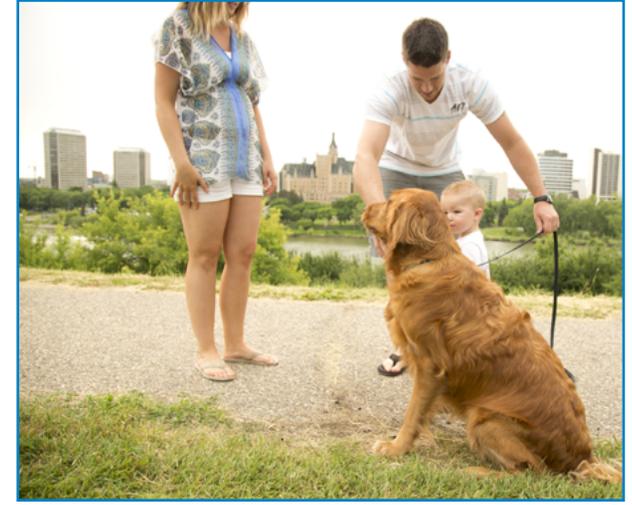


# COMMUNITY SERVICES DIVISION



2020

Recreation & Community Development

# YEAR-END REPORT





Saskatoon Forestry Farm Park & Zoo



Harry Bailey Aquatic Centre



Community Association outdoor rink



Lions Skate Park



Silverwood Golf Course

**Welcome** to the 2020 Year End report of the Recreation and Community Development Department. The Department oversees the provision of programs and services for citizens to participate in and enjoy the benefits of sport, culture, recreation, community development, social development and wellness activities.

To encourage as many citizens as possible to take advantage of the activities available, the Department operates a number of facilities, provides direct services and programs, and provides support to community-based organizations involved in delivering programs and services.

The Department also facilitates partnerships, information sharing and collaboration to strengthen groups, promote inclusion and address racism.

2020 was an unprecedented year with the impact of the COVID-19 Global Pandemic. COVID-19 has highlighted the importance of access to recreation and cultural activities as an investment in the long-term health and well-being of communities and citizens

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*Note: Many photos featured throughout this year-end report were taken prior to 2020 and the COVID-19 pandemic. Programs have been modified.*



- ▶ Supported with staff secondments the Saskatoon Inter-Agency Response to COVID-19.
- ▶ Administered \$219,813 in third-party funds to organizations working with vulnerable populations.
- ▶ Supported the city's 47 Community Associations, specifically in the use of virtual technology to ensure Community Association executives were able to meet and host annual general meetings.
- ▶ Prepared Return-to-Play plans with Community Associations for community gardens and outdoor rink operations.
- ▶ Installation of the sculptures Saadat Qalbi/Miyawâtam 1 and 2 by Ruth Cuthand and Suada Jailan and curated by Dr. Jen Budney.
- ▶ \$2,572,722 in cash grants to community organizations providing services in the sport, culture, recreation and social service sectors, including the one-time "Take-it Outside" Winter Animation Grant.
- ▶ The COVID-19 pandemic had a significant impact on the operation of leisure facilities in 2020. Leisure Centres were closed March 16, 2020 and did not begin reopening until late July. Following the closure period, Recreation Facilities and Programs successfully opened leisure facilities and services during the pandemic to provide quality of life opportunities and assist individuals maintain and improve their physical and mental health. Capacities of various programs and services were reduced significantly and continued to be modified throughout the year based on updated guidelines from the Chief Medical Health Officer and regulated under the Government of Saskatchewan's Re-open Saskatchewan Plan.
- ▶ The City's six indoor Leisure Centres hosted a combined total of 7,247 rental bookings, which attracted 130,527 individual participants. In 2020, the number of visits to Leisure Centres totaled 457,561. The Shaw Centre and Saskatoon Field House hosted 10 local, provincial and national special events.
- ▶ As a result of the COVID-19 pandemic, timelines to prepare for opening the outdoor pools were reduced and allowed for two outdoor pools to be open for the season. Staff were hired and trained, new safety protocols were put in place and pools were prepared for operation. In 2020, admission volumes at the City's two outdoor pools totaled 19,045.
- ▶ During the non-summer months, low-cost/no cost programs are offered to youth by the City and community agencies, with funding support from the City. In 2020, 4 targeted programs (with 14 sessions) reached 1,166 participants, employed 28 young adults, and resulted in 14 different partnerships.
- ▶ Animal Services saw a 3.85% increase in pet licenses sold.
- ▶ Even during COVID-19, the City received 297 outdoor special event applications and processed 105 requests for events in Saskatoon in 2020.
- ▶ The three city golf courses offered a safe place where people could gather outside and take part in an activity with family and friends. Golf was a safe recreational activity during the pandemic and the golf courses were some of the busiest recreation facilities in the city.
- ▶ To support minor and adult sport organizations, the City continued to maintain a number of outdoor sport fields in parks throughout the city. The City also provides a speed skating oval, an artificial turf field, an outdoor track and field venue, and spectator ball facilities through the Gordie Howe Complex.
- ▶ The City allocated approximately 28,600 hours of outdoor sport fields from the beginning of July to the end of October. Approximately 12,000 hours (6,000 games) were allocated on 97 charge sport fields and 16,600 hours on no charge fields.
- ▶ The Saskatoon Forestry Farm Park and Zoo had admission attendance (July 6 - October 31) of 70,542 people, leading to revenue of \$487,645. Zoo highlights include births of caribou, big horn sheep, mouflon sheep and pronghorn, as well as the beginning of construction of the new prairie dog exhibit.

# COMMUNITY DEVELOPMENT SECTION

Community Development Section provides a supportive environment to help build capacity and empower people to organize themselves for planning and action. Its mandate includes supports to Community Associations, community grants, accessible no-cost, low-cost programming opportunities, Indigenous leadership initiatives, support for public art and cultural organizations, immigration initiatives, inclusion and diversity initiatives and community partnerships.

## ARTS & CULTURE

### Investing in Arts & Culture

The City invested \$838,900 in 20 major cultural organizations. The 2020 pandemic shut down many cultural activities with the live performing arts sector being particularly hard hit.

Organizations pivoted quickly to offer programming in COVID-19 safe ways and reimagined how they could continue connect with community:

- Nutrien Children’s Festival offered virtual programming for the month of August
- Paved Arts instantly moved their Artist Talks on-line
- SUM Theatre created a parade through the neighbourhoods when they could no longer gather in the parks



- The Saskatoon Symphony Orchestra provided a combination virtual and in-person subscription series and was a leader in how to operate live music safely
- The Fringe Festival re-invented themselves as This is Not That Festival and provided “Live From Your Lawn” program among other offerings.

### Public Art

The public art highlight of 2020 was Saadat Qalbi/Miyawâtam 1, 2, and 3” by Ruth Cuthand and Suada Jailan, curated by Dr. Jen Budney. The project consisted of three hand-painted aluminium sculptures composed of floral motifs, inspired by both Cree/ Michif beadwork and traditional East African henna design. The title, “Saadat Qalbi/Miyawâtam” translates to “Happiness of the heart/They are joyful or fun-loving.” The first two sculptures were installed at 602 20th Street and at 241 Second Avenue, with the third to be installed at Broadway Avenue and Main Street in the summer of 2021.



In addition, five artworks were acquired into the permanent collection 2020:

1. The Winds of Change are Upon Us by Ken Pointon - 35-22nd Street East (TCU Place);
2. The Bison are Coming Home by Darren Gowan - Central Avenue and 112th Street;
3. Priscilla Queen of the Prairies by Craig Campbell - 732 Broadway Avenue;
4. Harvest Collector by Leslie Potter - 33rd Street and Avenue E, and
5. Coming Home by Dream Development, Heavy Industries, Fort Architecture and Landon Anholt – Brighton neighbourhood.

## Community Development Section provides a supportive environment to help build capacity and empower people to organize themselves for planning and action.

### COVID-19 Community Support Grants

The City of Saskatoon added two additional funding programs in 2020 to support organizations hosting COVID-19 safe in-person activities: The Winter Animation Fund and the Saskatchewan Lotteries Community Micro-Grant.

The Winter Animation Fund received one-time funding of \$250,000 that was divided into three components: \$75,000 to Tourism Saskatoon to enhance existing events, provide infrastructure support to businesses for outdoor activities and to create several new events; \$50,000 to a first come first served Take It Outside Micro-Grant; and \$125,000 for a competitive Take It Outside Grant. Funding was awarded to 35 applicants for COVID-19 safe outdoor activities to:

- Promote health and wellness of residents;
- Create activities that support local businesses; and
- Create opportunities for safe community connections in a time of relative isolation.

As organizations rapidly cancelled events or moved to on-line programming, many awards from the Saskatchewan Lotteries Community Grant were declined. The City worked in consultation with Saskatchewan Lotteries to be able to provide \$42,000 in Micro-Grant funding to 17 applicants and \$30,000 in Special Call funding to 3 organizations.

## DIVERSITY AND SOCIAL DEVELOPMENT

### Indigenous Programs

Recreation and Community Development partnered with the Running Wild Athletics Club to offer a program targeting Indigenous Elders. Offered at the Field House, the program combined physical fitness activities with social time for Indigenous Elders to gather and visit.



Above: Elders at the Saskatoon Field House

### White Buffalo Youth Lodge

Partnered with the White Buffalo Youth Lodge, in order to safely comply with the public health order while providing recreational summer programming for children and youth in the inner city.

### W̱ichitowin Conference – Through the Fire

Assisted with the funding, planning and hosting of the October 7-8 conference. The virtual format attracted 1,000 participants from across Canada and around the world.



## Inter-agency Pandemic Response

Supported with staff secondments the Saskatoon Inter-Agency Response to COVID-19. Initiatives included:

- Administered \$219, 813 in third-party funds that supported organizations working with vulnerable populations;
- Facilitated the assembly of over 1,000 activity kits that were assembled and delivered to children and their families;
- Hosted weekly social serving agency executive director meetings to discuss reopening and operating strategies due to COVID; and
- Completed a Front Door project to create connection during times of heightened isolation.

## Immigration Initiatives

Immigration initiatives focus on creating a welcoming and inclusive community for immigrants and refugees to our city. The Immigration Partnership Saskatoon (IPS) is an inter-sectoral committee that builds capacity in the community to improve outcomes for newcomers in Saskatoon. The work of IPS in 2020 focussed on the See Me As I Am/Be An Ally Campaign. The goals of the campaign were to increase awareness of how newcomers benefit Saskatoon, to build support and create understanding of newcomers as an integral part of an inclusive, diverse workforce and welcoming community. Seeing immigrants as they are was the key of the See Me As I Am video, while Be An Ally was a follow up that provided suggestions as to how we can all be allies to newcomers. See Me As I Am and Be An Ally messages were available on social media platforms and as videos supplied to agencies, institutions and businesses to use and share.

## Research Junction Project

Staff secured Research Junction funding to work with the University of Saskatchewan to exploring the potential for permanent residents to have municipal voting rights.



## NEIGHBOURHOOD SERVICES

2020 began like most other years for the 47 neighbourhood Community Associations. Programming was well under way in the winter of 2020, with all associations offering a variety of programs for their residents all across the city. Then, COVID-19 shut the world down. All community association programming was cancelled in all schools as of Friday, March 13, 2020, and the community rinks were closed the following week.

## Community Consultants

The City's eight Community Consultants provide an important liaison between Community Associations and City Departments. Consultants attend Community Association executive meetings, supporting community recreation programming, providing advice and updates on City initiatives, while also listening to community concerns. They play a unique role in fostering trust and respect between community and City.

Two Community Consultants were seconded to support the work of the Saskatoon Interagency Response to COVID-19 Team. The remaining five consultants continued to support Community Association volunteers and their programs.

Community Consultants quickly became familiar with assisting the Community Associations in all aspects of hosting virtual meetings, from helping choose the best virtual platform to use, providing tips on how to run virtual meetings, following proper processes and protocols, facilitating when needed and continuing to provide encouragement during these unprecedented times.

In-person gatherings were severely restricted, which also meant that all the Annual General Meetings that associations had scheduled for the spring were postponed until alternate arrangements could be made. Consultation with Information Services Corp, the body that oversees the non-profit status of the associations, confirmed that annual general meetings could be postponed or conducted virtually, in light of the pandemic. One association held their AGM in the spring of 2020 on their regularly scheduled date and the remaining 46 associations conducted theirs in the Fall of 2020.

Community Consultants continued to participate virtually on committees to connect the community to the “City”. They dealt with a wide range of issues, including park development, facility development, rezoning applications, community gardens, Neighbourhood Traffic Reviews and park safety. Community Consultants also worked with individual Community Associations to provide virtual board orientations, planning sessions and one-on-one training for specific board positions (e.g. treasurer, secretary, president, volunteer coordinator, indoor coordinator).

Assisting Community Associations with their ongoing operations amidst the pandemic became the priority focus for 2020. The pandemic resulted in the cancellation of the annual slate of volunteer training opportunities and the annual Volunteer Appreciation Event traditionally hosted in April. One virtual training event happened on October 22 for Rink Coordinators to assist with preparations for the upcoming rink season with 10 volunteers from 10 different Community Associations were in attendance.

## Community Programming

### *Programming Pivot*

With limited indoor facilities available to host sport, culture and recreation programs due to restrictions in the provincial health order, many Community Associations quickly pivoted to focus on their social media outlets to keep their community connected. Many groups switched gears to encourage residents to be COVID-19 safe and remain active by doing what they could outdoors, on their own. Some Associations offered outdoor classes in their neighbourhood parks, some were able to secure alternate locations to offer indoor programs and some ventured into the world of offering virtual programs.



Wildwood Community Association fitness class

For some associations, volunteering in the midst of a pandemic was not feasible resulting in a significant reduction in the amount of programming that happened city wide.

**Volunteers are the backbone of Saskatoon's Community Associations, serving on Community Association boards, coaching sports teams and organizing neighbourhood events.**

	No. of Community Associations	No. of Programs Offered	Hours of Programs	No. of Registrants	Community Contribution
Winter 2020	47	~ 403	~ 4144	~ 4885	~\$123,097
Spring-Fall 2020	28	~ 153	~ 1807	~ 3582	~\$37,973

Of the Community Association programs that were offered during the pandemic:



In addition to the regular program funding that is available to Community Associations, additional funds were made available to associations needing to pay for non-school space rentals and for fees associated with virtual meeting platforms.

### Special Events

Staying connected to the community was a primary focus for many of the Community Associations leading to many innovative and safe programs. Walking tours of interesting neighbourhood sites, front porch pot-banging support for essential workers, scavenger hunts, drive-in movie nights, and Christmas light displays were just a few of the great events. With limited or non-existent programming revenues, fundraisers for the associations were also a big part of community association activities. Bottle drives, 50-50 draws, meal pick up and/or drop off's, garden seed sales and raffles were some of the creative ways that associations generated revenue.



### Community Gardens

The operation of the community garden program in the spring of 2020 was a major hurdle to overcome. Research and consultation with other municipalities across the country and into the United States concluded that with specific protocols in place, community gardening could be conducted safely even with the gathering restrictions. With the support of our community gardening partners at CHEP Good Food Inc., COVID-19 safety signage was created and delivered to all gardens. Garden collectives submitted their COVID-19 safety plans and once approved; seeds were planted.



Due to the challenges that establishing a new community garden present in the pandemic environment, approvals of new community gardens are currently on hold.

There are currently 30 community gardens on City-owned property, for a total of more than 1070 community garden plots.

