

From: [Leuschen, Candice](#)
To: [Hudson, Janice](#)
Cc: [Bogad, Christine](#); [Bryant, Shellie](#); [McKeague, Reche](#)
Subject: FW: MHAC TOR Feedback
Date: Friday, July 30, 2021 11:10:31 AM
Attachments: [Letter to LTGS - MHAC - Terms of Reference Review - FINAL.pdf](#)

Hi Janice,

Would you please forward this email to the Municipal Heritage Advisory Committee in response to their letter of July 26, 2021, which is attached for ease of reference.

The Leadership Team Governance Subcommittee is in receipt of your comments on the Terms of the Reference for the Municipal Heritage Advisory Committee dated July 26, 2021. In order to ensure we have a clear understanding of your comments, we require clarification as follows:

- *Improvement of paths of communication between MHAC and the PCDS and Council.*
 - The existing Terms of Reference provide flexibility to the Committee to report on major initiatives and matters that have been referred. More importantly, both members of the Administration and City Council sit as resource members on the Committee and should therefore be accessible and available as a liaison between these groups.
 - Can you please provide further details of the issues you are encountering and any suggestions for improvement. Are you suggesting that PCDS and Council are not referring items to Committee for consideration?
- *MHAC needs to be able to reach out to other organizations and experts to pursue independent research that will allow us to better inform the City on any heritage questions arising. Our committee is keen to be flexible enough to best serve the needs of Council.*
 - Is there a particular group or agency that the Committee feels could provide a benefit if included in the composition of the Committee?
- *MHAC must become involved in a heritage question early on in the process in order to have time to do quality research that will support decision makers in the city.*
 - Is there a specific concern that MHAC is not being engaged or not being engaged early in

the process? Are you suggesting that items are not being referred to Committee for consideration?

- *The possible reformatting of membership so we can have solid experts providing sound information. People with a heritage interest or a planning and development interest are invaluable to our work, as are individuals interested in the intangible and documentary elements of heritage.*
 - Is there a particular group or agency that the Committee feels could provide a benefit if included in the composition of the Committee?
- *We wonder if it would be possible to draw in more youth members to the MHAC by expanding the youth age range.*
 - Currently the age range for youth members is 16 to 23. What ages are you seeking to be included in the range?
- *MHAC would like to meet with other advisory committees to see what areas of common interest there may be.*
 - We would anticipate Committee or Council to engage more than one Advisory Committee if there was a topic of overlap that required consultation with more than one group. Can you provide some clarification as to what you seek to achieve with this request.
- *Strengthening MHAC's relationship with administration. Currently, it can become quite isolating and polarizing.*
 - Can you please provide further details of the issues you are encountering and any suggestions for improvement.
- *Consistency with TRC Calls to Action.*
 - Please provide any suggestions the Committee has to how to translate this request and include it in the Terms of Reference.

Thanks for your time in answering our questions. We want to ensure that we are accurately representing the suggestions and comments of the Committee in our report to the Governance and Priorities Committee. If a telephone call with the Committee Chair would be of assistance, a member of the Governance Subcommittee would be happy to have such a conversation.

Thank you.

Candice Leuschen | tel 306.975.3270

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From: Hudson, Janice

Sent: Monday, July 26, 2021 5:12 PM

To: Bogad, Christine; Leuschen, Candice

Cc: Bryant, Shellie

Subject: MHAC TOR Feedback

Please see attached.

Janice Hudson | tel 306.975.2345

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