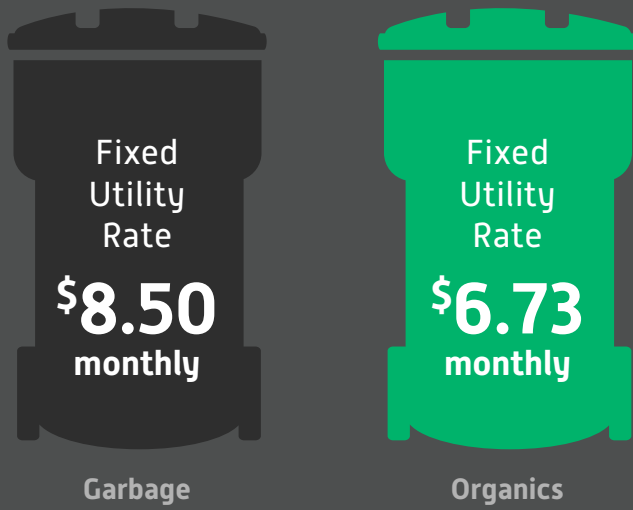


# Curbside Organics & Garbage Utility Funding Options

OCTOBER 2021

## OPTION 1: Organics & Garbage Utilities Implemented in January 2023



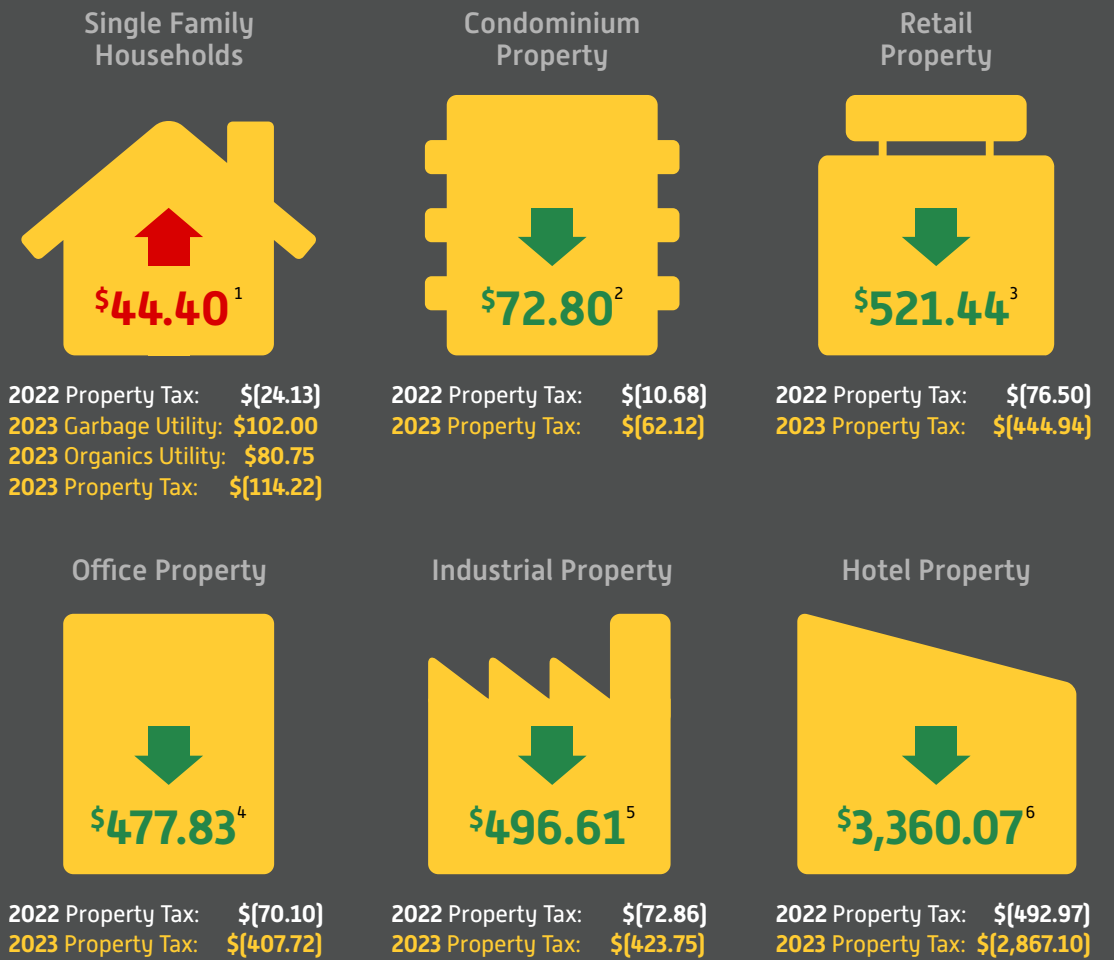
### PROS

- Program fairness is achieved for property owners currently paying for, but not benefiting from services.
- Simultaneous launch of programs provides efficiencies for communications and customer service.

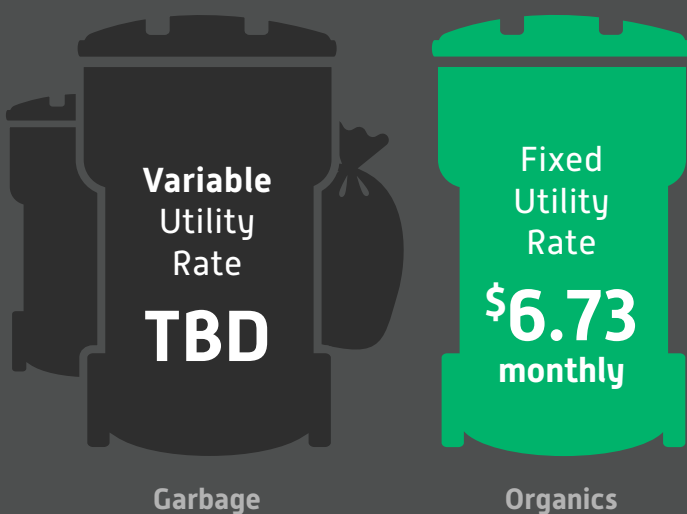
### CONS

- A more significant and immediate financial burden on residents.
- No accountability on residents or ability to control waste costs.
- Fixed utility rate for garbage program provides no incentive to discourage waste and resource overuse.
- Timeline of implementing both by 2023 interferes with necessary research and updates to the City's customer information system (CIS).

### Net Change in Cost 2022–2023



## OPTION 2 (Recommendation): January 2023 Organics Utility / 2024 Variable Garbage Utility



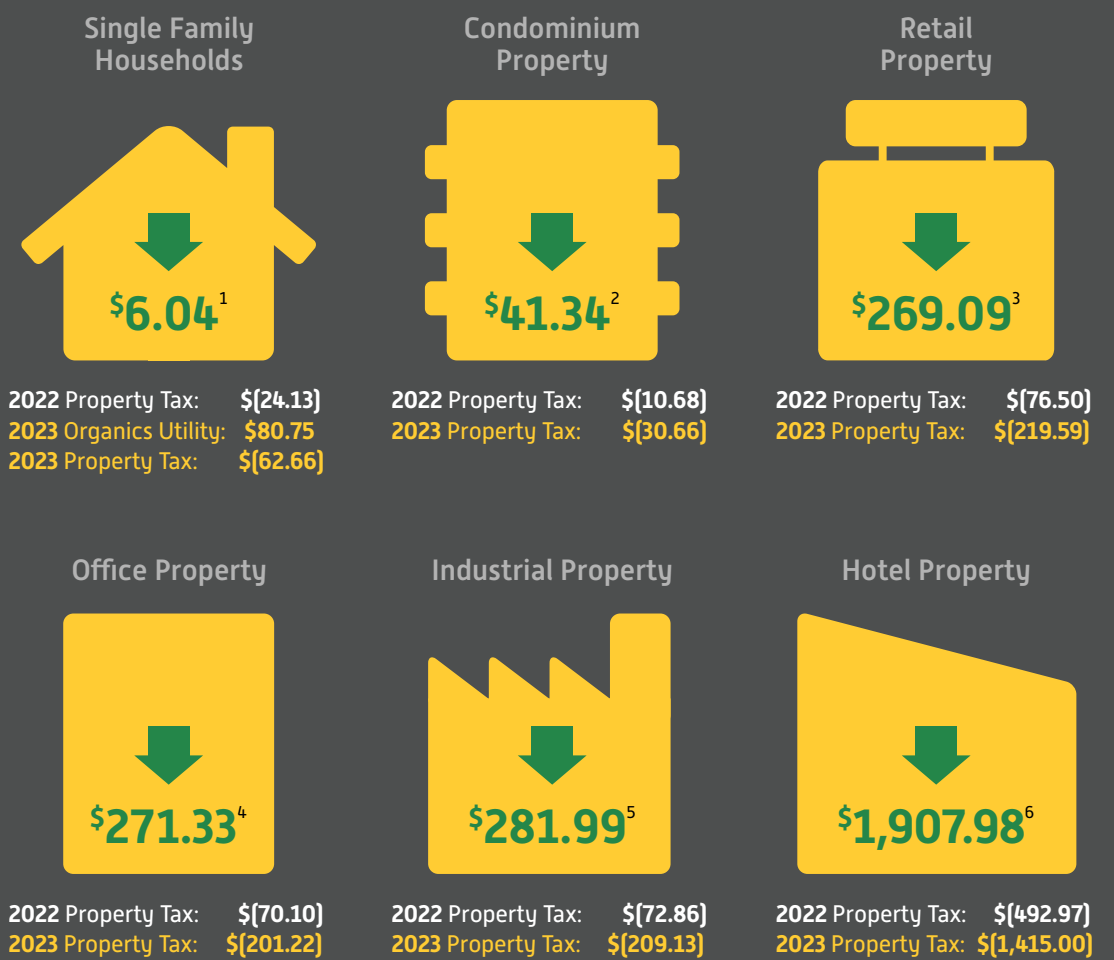
### PROS

- Allows residents to see relationship between consumption and utility fees and ability to control their costs.
- Provides incentive for waste reduction and diversion, thereby creating efficiencies for the curbside garbage program.
- Black cart verification can be completed in conjunction with green cart deployment.
- Allows for information gathering to identify potential areas of improvement when implementing garbage utility.
- Lessens the immediate financial burden on curbside residents.
- Communications efficiencies in implementing garbage utility and variable rates at the same time.
- Deferring implementation of garbage utility until 2024 provides sufficient time to complete necessary research and upgrades to CIS.
- Variable rate garbage utility is expected to increase waste diversion (approx. 5,000–16,000 per year) and reduce greenhouse gas (GHG) emissions (approx. 3,000–10,000 tonnes CO<sub>2</sub>e per year).

### CONS

- Limits transparency as program continues to be mill rate funded through 2022 and 2023.
- Program fairness for those not receiving the service is not achieved until 2024.
- Implementation of two utilities at separate times could put additional strain on customer service.

### Net Change in Cost 2022–2023



Mill rate reduction in 2024 dependent on base mill rate and approved variable pricing model.