDING

- Saskatoon Crisis Intervention Service - COVID-19 response for increased staffing capacity.
- Salvation Army Crossroads Residential Services - Expansion of shelter space, Increased COVID Safety in Shelter.
- Prairie Harm Reduction Inc - Inter-Agency Community response to COVID-19.
- SHIP - COVID-19 Housing Case Manager.
- The Saskatoon Downtown Youth Centre Inc. (EGADZ) - COVID-19 response for increased cleaning.
- STR8 UP - Transitional Housing.
- Lighthouse - Housing Focused Shelter Transition Program, COVID-19 response.
- The Bridge on 20th - COVID-19 response for propane heaters, and showers for clientele.
- Friendship Inn - COVID precautions for daily free meal services.
- Meadowgreen House For All Nations- Warm up location.
- OutSaskatoon - Support services hub for 2SLGBTQ Community.
- YWCA - COVID-19 Emergency needs, coverage for staff loss due to COVID-19.
- Station 20 West - Expanded space, cold weather location.
- Métis Addictions Council of Saskatchewan Inc. - Case management through connectivity
- White Buffalo Youth Lodge (WBYL) - COVID crisis sheltering of urban indigenous youth, Saweyihtotan Mobile Services (SMS) & Wahkomakanak (Short-term stabilization) Housing.
- SaskNative Rentals Inc. - Adequate Staffing Levels to support COVID-19 response at Edwards Manor and increased capacity to mitigate risk of COVID 19 at Edward manor and existing office.
- PLWA Network - COVID-19 response to increased cleaning and care package distribution.
- Cress Housing Corporation - Housing Tenant Supports.
- Central Urban Métis Federation Inc.- Enhancing the hygiene of their residential buildings and improving the food security of their clients; warm-up shelter utilizing a construction office trailer.
- Saskatoon Indian & Métis Friendship Centre -Wicitizon Safe Daytime Space for Youth



"SHIP Housing & Case Management provide friendly, efficient, culturally responsive and results-based solutions to end homelessness. Case Managers are accessible and answer the phone when you call. This is important, especially when you have a person waiting in front of you feeling like they have nowhere to turn. They understand, and they respond to requests for housing placement updates quickly. They also take the time to explain the process to PLWA Network members and staff and are working with us to find safe, affordable housing solutions for our people. The process is non-bureaucratic, and we recognize a lot of effort goes into this good work. For this, we are thankful."

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- Cheryl Barton  
Community Engagement Coordinator  
Person Living With AIDS Network

# REACHING HOME & COVID INVESTMENT SUMMARY 2020-2021

## Home Fire (Keehi Kwakoh-tcheewinis) Housing First Case Management Team

**Project Partners:** Saskatoon Indian and Métis Friendship Centre (SIMFC), SHIP

**SHIP Funding Allocation:** \$166,599 (Apr-June 2020)

**Overview:** This project includes a Home Fire housing team to work with people who are episodically and chronically homeless. The program currently consists of 2 FTE Centralized Intake positions, who work to assess need and link homeless individuals with the appropriate level of support. As well, there are 3 FTE Housing First intensive case management positions and 2 FTE Rapid Rehousing case management positions to support people to successfully exit homelessness, and 1 FTE manager.

## Housing First for Families

**Project Partners:** White Buffalo Youth Lodge, SHIP

**SHIP Funding Allocation:** \$58,909 (Apr-June 2020)

**Overview:** The project includes two full-time case managers to bridge families out of homelessness. The case managers will provide Housing First support to families experiencing chronic and episodic homelessness, as well as less intensive support to families who are temporarily homeless or at-risk of homelessness.

## Partnering to Provide Housing First Funding for Direct Client Costs

**Project Partners:** SHIP, Housing First Providers

**SHIP Funding Allocation:** \$15,000 (Apr-June 2020)

**Overview:** SHIP assumed the role of fund administrator for the direct client funding which supports Housing First clients to transition out of homelessness. The fund can pay for unmet needs as individuals make this critical transition. In partnership with the Housing First agencies, during the first quarter of this fiscal year 18 high-acuity, Housing First clients benefited from the funding, transitioning into housing.

## Peer Support Workers/Cultural Specialists for Housing First Units

**Project Partners:** SaskNative Rentals Inc, SHIP

**SHIP Funding Allocation:** \$44,403 (Apr-June 2020)

**Overview:** SaskNative Rentals Inc. employed two Peer Support Workers and two Cultural Specialists to provide evening and overnight supports at Edwards Manor, an apartment building for Housing First participants, in order to increase housing stability for hard to house individuals. These individuals are provided with peer support, mentorship, community engagement and opportunities for traditional learning.

## Fifth Fire

**Project Partners:** Saskatoon Indian & Métis Friendship Centre (SIMFC), SHIP

**SHIP Funding Allocation:** \$190,204 (April/20-Mar/21)

**Overview:** Saskatoon Indian and Metis Friendship Centre implemented “Fifth Fire” project, to help Indigenous Millennium scooped children who are now ageing out, to make healthy choices in the transition phase of their life. The project would help the individuals find affordable housing, provide alternatives which are outside of the system, and help them with culturally relevant resources. Saskatoon Indian and Metis Friendship Centre will hire one project manager, and two cultural case managers.

This year, 25 youth (Aged 12-30) were housed, 24 youth began to receive income supports, two youth started new employments, 7 received education programming and two received to job training with the support of the Fifth Fire team.

## PLWA NETWORK COVID-19 COMMUNITY RESPONSE – THE SECOND WAVE

**Project Partners:** Persons Living with AIDS Network Saskatchewan, SHIP

**SHIP Funding Allocation:** \$31,053(Apr/20-Mar/21)

**Overview:** PLWA hired a Community Support Worker to provide additional support and housing assistance to help mitigate the risk of COVID-19 infection for Elders and Indigenous HIV positive persons. PLWA created and distributed Emergency Food Hampers and Hygiene packs and Winter Relief Packages for client members. PLWA also purchased and deliver beds and bedding to help 12 client families for new housing set up. During this fiscal year, 174 clients received emergency food hampers, 139 received hygiene kits, 113 received winter relief kits, and 8 received beds and beddings.

## The Niiyanaan Pimatishihk (Our Lives) Project

**Project Partners:** Persons Living with AIDS Network of Saskatchewan, SHIP

**SHIP Funding Allocation:** \$53,641(April/20-Mar/21)

**Overview:** The Persons Living with Aids Network of Saskatoon implemented The Niiyanaan Pimatishihk (Our Lives) Project, which provides Indigenous cultural intervention to support HIV positive persons to attain positive health outcomes and self-sufficiency for themselves and their families. Through the Niiyanaan Pimatishihk (Our Lives) Project, PLWA Network conducted life skills and personal development workshops provided by the PLWA Wellness Facilitator along with Elders Teachings provided by community Indigenous Elders, Knowledge Keepers and Residential School Survivors. In this fiscal year 25 HIV positive participants received life skills development and cultural connections to Elder resources, 25 identified housing needs and resources and provided with referrals and connection to housing resources and basic needs services within the continuum of support, 89 received basic needs services to assist them to achieve self sufficiency, 31 achieved more healthy behaviours by making information and skills development more accessible, easier to do and cultural reventant, 12 connected to Indigenous ways of knowing reinforced by Indigenous Elder resources and supports.

## Edwards Manor Supported Living

**Project Partners:** SaskNative Rentals Inc, SHIP

**SHIP Funding Allocation:** \$148,258(Apr/20-Mar/21)

**Overview:** SaskNative Housing Inc. implemented a permanent supported housing model with Indigenous Peer Support, active Case Management, and integrated clinical care supports, at Edwards Manor. SaskNative Housing Inc. hired two full time positions and part time positions (totalling 72 hours per week, ensuring 24/7 staffing capabilities of our community room) of Peer Support Workers, and one Case Manager. A total of 7 adults(Aged 31-64) and 2 youth (Aged 12-30) were housed and supported at the Edwards Manor during this fiscal year.

### Help Now: Self-Serve Kiosk Pilot Project

**Project Partners:** Central Urban Métis Federation Inc, SHIP

**SHIP Funding Allocation:** \$168,237(Apr/20-Mar/21)

**Overview:** CUMFI implemented the “Help Now: Self-Serve Kiosk Pilot Project” that consists of 5 self-serve all-weather kiosks designed to assist homeless and vulnerable people easily find and access services to reduce homelessness and improve quality of life.

### Miskasowin Youth Emergency Shelter

**Project Partners:** SHIP, White Buffalo Youth Lodge

**SHIP Funding Allocation:** \$318,779(Apr/20-Mar/21)

**Overview:** White Buffalo Youth Lodge (WBYL) established the Miskasowin Youth Emergency Shelter for Indigenous Saskatoon Youth to help get them off the streets and away from homelessness and its high- risk lifestyles. The Miskasowin Youth Emergency Shelter project consists of two components namely capital renovations in the WBYL facility and establishment of Related Sheltering, Outreach, Navigation, and other Transitional Support Services.

### SHENETI HA Project

**Project Partners:** Saskatoon Indian and Métis Friendship Centre (SIMFC), SHIP

**SHIP Funding Allocation:** \$75,000(Apr/20-Mar/21)

**Overview:** The recipient hired a Community Program Coordinator and one support staff to ensure successful delivery of programs and services to meet high demands due to COVID-19 pandemic and the isolation of community members. SIMFC is serving an increasing demand from their programs and services including daily breakfast meal program due to food security issues and poverty, mental health, and other social issues. Also due to cold weather and COVID-19 regulations, the SIMFC also provides warm clothing and PPE to their clients. As such by increasing staffing capacity, this “Sheneti Ha” project helps to complement high staffing needs during the day.

### Case Management Through Connectivity

**Project Partners:** Métis Addictions Counsel of Saskatchewan Inc. (MACSI), SHIP

**SHIP Funding Allocation:** \$335,000

**Overview:** This project involves enhancing their virtual capacity at MACSI to develop online outreach platform for homeless clients. The objective of the project is to develop and implement “Healing through Home (HtH)” software application and outreach platform to connect with homelessness citizens through community agencies that work to support homelessness. Through the virtual platform MACSI will continue their mental health and addiction services including online one to one counselling, online self-help recovery meetings, case management, person centered care and practical approach to address community needs and support for high risk and vulnerable community.

### Housing First and Housing Placement Program

**Project Partners:** SHIP, Lighthouse Supported Living

**SHIP Funding Allocation:** \$40,711(Apr-June 2020)

**Overview:** The Lighthouse employed a Housing First worker (full-time) to provide intensive case management (ICM) who will work with people who are chronically or episodically homeless and a Rapid Rehousing Case Worker (full-time) to work with lower acuity individuals experiencing homelessness to help secure housing and connect them with required supports to retain housing.

### The Journey Home Housing First Program

**Project Partners:** Saskatoon Crisis Intervention Service Inc., The United Way of Saskatoon and Area, SHIP

**SHIP Funding Allocation:** \$27,939(Apr-June 2020)

**Overview:** Saskatoon Crisis Intervention Service employed one FTE Housing First case manager, working with the Journey Home team. A .5 FTE case manager will provide assessment and support to clients to locate and set-up housing, including applications to income sources and supplements, without requirements for sobriety or compliance to treatment. A .5 FTE Housing First Enhanced Housing Service Worker will support the managed alcohol units for Housing First clients.

### Family Outreach Worker

**Project Partners:** YWCA Saskatoon, Private Donor, SHIP

**SHIP Funding Allocation:** \$5,408 (Apr-June 2020)

**Overview:** This project involves an Outreach worker who will connect Housing First clients to, and help them maintain housing. In addition, the Outreach worker will connect clients to income supports, Aboriginal support services, and education and employment opportunities and provide education on life skills. The Outreach worker will be employed full time, with the remainder of the budget funded by the Recipient.

### 601 Housing Outreach Worker

**Project Partners:** SHIP, Prairie Harm Reduction

**SHIP Funding Allocation:** \$16,087 (Apr-June 2020)

**Overview:** This Project includes a Housing Outreach Worker to augment the case management and outreach teams, ensuring that clients are moving from homelessness into permanent housing, with ongoing support provided by the outreach team. Activities for the Housing Outreach Worker include: referral for assessment (for acute clients) or immediate housing support; housing placement, assistance with funding resources, and housing loss prevention, maintenance and rehousing.

### Development of a coordinated access system for Saskatoon

**Project Partners:** SHIP

**SHIP Funding Allocation:** \$22,247(Apr2020-Mar2021)

**Overview:** SHIP contracted a research team as well as a local community consult team in order to assess our city along with all of its organizations and provide a step by step process in which to develop and implement a coordinated access system within Saskatoon.

### Housing Relationship Manager

**Project Partners:** Housing First Providers, SHIP

**SHIP Funding Allocation:** \$17,179 (Apr-June 2020)

**Overview:** SHIP Community Development branch employed a Housing Relationship Manager (HRM) in September 2018 to assist community Housing First and Rapid Rehousing Case Managers in locating healthy and safe permanent housing for their clients. Primary duties of HRM included gathering and distributing rental vacancies through the city and building relationships to increase opportunities for those that are case managed, and establish clear communications to community regarding the HPS program. HRM services have been utilized successfully by the Housing First and Rapid Rehousing Case Managers and the improvements were evident on meeting the needs of the agencies this position served.

### HIFIS Project

**Project Partners:** YMCA Regina, River Bank Development Corporation of Prince Albert, SHIP

**SHIP Funding Allocation:** \$53,008(Apr/20-Mar/21)

**Overview:** The Project consists of the Service Provider working towards provision of a secure, stable server environment hosting a live, shared, province-wide instance of the HIFIS4 database system ("HIFIS4");accessibility to HIFIS4 for Project partners, customization of HIFIS4 to meet the operational & reporting needs of Project partners, on-boarding services to Project partners, including data source & process mapping to determine operational needs as well as the specific roles & personnel who need access to HIFIS4, and designing of security templates to effectively control access to protect personal & other sensitive information, and technical support.

### Pride Home Supportive Housing for Saskatoon's 2SLGBTQ+ Youth

**Project Partners:** OUTSASKATOON INC., SHIP,

**SHIP Funding Allocation:** \$36,000 (Apr/20-Mar/21)

**Overview:** OUTSaskatoon employed two full time staff for their Pride Home; a long term supported independent living home for 2SLGBTQ+ youth. The home is located within the King George neighborhood of Saskatoon. OUT Saskatoon's wrap around services are located in Riversdale and include counselling, weekly social and support groups, peer support, and mentorship. Pride Home is a six-bedroom home, with shared communal living spaces, it is the first long-term group home for 2SLGBTQ+ youth in Canada. During this fiscal year 9 youth (Aged 12-30) were housed by Pride Home Supportive Housing and 10 individuals were connected with education programs.

### Housing Focused Shelter Transition Program and Managed Alcohol Program

**Project Partners:** SHIP, Lighthouse Supported Living

**SHIP Funding Allocation:** \$257,318(Apr/20-Mar/21)

**Overview:** The Lighthouse hired two housing focused case managers, a program coordinator, and a project manager to implement a Housing-focused Shelter Transition Program (HSTP). The lighthouse will also continue their shelter Managed Alcohol program. The aim of the HST pilot program is to intensively support highest acuity and most complex clients in their transition from emergency shelter into housing focus program that uses a trauma informed harm reduction model. A total of 61 adults (Aged 31-64), 14 youth (Aged 12-30) and 2 seniors (Aged 65+) were housed and supported in this fiscal year.

### Managed Alcohol Program

**Project Partners:** Saskatoon Crisis Intervention Service and SHIP

**SHIP Funding Allocation:** \$55,145 (Apr/20-Mar/21)

**Overview:** This project involves a nine bed Managed Alcohol Program (MAP) in partnership with Lighthouse Supported Living. This MAP aims to reduce the harmful effects of alcohol use among people who have been homeless for 8 years on average. SCIS hired one part time intensive case management position at Edwards Manor and one part time intensive case management position at SCSi for the Managed Alcohol Program for nine months. SCIS staff provided community case management for MAP participants, budgeting and trusteeship. In this fiscal year, 6 adults (Aged 31-64) and 1 youth (Aged 12-30) were housed and supported through MAP program.

### STR8 UP Transitional Housing

**Project Partners:** STR8 UP, 10,000 Little STEPS to Healing and SHIP

**SHIP Funding Allocation:** \$45,175 (Apr/20-Mar/21)

**Overview:** STR8 UP continued their transitional housing project targeting individuals working to exit the gang and criminal lifestyle. This project housed clients in transitional suites for up to 3 months while they learn skills needed to move into independent living. The Recipient managed 5 single transitional suites in the Beehive Building to house 4 individuals and create an office space for Housing Outreach Workers who will be on site to assist the clients to find permanent housing.

### Reducing Chronic Homelessness Through Housing Focused Shelter Diversion and Supports

**Project Partners:** SHIP, The Lighthouse Supported Living Inc.

**SHIP Funding Allocation:** \$87,654 (Apr/20-Mar/21)

**Overview:** The recipient employed two shelter diversion support positions/ housing focused case managers (HFCM) for their housing focused shelter diversion programming. The housing focused case managers (HFCM) are intended to allow The Lighthouse to meet their clients housing instability needs without clients staying for a longer period. The positions aim to take a trauma-informed approach that works to reduce harm and promote health. A total of 40 adults (Aged 31-64), 14 youth (Aged 12-30) and 3 seniors (Aged 65+) were housed and supported by this project during this fiscal year.

### **COVID Crisis Sheltering of Urban Indigenous Youth: Integrated Coordinated Access/Wrap Around Services**

**Project Partners:** SHIP, White Buffalo Youth Lodge

**SHIP Funding Allocation:** \$425,639(Apr/20-Mar/21)

**Overview:** This project involves establishing temporary shelters ((i.e. through a combination of an emergency shelter, hotel rooms, apartments, and/or other social housing sites) for immediate housing of indigenous youth that require immediate care due to mental health and addiction issues and COVID-19 infection. The Recipient also provided needed traditional values and teachings, connection to indigenous self-identity, food, hygiene, site cleaning, site security and other supplies to support these sheltered youth. During this fiscal year, 2,073 Placements were provided into Temporary Accommodations in response to COVID-19 and 20 emergency beds were created as COVID-19 temporary accommodation.

### **PLWA Network COVID-19 Community Response**

**Project Partners:** PLWA Network, SHIP

**SHIP Funding Allocation:** \$62,300 (Apr/20-Mar/21)

**Overview:** The Recipient employed a COVID-19 Support worker to facilitate the COVID-19 community response of PLWA networks. The PLWA Network provides care and support to HIV positive persons on a regular and consistent basis. The responsibilities of the COVID-19 support worker also includes support regular sanitizing, disinfecting and cleanliness of the PLWA network facility during COVID-19 closure and upon re-opening the PLWA drop-in Wellness Centre. The PLWA network prepared and distributed care packages that included cleaning products and personal hygiene items. Care packages will be delivered to individual homes where self-isolation is necessary. During this fiscal year 176 HIV positive persons received care packages from PLWA.

### **Adequate Staffing Levels to support COVID 19 response at Edwards Manor**

**Project Partners:** SaskNative Rentals Inc., SHIP

**SHIP Funding Allocation:** \$149,877(Apr/20-Mar/21)

**Overview:** As social distancing measures continue and the pandemic crisis impacts families served by SaskNative Rentals Inc., the need for increased staffing due to an increase in workload is apparent. The Recipient has been approved for funding to support hiring additional staff to function as full time Wrap Around Service Coordinators, providing assistance to Camponi tenants & supporting Inter-Agency Response to COVID 19 measures as needed where active case management is required to safeguard individuals and families.

### **COVID-19 Response for Individuals & Families Experiencing or At Risk of Homelessness**

**Project Partners:** SHIP, Central Urban Metis Federation

**SHIP Funding Allocation:** \$480,240 (Apr/20-Mar/21)

**Overview:** CUMFI implemented a COVID-19 response for individuals and families experiencing/at-risk of homelessness focusing on enhancing the hygiene of their residential buildings and improving food security. The project activities includes daily cleaning of all residential buildings, provision of personal protective equipment for all staff, preparation and delivery of food hampers for tenants and elders at risk of food insecurity, preparation of bag lunches for homeless individuals, purchase of Chrome books for 80 units & providing common internet access at each residential building to provide remote support for tenants, and designating a vacant suite for staff isolation. The recipient also purchased two freezers to store frozen food for their food program. In this fiscal year CUMFI has distributed 10,267 bagged lunches and 627 food hampers for tenants and elders at risk of food insecurity.

### EDWARDS MANOR COVID RESPONSE

**Project Partners:** SHIP, SaskNative Rentals Inc.

**SHIP Funding Allocation:** \$173,433(Apr/20-Mar/21)

**Overview:** This project involves increasing capacity to mitigate risk of COVID 19 infection in Edwards Manor/Camponi Housing. Staffing levels increased due to extra coverage for isolation requirements and illness, and laptops will be purchased enabling staff work remotely when required. Infrastructure developments to reduce risk of COVID 19 includes completion of expansion of community space and ceremony room; creating of standalone handwashing station. Food security increased by purchasing small appliances, kitchen equipment for the Edwards Manor meal program and spread of COVID 19 will be reduced by purchasing single serve food containers.

### CUMFI COVID-19 CONTINUED RESILIENCY

**Project Partners:** CUMFI, SHIP

**SHIP Funding Allocation:** \$304,000(Apr/20-Mar/21)

**Overview:** This project includes supporting families and elders during COVID 19. Increase cleaning, provide food for people experiencing homelessness at 12 separate buildings. Due to COVID-19 pandemic, CUMFI had to incur additional costs to ensure health and safety of tenants. CUMFI provides food for people experiencing homelessness, and connects people to services to end homelessness. Demand for lunches has increased. Activities include daily cleaning, provision of PPE for all staff, preparation and delivery of food hampers for those at risk of food insecurity, and supplying of bag lunches. CUMFI will purchase a food service truck, a food delivery van, and hire necessary staff.

### Wicitzon Safe Daytime Space for Youth

**Project Partners:** Saskatoon Indian and Métis Friendship Centre (SIMFC), SHIP

**SHIP Funding Allocation:** \$205,413 (Apr/20-Mar/21)

**Overview:** The Wicitzon drop-in Centre is a daytime shelter for youth between 16 and 26. Participants will have access to hot food, warm up space, recreational activities, life skills and cultural teachings. SIMFC worked in partnership with White Buffalo Youth Lodge (WBYL). WBYL facilitated nighttime services between 10pm to 8am and serve breakfast to youth shelter participants. SIMFC assisted in continuum of care and community efforts by providing daytime shelter for homeless youth. The drop-in center will be operational seven days/week 8.30 am-9.30 pm. The recipient will also ensure proper services and programs are provided in a safe manner including counselling and housing placement and case management for those that would fit into Fifth Fire Criteria. In this year, a total of 582 youth accessed day time shelter.

### Saweyihtotan Mobile Services (SMS) & Wahkomakanak (Short-term stabilization) Housing

**Project Partners:** SHIP, White Buffalo Youth Lodge

**SHIP Funding Allocation:** \$393,279 (Apr/20-Mar 21)

**Overview:** WBYL purchased a 15-seat passenger van to augment the Saweyhihtotan Mobile Services (SMS) by providing adequate room for social distancing while transporting homeless individuals during pandemic. SMS outreach team runs 7 days per week, 9am to 11pm and supports homeless individuals living in downtown Saskatoon by offering intensive case management and providing wrap around supports including mental health, addiction, basic needs, life skills, and shelter. SMS also provide hotel stays, daily meals, and other necessities such as clothing and hygiene to the homeless individuals.

## Housing Tenant Support

**Project Partners:** SHIP, Cress Housing

**SHIP Funding Allocation:** \$41,679(Apr-June 2020)

**Overview:** Cress Housing Corporation hired two Tenant Relation Workers to support tenants in their Phase 15 building located on the 1700 block of 22nd Street West. Tenant Support workers worked closely with tenants to provide support necessary to be successful tenants. These supports included referrals for other organisations for service needs, advocacy for income assistance, eviction prevention, etc. The overall goal of Cress Housing Corporation is to provide safe affordable housing and culturally appropriate support that create and encourage self-confidence and self sufficiency of tenants.

## Expansion of shelter space

**Project Partners:** Salvation Army, SHIP

**SHIP Funding Allocation:** \$68,500(Apr/20-Mar/21)

**Overview:** This projects includes operating its emergency shelter accommodating mandatory 6 feet social distancing between client's beds at Cross Road Residential Centre, Avenue C & open an additional space with 13 bed spaces at Mumford building, 341 Avenue T S. Will take additional measures to ensure complying with social distancing protocols and lower risk of infection, increased cleaning and using PPE for staff. Will also employ COVID-19 additional shelter staff to support COVID-19 response and assist them with combatting virus to ensure they keep clients and staff safe.

## COVID-19 response

**Project Partners:** Lighthouse Assisted Living, SHIP

**SHIP Funding Allocation:** \$130,744 (Apr/20-Mar 21)

**Overview:** Recipient implemented a robust COVID-19 response to increase physical distance between people to reduce risk of viral spread and support social distancing. Recipient hired additional shelter staff including maintenance. Lighthouse also provided transportation and food for clients staying in hotels in isolation. Recipient implemented COVID-19 related temporary Managed Alcohol Program through their Stabilization Unit. To improve mental health and wellbeing of clients, The Lighthouse invested in technology, which included addition of wall TVs with Netflix and two AED to their new shelter space. The recipient also purchased cleaning supplies, personal cleaning equipment for the personal spaces and three first aid kits for new shelter space. During this fiscal year a total of 38 adults (Aged 31-64) and 17 youth (Aged 12-30) were placed and supported by COVID-19 related temporary Managed Alcohol Program through their Stabilization Unit. A total of 1957 instances of temporary accommodations were provided in response to COVID-19 and 43 new beds/COVID relief new temporary accommodations were added into to Shelter MAP Program, Women's Stabilization Unit extension, men's Stabilization Unit extension and High Risk 55+ Men's Drom.

## Inter-Agency Community Response to COVID-19

**Project Partners:** SHIP, Prairie Harm Reduction

**SHIP Funding Allocation:** \$56,688 (Apr/20-Mar 21)

**Overview:** Recipient implemented an interagency community response to COVID-19 with collaboration of The Lighthouse Supported Living to provide hotel isolation and housing support to people experiencing homelessness. Prairie Harm Reduction hired one case manager to work collaboratively with a similar position at Lighthouse. These two positions worked collaboratively with all stakeholders to house and support individuals to maintain housing for one year. The role of the housing workers included helping clients with maintaining relationships with landlords, helping clients navigate challenges of maintaining self-isolation through regular check-ins, relationship building, and coordinating services such as food delivery, harm reduction support, mental health access, and cultural supports. In this fiscal year, Prairie Harm Reduction has housed and supported 31 adults (Aged 31-64) and 11 youth (Aged 12-30), 15 children (Aged 0-11), and 2 senior (Aged 65+). 22 individuals received hotel isolation and temporary suite for 60 days.

### From Prisons to Communities

**Project Partners:** SHIP, STR8 UP, 10,000 Little STEPS to Healing

**SHIP Funding Allocation:** \$114,575(Apr/20-Mar/21)

**Overview:** Recipient employed one Housing/Community outreach worker to help offenders access a transitional housing resource while working to find permanent housing. Responsibilities of Community outreach worker included assisting newly released offenders to access basic needs, income supports, set and achieve goals, make links and referrals to community agencies and have regular on-going contact with participants. STR8 UP managed five single transitional housing suites located in the same building. STR8 UP used four suites as transitional housing for individuals exiting judicial system and fifth suite as an office space for the Housing Outreach Workers. In this fiscal year, STR8 UP have housed and supported 15 adults (Aged 31-64) and 18 youth (Aged 12-30).

### COVID-19 Response

**Project Partners:** SHIP, The Bridge on 20th

**SHIP Funding Allocation:** \$25,000 (Apr/20-Mar 21)

**Overview:** The Bridge reopened the shower portion of the facility for clientele. This was implemented by hiring additional staffing to clean in between shower usage, following strict COVID-19 cleaning guidelines. The Bridge also implemented warm up locations on the property while maintaining social distancing guidelines. This project also includes installation of five propane patio heaters outside their doors to keep the clientele warm, while standing in line to access services.

### Hotel/Housing Coordination and Case Management

**Project Partners:** Housing First Providers, SHIP

**SHIP Funding Allocation:** \$178,191(Apr/20-Mar/21)

**Overview:** SHIP Community Development branch to manage and administer two case managers who will successfully bridge clients from transitional housing into permanent housing. Clients will be housed in transitional housing for one month and then placed in public housing. Role of the housing workers includes helping clients with maintaining relationships with landlords, relationship building, harm reduction support, mental health access, and cultural supports. These two positions work collaboratively with all stakeholders to improve quality of life, food security and client support. A total of 87 adults (Aged 31-64) and 36 children (Aged 0-11), 39 youth (Aged 12-30) and 6 seniors (Aged 65+) were housed and supported by the SHIP Case Management team this fiscal year.

### COVID PRECAUTIONS DAILY FREE MEAL SERVICES

**Project Partners:** SHIP, Friendship Inn

**SHIP Funding Allocation:** \$68,000 (Apr/20-Mar 21)

**Overview:** The Friendship Inn increased their staffing capacity to mitigate COVID risk among clientele. The recipient hired three additional floor staff to manage entry and exit, and sanitize tables, chairs and washrooms and two additional kitchen staff to assist with food preparation. The increased staffing capacity will help to implement extra cleaning, safe food preparation to manage COVID risk as well as cover for staff isolation and illness.

**MEADOWGREEN HOUSE WARM UP LOCATION**

**Project Partners:** SHIP, Meadowgreen House for All Nations

**SHIP Funding Allocation:** \$59,703(Apr/20-Mar/21)

**Overview:** Meadowgreen House for All Nations provided a warmup location, 8 hours a day 5 days a week with COVID safe protocols and social distancing, a safe warmup space for the homeless and hidden homeless population residing in Pleasant Hill and Meadowgreen neighborhoods. Capacity for 8 people at a time following social distancing protocols and three staff persons. Meadowgreen House for all Nations hired a coordinator for scheduling and ensuring supplies were on hand. Meadowgreen House for all Nations organized a two-day training session on creating safe space and de-escalating for 10 employees. During this year, 1,610 individuals accessed the Meadowgreen House Warm Up location.

**COVID COSTS RELIEF**

**Project Partners:** EGADZ, SHIP

**SHIP Funding Allocation:** \$31,959 (Apr/20-Mar 21)

**Overview:** Saskatoon Downtown Youth Centre Inc. (EGADZ) purchased extra cleaning and PPE supplies required for safe COVID programing and transportation of youth. Currently from their residential services, 95 youth and young adults receive long term housing. EGADZ also runs a Drop-in Center, and other programs including EGADZ Street outreach, Operation Help, First Avenue Campus, EGADZ Education and Employment and Support program as well as few offsets of programs including Action to Employment and Teen Parenting.

**COVID-19 Response**

**Project Partners:** Saskatoon Crisis Intervention Service Inc., SHIP

**SHIP Funding Allocation:** \$75,659(Apr/20-Mar/21)

**Overview:** SCIS increased staffing capacity due to extra coverage needed for COVID 19 isolation requirement and illness including Journey Home Worker to assist with absenteeism related to COVID 19. New staff given training and supervision with increased focus on COVID, advocacy and addressing systems issues. Office support staff devoted additional hours towards cleaning and logistics. Emergency client fund to support housing set-up, housing contingencies and rehousing. Provided additional supplies, increased cleaning, PPE, transportation, and delivery of supplies.

**SUPPORT SERVICES HUB SUPPORT**

**Project Partners:** SHIP, OUTSaskatoon Inc.

**SHIP Funding Allocation:** \$20,000(Apr-June 2020)

**Overview:** OUTSaskatoon implemented a support service hub to meet the needs of 2SLGBTQ Community. The services provided by the support service hub included emergency housing, shelter, hotel stays, health and benefits navigation, CERB Benefit claw back, bagged lunches and warm clothing. OUT Saskatoon hired one part time support staff to provide direct front line support to assist the hub's general operation.

**COVID 19 EMERGENT NEEDS**

**Project Partners:** YWCA Saskatoon, SHIP

**SHIP Funding Allocation:** \$14,000(Apr/20-Mar/21)

**Overview:** YWCA Saskatoon provided coverage for staff leave for the Crisis Shelter and Residence employees, when the employees or their family members are symptomatic for COVID 19 infection.

The YWCA will also cover the hotel accommodation cost for COVID 19 positive residents who are not eligible for isolation funding from Ministry of Social Services. If the portion of funding for hotel accommodation has not been used, that will be utilized to cover additional sanitization cost, PPE, and increased cleaning.

**EXPANDED SPACE COLD WEATHER LOCATION, INCLUDING WEEKEND**

**Project Partners:** Station 20 West, SHIP

**SHIP Funding Allocation:** \$92,427(Apr/20-Mar/21)

**Overview:** This project includes Station 20 West expanding its capacity as a Warmup location during the pandemic. The south main conference room at Station 20 West will be used as a warmup location seven days a week during November 30, 2020, to April 16, 2021, to accommodate increase attendance due to closure of other drop-in centers in the city to manage COVID outbreaks. Hot Coffee will be available as required and phone services depended on the need. Two full time warm up Support Staff Workers will be hired to accommodate the visitors as required during the COVID-19 Pandemic. This year, 946 visitors accessed warmup location during weekdays and weekends.

**INCREASED COVID SAFETY IN SHELTER**

**Project Partners:** Salvation Army, SHIP

**SHIP Funding Allocation:** \$ 194,250 (Apr/20-Mar/21)

**Overview:** Salvation Army changed Dorm setting within the shelter to individual rooms to increase safety from COVID infection. Dorm 1 was converted to 8 individual rooms and Dorm 2 was converted to 6 individual rooms. A Project Coordinator worked with the selected Architectural company to ensure building codes and shelter requirements were met. Salvation Army implemented a number of COVID prevention measures such as increased cleaning and disinfecting, safer meal serving practices, and decreasing dorm beds.

# 2020-2021 SUMMARY

## \$1.92 MILLION INVESTED TO PREVENT AND END HOMELESSNESS

### Saskatoon Crisis Intervention Service

(Journey Home Housing First Program, Managed Alcohol Program)

### YWCA

(Family worker)

### Prairie Harm Reduction Inc

(601 Housing Outreach Worker)

### SHIP

(Housing Relationship Manager, Partnering to Provide Housing First Funding for Direct Client Costs, Coordinated Access Development, HIFIS Project)

### OutSaskatoon

(Pride Home: Supportive Housing for Saskatoon's 2SLGBTQ+ Youth)

### STR8 UP

(Transitional Housing)

### Lighthouse

(Housing First and Housing Placement Program, Housing Focused Shelter Diversion and Supports, Housing Focused Shelter Transition Program)

### Saskatoon Indian & Métis Friendship Centre

(Housing First Case Management Team, The Fifth Fire Team, Sheneti-ha Project)

### White Buffalo Youth Lodge (WBYL)

(Housing First for Families, Miskasowin Youth Emergency Shelter)

### SaskNative Rentals Inc.

(Peer Support Workers/Cultural Specialists for Housing First Units, Edwards Manor Supported Living)

### PLWA Network

(The Niiyanaan Pimatishihk (Our Lives), Covid 19 community response - the second wave: Emergency food hampers and hygiene kits)

### Central Urban Métis Federation Inc.

(Self-Serve Kiosk Pilot Project)

### Métis Addictions Council of Saskatchewan Inc.

(Case Management Through Connectivity)

SHIP continues to provide project development services for affordable housing, assistance and support within community that enhances service provision in mitigating precariously housed vulnerable populations within our community. Our focus on collaborative community engagement and development ensures that our investments complement current programming for homelessness.

## FINANCIAL SUMMARY

The summary financial information presented here is derived from SHIP's consolidated statements for the year ended March 31, 2021.

### SASKATOON HOUSING INITIATIVES PARTNERSHIP

#### BALANCE SHEET AS AT MARCH 31, 2021

	2021	2020
<b>ASSETS</b>		
Current Assets	\$	\$
Cash	1,297,446	779,584
Short-term investments	120,165	118,244
Accounts receivable	61,667	45,484
Prepaid expenses	5,192	1,830
	<b>1,484,470</b>	<b>945,142</b>
Tangible Capital Assets	1,314	1,927
	<b>1,485,784</b>	<b>947,069</b>
<b>LIABILITIES</b>		
Current liabilities		
Accounts payable & accrued liabilities	84,105	207,854
Sub project payables	700,705	269,645
Deferred revenue	400,512	180,371
<b>Total Liabilities</b>	<b>1,185,322</b>	<b>657,870</b>
<b>Retained Earnings</b>	<b>300,462</b>	<b>289,199</b>
<b>Equity</b>	<b>1,485,784</b>	<b>947,069</b>

### Summary Statement of Receipts and Expenditure

	2021	2020
	\$	\$
Receipts	6,576,084	2,627,966
Operating Expenditures	6,564,821	2,501,591
Net operating Income	<u>11,263</u>	<u>126,375</u>

## \$3.66 MILLION INVESTED TO PROTECT THOSE EXPERIENCING HOMELESSNESS & HOUSING INSECURITY DURING THE COVID-19 PANDEMIC

# THANK YOU TO OUR PARTNERS

The support of the City of Saskatoon is integral to SHIP's success, providing five years of stable funding for SHIP with an investment of \$130,000 to facilitate the Saskatoon Homelessness Action Plan. This strategic investment creates a cornerstone for the entire organization with a strong network and knowledge-base that facilitates the development of affordable housing and helps reduce and prevent homelessness in Saskatoon.



Since 2012, SHIP has administered the Federal Government's Homelessness Partnering Strategy (HPS) funding in Saskatoon. In 2019, Reaching Home replaced HPS, and SHIP has continued to be the community entity managing this funding to prevent, reduce and end homelessness in Saskatoon.

# Canada

SHIP receives administrative fees to administer the Reaching Home funding. This has increased our staffing complement, and expanded our impact across the housing continuum in a significant way.

Along with the funding from the City of Saskatoon and the Government of Canada, our membership sales help us make a positive impact on our great city.  
**We are truly grateful to all the organizations that support us.**



# OUR TEAM

## BOARD OF DIRECTORS

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## STAFF

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Saskatoon  
Housing  
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## CONTACT US

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