### **Community Clean-Ups**

Community Clean-ups are an annual event in many neighbourhoods. All but two regularly scheduled clean-ups were postponed. The neighbourhoods of Pleasant Hill and Meadowgreen worked with the City to adhere to a COVID-19 safety plan that was created, and these events ran successfully. This became the template for clean-ups going forward and eight more were conducted in the fall.

In addition to these events, many residents looking to get outside in their parks in the spring were eager to do their part in cleaning up winter debris. A tip sheet was created on how to help and be safe for all associations to share with residents.

## **Winter During the Pandemic**

### **Community Rinks**

Community Associations already had their 54 outdoor rinks running during the winter of 2020 and only missed the last few weeks of the season due to COVID-19 shutting down the operations.

During the summer months, five associations that had been approved for rink improvement grants organized the work required to complete the upgrades.

As winter arrived with a storm in November of 2020, Community Development assisted the associations in preparing COVID-19 safety protocols for their rink operations, which included the recommendations to not use warm up facilities that would encourage group gatherings and adhering to provincial recommendations to discourage organized team play. As a result of not having a place to sit and change skates, Community Associations were offered funds to build additional benches either attached to the rink boards or stand-alone benches. This resulted in 39 of the 47 Community Associations building a total 46 benches for their rinks.



Community Associations are eligible for a matching grant from the City to assist with the operating costs. The table below demonstrates shared operating costs and City-Community Association partnership for operating and carrying out improvements to outdoor rinks.

**COMMUNITY ASSOCIATION OUTDOOR RINKS: 54**

**TOTAL CITY RINK OPERATING GRANT: \$44,800**

**COMMUNITY CONTRIBUTION TO RINK OPERATING COSTS: \$104,128**

**CITY RINK IMPROVEMENT GRANT: \$17,992**

**COMMUNITY CONTRIBUTION TO RINK IMPROVEMENTS: \$13,572**

**COMBINED TOTAL COSTS FOR OUTDOOR RINKS: \$180,492**

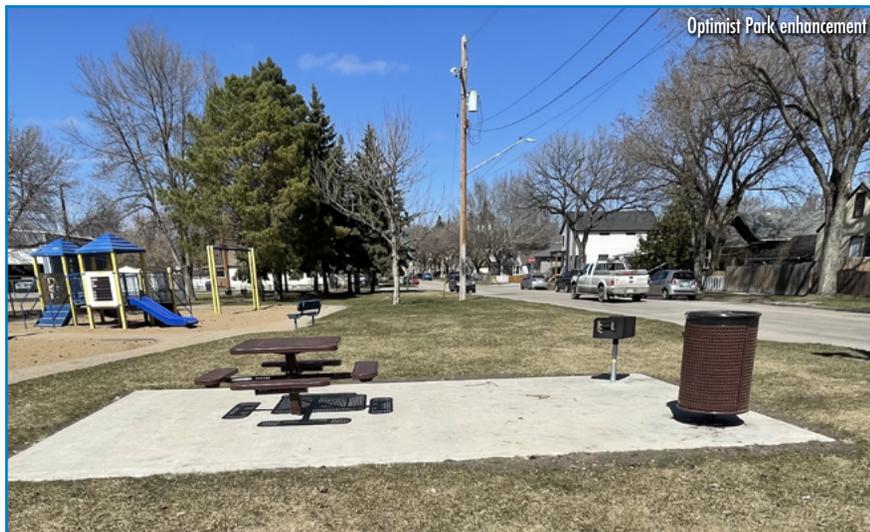
## Cross-Country Skiing

Another safe winter activity that was embraced by the Community Associations was cross country skiing. The Parks Department has always offered the service of grooming cross-country ski trails in neighbourhood parks for a very reasonable fee, and there are usually a handful of trails. This year, by the end of December 2020, there were over a dozen trails set in parks across the city for residents to enjoy. Some Community Associations also offered ski equipment to rent and lessons for those wanting to learn and improve their skills.

## Park Enhancements

The Park Enhancement Reserve was established to help fund enhancements to neighbourhood parks. Projects are cost-shared with Community Associations.

Park improvement projects continued to take place during the pandemic. Three projects that were previously reported on were completed. A new tot play structure in C.P. Seely Park was installed in the spring of 2020. The upgrade to the Albert Rec Unit Park in the Nutana neighbourhood was also completed, breathing new life into this small but well-used park. A picnic table, garbage container and BBQ pad were also installed in Optimist Park in Riversdale.



In 2020, one new project was approved for the Silverwood Heights Community Association. They requested assistance with the replacement of some of the play structures in W.J.L. Harvey Park between Brownell and St. Angela Elementary Schools and were approved for \$25,000 through the park enhancement program. Late in 2020, the Parks Department received federal funding through the MEEP program that will be used for this project, however the community association will still be contributing \$45,000 towards this project to add additional accessible components.

## COMMUNITY DEVELOPMENT SECTION: LOOKING AHEAD TO 2021

- Provide support to social planning tables: Community Safety & Wellbeing; Safe Community Action Alliance; and Saskatoon Poverty Reduction Partnership;
- Complete review of the Leisure Access Card program;
- Implement the Immigration Action Plan through Immigration Partnership Saskatoon;
- Implement the Culture Plan Refresh;
- Facilitate the installation of new recreation amenities at P3 school sites;
- Support the city-centre consolidated school project to secure community access;
- Support the White Buffalo Youth Lodge visioning exercise toward a renewed facility;
- Develop a cloud-based grants management system to administer the Department's grants programs.
- Continue to support Community Association programs once restrictions are eased.
- Explore ways to continue offering training electronically.

# RECREATION FACILITIES & PROGRAMS SECTION

Recreation Facilities and Programs Section is responsible for the management, operation, programming and provision of customer services at the City's Leisure Centres, outdoor pools and playground program sites. These facilities provide a wealth of opportunities for citizens to participate in sport, recreation, health/wellness programs and cultural activities. Activities are delivered by the City of Saskatoon, non-profit groups, health/wellness organizations and other leisure service providers, including those in the private sector.

Recreation Facilities and Programs is also responsible for the design and delivery of a variety of programs, from swimming lessons and fitness classes to summer playground and youth programs.

The COVID-19 pandemic had a significant impact on the operation of leisure facilities in 2020. Leisure Centres were closed March 16, 2020 and did not reopen until late July. A significant number of staff were laid off or reassigned

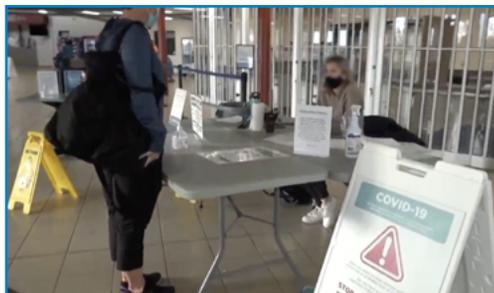
to other essential service positions within the corporation due to the pandemic. Several staff were reassigned to the Park Ambassador role, attending to the over 200 parks in the city to educate and encourage physical distancing and ensure signage was in place.

Following the closure period, Recreation Facilities and Programs successfully reopened facilities and services during the pandemic to provide quality of life opportunities and assist individuals maintain and improve their physical and mental health. Prior to re-opening recreation facilities, a number of safety measures had to be established, staff that were laid off needed to be recalled and trained in the new safety protocols to ensure the health and safety of staff, participants and to ensure full compliance with the Government's Re-open Saskatchewan Plan.

In July, residents had the opportunity to begin participating in some of their favorite leisure activities with Riversdale Pool opening on July 7, George Ward



Social media posts informed citizens of the Physical Distancing Ambassadors promoting safety in over 200 parks across the city.



An informative video was created in late 2020 informing patrons of what to expect while visiting a Leisure Centre during COVID-19 restrictions.

[youtube.com/watch?v=0fhHrRZQ6Nk](https://www.youtube.com/watch?v=0fhHrRZQ6Nk)



Examples of signage that was placed at leisure facilities upon re-opening. Signs are updated as restrictions change.

Pool opening on July 8, and 20 paddling pool sites opening in July. The phased in re-opening of Leisure Centres began in late July with Shaw Centre and Lakewood Civic Centre being the first facilities to reopen. The remaining Leisure Centres opened in late August/early September.

Capacities of various programs and services were reduced significantly and continued to be modified throughout the year based on updated guidelines from the Chief Medical Health Officer and regulated under the Government of Saskatchewan's Re-open Saskatchewan Plan.

Upon reopening the facilities, the Department provided a mix of programs that offered the greatest range of access and opportunities to as many patrons as possible while balancing public drop-in times and rental requests.

## LEISURE CENTRES

The City operates six Leisure Centres: Cosmo Civic Centre, Harry Bailey Aquatic Centre, Lakewood Civic Centre, Lawson Civic Centre, Saskatoon Field House and Shaw Centre. These facilities offer a variety of programs and rental opportunities.

In 2020, approximately 457,561 people visited Leisure Centres.

### Leisure Centre Recreation Programs

During the COVID-19 pandemic Leisure Centre recreation programs were provided with creative modifications to meet the guidelines in the Re-open Saskatchewan Plan. These programs offered residents an opportunity to participate in safe recreational activities and provided health and wellness options in a time of uncertainty and isolation. Some of the programs and services offered included: public swims, lane swims, aqua fitness classes, walking/running track, badminton, pickleball, tennis court access, and cardio/weight room.

### General Admissions Volumes and Revenues

General admissions provide the public with access to Leisure Centre facilities and instructor-led classes (e.g. aqua fitness). To manage pandemic capacity restrictions and safety guidelines effectively, book a visit reservation software was

implemented to provide participants with three options to sign up for programs in advance: booking online through book a visit, phoning in or walking in to reserve a spot for a specific program time period.

2020 Admission revenues at Leisure Centres decreased by \$3,088,500 (-66.70%) compared to 2019.

ADMISSION REVENUES Indoor Leisure Centres	2018 Actual	2019 Actual	2020 Actual	2019-2020 Difference	% Change Previous Year
Cosmo Civic Centre	\$63,100	\$68,800	\$15,500	(\$53,300)	(77.50%)
Harry Bailey Aquatic Centre	\$577,400	\$589,400	\$197,300	(\$392,100)	(66.50%)
Lakewood Civic Centre	\$976,100	\$1,094,500	\$302,300	(\$792,200)	(72.40%)
Lawson Civic Centre	\$542,000	\$540,900	\$142,600	(\$398,300)	(73.60%)
Saskatoon Field House	\$1,120,700	\$817,800	\$376,300	(\$441,500)	(54.00%)
Shaw Centre	\$1,547,600	\$1,519,200	\$508,100	(\$1,011,100)	(66.60%)
<b>Total Admission Revenue</b>	<b>\$4,826,900</b>	<b>\$4,630,600</b>	<b>\$1,542,100</b>	<b>(\$3,088,500)</b>	<b>(66.70%)</b>

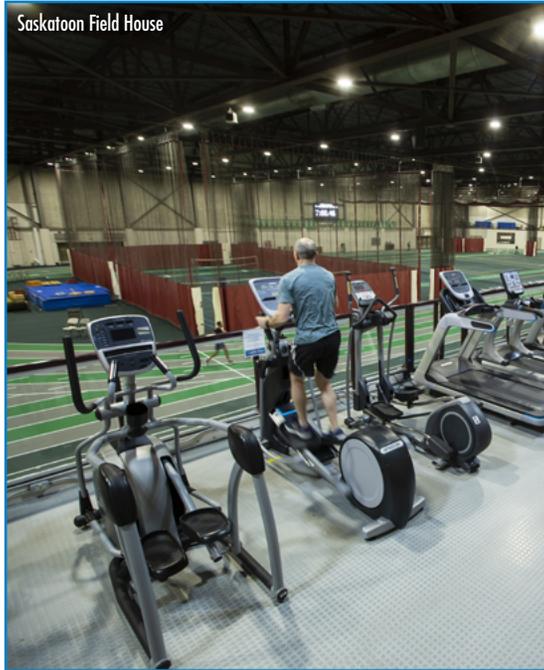
2020 admission volumes at Leisure Centres decreased by 535,616 (-65.50%) compared to 2019.

ADMISSION VOLUMES Indoor Leisure Centres	2018 Actual	2019 Actual	2020 Actual	2019-2020 Difference	% Change Previous Year
Cosmo Civic Centre	8,479	7,950	2,010	(5,940)	(74.70%)
Harry Bailey Aquatic Centre	102,869	97,452	33,132	(64,320)	(66.00%)
Lakewood Civic Centre	198,404	202,225	57,812	(144,413)	(71.40%)
Lawson Civic Centre	104,688	95,701	25,355	(25,355)	(73.50%)
Saskatoon Field House	202,883	132,519	62,252	(70,267)	(53.00%)
Shaw Centre	296,208	281,567	101,237	(180,330)	(64.00%)
<b>Total Attendance</b>	<b>913,531</b>	<b>817,414</b>	<b>281,798</b>	<b>(535,616)</b>	<b>(65.50%)</b>

The decrease in admission volumes and revenues is directly related to the impact



Cosmo Civic Centre



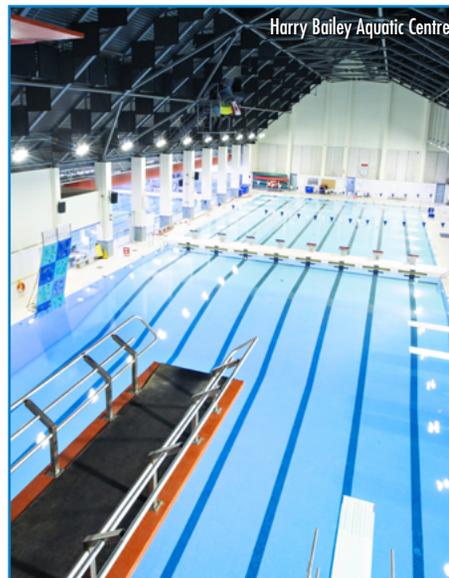
Saskatoon Field House



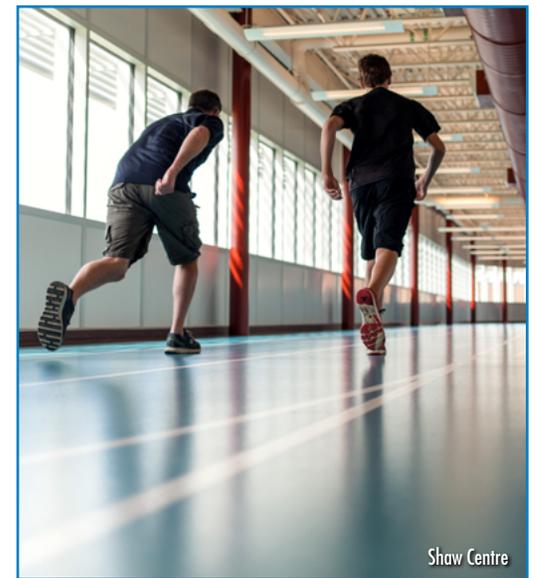
Lakewood Civic Centre



Lawson Civic Centre



Harry Bailey Aquatic Centre



Shaw Centre



of the COVID-19 pandemic and the Re-open Saskatchewan Plan guidelines, which significantly reduced program capacities. In addition, enhanced cleaning protocols were required between rentals and/or public activities which further reduced programming opportunities.

### Registered Programs

Registered programs are scheduled, instructor-led classes that lead participants through a predefined set of activities. Regularly scheduled lessons and registered recreation programs ran from January until March 15. