Financial Statements **December 31, 2020**



Independent auditor's report

To the Board of Directors of Saskatoon Society for the Prevention of Cruelty to Animals Inc.

Our qualified opinion

In our opinion, except for the possible effects of the matter described in the *Basis for qualified opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of Saskatoon Society for the Prevention of Cruelty to Animals Inc. (the Society) as at December 31, 2020 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

What we have audited

The Society's financial statements comprise:

- the statement of financial position as at December 31, 2020;
- the statement of operations for the year then ended;
- the statement of changes in fund balances for the year then ended;
- the statement of cash flows for the year then ended; and
- the notes to the financial statements, which include significant accounting policies and other explanatory information.

Basis for qualified opinion

In common with many not-for-profit organizations, the Society derives revenues from cash donations and fundraising, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Society. Therefore, we were not able to determine whether any adjustments might be necessary to donations, events and campaigns, and lotteries fundraising revenues, excess of revenue over expenditures and cash flows used in operating activities for the years ended December 31, 2020 and 2019, current assets as at December 31, 2020 and 2019 and fund balance as at the beginning and the end of the years ended December 31, 2020 and 2019. Our audit opinion on the financial statements for the year ended December 31, 2019 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.



Independence

We are independent of the Society in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting
 a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
 involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Society's internal control.



- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
 disclosures, and whether the financial statements represent the underlying transactions and events in
 a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants

Pricewaterhouse Coopers LLP

Saskatoon, Saskatchewan April 21, 2021

Statement of Financial Position

As at December 31, 2020

	Operating and Capital Funds \$	Restricted Funds \$	2020 \$	2019 \$
Assets				
Current assets Cash and cash equivalents Investments Accounts receivable (note 6) Inventory Prepaid expenses Interfund balances (notes 3 and 8)	314,925 147,990 54,755 38,375 9,821 (431,606)	48,826 - - - - - 431,606	363,751 147,990 54,755 38,375 9,821	173,298 127,557 14,403 28,266 10,542
	134,260	480,432	614,692	354,066
Investments (note 4)	-	822,241	822,241	792,680
Tangible capital assets (note 5)	499,902	-	499,902	625,338
	634,162	1,302,673	1,936,835	1,772,084
Liabilities and Fund Balances				
Current liabilities Accounts payable Wages payable Deferred revenue (note 7)	59,945 11,291 353,822 425,058	- - -	59,945 11,291 353,822 425,058	36,640 19,109 416,473 472,222
Government loan payable (note 6)	40,000	-	40,000	
	465,058	-	465,058	472,222
Fund balances Internally restricted net assets (note 8) Invested in tangible capital assets Unrestricted net deficit	243,279 (74,175)	1,302,673 - -	1,302,673 243,279 (74,175)	1,172,726 296,815 (169,679)
	169,104	1,302,673	1,471,777	1,299,862
	634,162	1,302,673	1,936,835	1,772,084
Approved by the Board of Directors	_ Director			Director

Statement of Operations

For the year ended December 31, 2020

	Operating and Capital Funds \$	Restricted Funds \$	2020 \$	2019 \$
Revenue				
Fundraising Donations Grants Lotteries	677,169 100,736	- - 95,827	677,169 100,736 95,827	948,161 135,039 103,574
Events and campaigns City of Saskatoon (notes 7 and 9) Canada wage subsidy (note 6)	71,742 617,822 261,027	, - - -	71,742 617,822 261,027	147,242 602,150 -
Programs and services Investment income (note 4)	208,514 5,396	39,597	208,514 44,993	313,197 72,857
	1,942,406	135,424	2,077,830	2,322,220
Expenditures				
Operations Salaries and wages and benefits Professional fees and contracts	1,012,130 61,930	-	1,012,130 61,930	1,059,782 79,352
Office and communications costs Vehicle operations	35,587 17,353	- -	35,587 17,353	31,421 19,579
Computer software and services Telephone	10,766 9,762	- -	10,766 9,762	9,285 5,895
Bank charges Insurance	8,301 6,836	- -	8,301 6,836	10,673 5,962
Merchandise and clothing Professional development Meals and entertainment	5,865 1,613 288	- - -	5,865 1,613 288	19,794 640 743
Animal care and protection Fundraising	319,493	-	319,493	452,910
Events Lotteries Campaigns	166,730 - 2,062	46,455 -	166,730 46,455 2,062	177,890 52,265 20,092
Facilities Utilities	37,906	- -	37,906	51,499
Grounds keeping and janitorial Repairs and maintenance Shop supplies and tools	16,060 5,639 1,006	- - -	16,060 5,639 1,006	18,647 6,467 2,849
Community, education and volunteers Amortization	9,555 130,578	- -	9,555 130,578	10,671 147,357
	1,859,460	46,455	1,905,915	2,183,773
Excess of revenue over expenditures	82,946	88,969	171,915	138,447

Statement of Changes in Fund Balances

For the year ended December 31, 2020

	Unrestricted net assets (deficit) \$	Invested in tangible capital assets \$	Internally restricted net assets \$	2020 \$	2019 \$
Fund balance – Beginning of year	(169,679)	296,815	1,172,726	1,299,862	1,161,415
Excess (deficiency) of revenue over expenditures Additions to tangible capital	213,524	(130,578)	88,969	171,915	138,447
assets Capital grants recognized Interfund transfers (note 8)	(5,142) (71,900) (40,978)	5,142 71,900 -	- - 40,978	- -	- - -
Fund balance – End of year	(74,175)	243,279	1,302,673	1,471,777	1,299,862

Statement of Cash Flows

For the year ended December 31, 2020

	Operating and Capital Funds \$	Restricted Funds \$	2020 \$	2019 \$
Cash provided by (used in)				
Operating activities Excess of revenue over expenditures Change in fair value of investments Amortization	82,946 (5,396) 130,578	88,969 (17,489)	171,915 (22,885) 130,578	138,447 (53,460) 147,357
	208,128	71,480	279,608	232,344
Changes in non-cash working capital Accounts receivable Inventory Prepaid expenses Interfund balances Accounts payable Wages payable Spay and neuter deposits Deferred revenue	(40,352) (10,109) 721 41,135 23,305 (7,818) (62,651) (55,769)	(41,135) (41,135) (41,135) 30,345	(40,352) (10,109) 721 - 23,305 (7,818) - (62,651) (96,904)	(7,957) 384 2,529 (23,104) 12,261 (12,797) (189,658) (218,342)
Investing activities Additions to tangible capital assets Purchases of investments	(5,142) (15,037) (20,179)	(12,072) (12,072)	(5,142) (27,109) (32,251)	(47,201) (155,070) (202,271)
Financing activities Proceeds from CEBA loan (note 6)	40,000	-	40,000	
Net change in cash and cash equivalents	172,180	18,273	190,453	(188,269)
Cash and cash equivalents – Beginning of year	142,745	30,553	173,298	361,567
Cash and cash equivalents – End of year	314,925	48,826	363,751	173,298

Notes to Financial Statements

December 31, 2020

1 Purpose of the organization

The Saskatoon Society for the Prevention of Cruelty to Animals Inc. (the Society) is a charitable organization incorporated in 1968. The Society helps prevent cruelty to animals, investigates incidents of animal cruelty, delivers animal health care, provides education to the public on the ethical and humane treatment of animals and provides kennelling and bylaw enforcement services for the City of Saskatoon. As a registered charity, the Society is not subject to income taxes.

2 Summary of significant accounting policies

Basis of presentation

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Fund accounting

The accounts of the Society are maintained in accordance with the principles of fund accounting. Resources are classified for accounting purposes into funds according to the activity or objective specified by outside restrictions or determinations made by the Board of Directors. For financial reporting purposes, accounts with similar characteristics have been combined into the following major funds:

i) Operating and Capital Funds

The Operating and Capital Funds account for the Society's program delivery and administrative activities, which include the purchase and construction of tangible capital assets used in the Society's operations and the annual amortization thereon. This fund reports unrestricted resources and restricted operating and capital grants.

ii) Restricted Funds

The Restricted Funds consist of two funds: the Ray Duerr Memorial Fund and the Raffle and Lottery Fund.

The Ray Duerr Memorial Fund accumulates capital from legacies, bequests, memorials and special donations. Any appropriations from the original contributions to this fund must be authorized by the Society's membership according to Society Bylaw 20.2. Investment income earned on these contributions is recognized as revenue of the Ray Duerr Memorial Fund and any appropriations of these earnings must be authorized by the Society's Board of Directors.

The Raffle and Lottery Fund accumulates and disperses the revenue from raffle and lottery activities as dictated by the applications for lottery licencing filed with the Saskatchewan Liquor and Gaming Authority.

Notes to Financial Statements

December 31, 2020

Revenue

The Society follows the restricted fund method of accounting for contributions.

Unrestricted contributions are recognized as revenue in the operating and capital fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Pledges are not recorded until received.

Restricted contributions related to general operations and capital activities are recognized as revenue of the operating and capital fund in the year in which the related expenses are incurred. All other restricted contributions are recognized as revenue of the appropriate restricted fund.

Donations of materials and services are recorded at fair value when received if the amount can be reasonably estimated. Donations of materials and services recognized in the financial statements for the year ended December 31, 2020 were \$161,679 (2019 – \$143,095).

Investment income earned on unrestricted and restricted investments is recorded as earned.

Investments

Investments consist of amounts invested in guaranteed investment certificates (GIC's) and pooled fund units. Unrestricted investments are classified as current assets when they are capable of reasonably prompt liquidation or have terms of less than twelve months. Restricted investments are classified as current assets only when they have terms to maturity of less than twelve months. Unrestricted and restricted investments are included in cash and cash equivalents when they represent balances held in investment savings accounts or have terms to maturity of three months or less. All investments are carried at market value.

Investment income comprises the Society's share of interest, dividends, and realized and unrealized gains and losses on the underlying assets.

Inventory

Inventory is carried at the lower of cost and current replacement cost. Inventory consists of animal medication and feed, office supplies and items held in stock to support merchandise sales operations.

Tangible capital assets

Tangible capital assets are recorded at cost. Amortization is calculated using the following annual rates and methods and is designed to amortize the assets over their estimated useful economic lives:

Notes to Financial Statements

December 31, 2020

Furniture and fixtures
Automotive equipment
Building
Computer hardware
Computer software
Data network and systems
Cyr Park improvements

20% declining balance 30% declining balance 4% declining balance 25% declining balance 100% declining balance 30% declining balance 10% declining balance

Leasehold improvements are amortized over the term of the related lease. In the year of acquisition, amortization is taken at one-half of the above rates.

Financial instruments

The Society's financial instruments consist of cash, investments, accounts receivable, accounts payable and wages payable.

Cash, accounts receivable, accounts payable and wages payable are initially measured at fair value and are subsequently carried at amortized cost. Investments are initially measured at, and subsequently carried at, fair value.

Financial assets are tested for impairment at the end of each reporting period when there are indications that an asset may be impaired.

Use of estimates

The preparation of financial statements in accordance with ASNPO requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

3 Interfund balances

This balance represents amounts owing from one fund to another and includes 50% of the annual bequest revenue recognized in the Operating and Capital Fund, which is to be transferred to the Ray Duerr Memorial Fund.

Notes to Financial Statements

December 31, 2020

Investments

	2020 \$	2019 \$
Operating Fund Pooled fund units (cost: 2020 – \$140,895, 2019 – \$125,895)	147,990	127,557
Ray Duerr Memorial Fund		
GIC's (cost: 2020 – \$72,074, 2019 – \$72,074) Pooled fund units (cost: 2020 – \$714,513, 2019 – \$702,422)	83,066 739,175	81,740 710,940
	822,241	792,680
Less: Current investments	970,231 147,990	920,237 127,557
	822,241	792,680
Investment income consists of the following:	2020 \$	2019 \$
Interest income and dividends Changes in fair value of investments	22,108 22,885	19,397 53,460
	44,993	72,857
Tangible capital assets		

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			2020	2019
	Cost \$	Accumulated amortization \$	Net \$	Net \$
Leasehold improvements	376,481	184,250	192,231	247,152
Furniture and fixtures	760,993	562,487	198,506	248,132
Automotive equipment	106,669	98,604	8,065	11,522
Building	30,419	1,567	28,852	30,054
Computer hardware	40,976	34,808	6,168	3,498
Computer software	10,575	10,575	-	-
Data network and systems	118,686	78,113	40,573	56,639
Cyr Park improvements	49,162	23,655	25,507	28,341
	1,493,961	994,059	499,902	625,338

Notes to Financial Statements

December 31, 2020

6 Government assistance

	2020 \$	2019 \$
Canada Emergency Business Account (CEBA) term loan payable, bearing interest at 0% until December 31, 2022. 5% per annum interest will apply to any balance owing starting January 1, 2023. The full amount of the loan (including principal and		
interest) is due and payable on December 31, 2025.	40,000	-
	\$	
2021 2022	- 40,000	
Subsequent years	-	

On April 1, 2021 the Society received an additional \$20,000 in relation to the CEBA loan. If \$40,000 of the \$60,000 loan is repaid by December 31, 2022, then loan forgiveness of \$20,000 will apply.

In addition, during the year ended December 31, 2020, the Society was eligible for the Canada Emergency Wage Subsidy (CEWS). The Society recognized \$261,026 of revenue related to the CEWS; of which \$31,609 was receivable as of December 31, 2020. Revenues recognized from government subsidies were used to fund salaries and wages expenses.

7 Deferred revenue

	December 31, 2019 \$	Payment received \$	Revenue recognized \$	December 31, 2020 \$
City of Saskatoon (note 9) Restricted grants Private grants	50,188	453,239	453,240	50,187
Spay/neuter clinic	75,362	-	2,572	72,790
Agility equipment Canada 150 grant – shelter	12,861	-	-	12,861
renovations Other restricted grants and	249,803	-	68,488	181,315
donations	28,259	25,259	16,849	36,669
	416,473	478,498	541,149	353,822

	December 31, 2018 \$	Payment received \$	Revenue recognized \$	December 31, 2019 \$
City of Saskatoon (note 9) Restricted grants Private grants	-	443,820	393,632	50,188
Education	9,375	-	9,375	-
Spay/neuter clinic	200,000	77,934	202,572	75,362
Agility equipment	12,861	-	-	12,861
Shelter renovations Canada 150 grant – shelter	29,690	-	29,690	-
renovations Other restricted grants and	318,291	-	68,488	249,803
donations	35,914	750	8,405	28,259
	606,131	522,504	712,162	416,473

8 Externally restricted funds

			2020	2019
	Ray Duerr Memorial Fund \$	Raffle and Lottery Fund \$	Net \$	Net \$
Fund balances – Beginning of year	1,166,296	6,430	1,172,726	892,606
Revenue Expenditures Interfund transfers	39,597 - 65,978	95,827 (46,455) (25,000)	135,424 (46,455) 40,978	171,613 (52,265) 160,772
Fund balances – End of year	1,271,871	30,802	1,302,673	1,172,726

During the year ended December 31, 2020, there were transfers of \$25,000 (2019 – \$55,000) from the Raffle and Lottery Fund to the Operating and Capital Fund representing the net proceeds from lotteries held during the year.

During the year ended December 31, 2020, bequests were received in the amount of \$131,957 (2019 – \$431,544). The Society's policy is to transfer 50% of the annual bequest revenue from the Operating and Capital Fund to the Ray Duerr Memorial Fund. For the year ended December 31, 2020, a transfer of \$65,978 (2019 – \$215,772) has been reflected in interfund transfers and as the cash transfer did not occur prior to December 31, 2020, this amount is also reflected within the interfund balances on the statement of financial position as at December 31, 2020.

(6)

Notes to Financial Statements

December 31, 2020

9 City of Saskatoon

The City of Saskatoon (the City) and the Society have a Memorandum of Agreement (the Agreement) whereby the City appoints the Society as Poundkeeper for the City and provides a grant to the Society to permit it to provide Animal Protection Agency services within the confines of the City. The term of the Agreement is from January 1, 2019 to December 31, 2023 with four additional five-year renewal terms.

The City pays the Society an annual amount of \$430,908 for Poundkeeping services within the confines of the City, payable in equal instalments on the first day of each month and increased on an annual basis during the term by 2% in the first two years and by 3% in the last three years. The City also provides an annual grant of \$159,540 to the Society in each year of the term to permit the Society to be the Animal Protection Agency within the confines of the City. The grant is payable in annual instalments and increased on an annual basis during the term by 2% in the first two years and by 3% in the last three years. The grant is to be provided so long as the Society, with the support of the City, continues to make reasonable efforts to seek alternate funding for the provision of Animal Protection Agency services. The grant is to be reduced, on a dollar for dollar basis, if any alternate funding for the provision of Animal Protection Agency services is received.

10 Financial instruments

Currency risk

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates. The Society is not exposed to significant currency risk.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates. The Society is exposed to interest rate risk on cash and cash equivalents and guaranteed investment certificates. Management uses professional investment management services to mitigate interest rate risk.

Market risk and other price risk

Market risk and other price risk are the risks that the value of a financial instrument will fluctuate as the result of changes in market price. The Society's investments are subject to market risk through its pooled fund units. The Society mitigates these risks by using professional investment management services.

Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur financial loss. The Society is not exposed to significant credit risk and does not have a significant concentration of credit risk in any single counterparty or group of parties.

Notes to Financial Statements

December 31, 2020

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in raising funds to meet commitments associated with financial instruments. The Society's approach to managing liquidity risk is to ensure that it has sufficient cash flows to fund its operations and to meet its obligations when due, under both normal and stressed conditions. The Society does not consider itself to have significant exposure to liquidity risk. The Society also has access to a line of credit with a \$60,000 limit.

11 Covid-19 pandemic

On March 11, 2020, the World Health Organization declared the outbreak of a novel coronavirus (COVID-19) as a global pandemic, resulting in significant public health measures and restrictions put in place. Restrictions such as travel bans, closure of non-essential businesses and physical distancing have caused a disruption to businesses and a significant decline in global capital markets resulting in an economic slowdown.

Management has assessed the financial impact of COVID-19 at December 31, 2020, including the valuation of assets, the assessment of provisions and contingent liabilities and the timing of revenue recognition. Management did not identify any impact to its financial statements as at December 31, 2020.

The long-term impact of the pandemic on the Society and the economy is not yet known and information surrounding the global economic impact of COVID-19 and the estimated length of the pandemic continues to evolve. Future impacts of the pandemic may have a financial effect on the Society's future revenues and operating results. It is not possible to estimate any results of future financial impacts of COVID-19 on the Society subsequent to December 31, 2020.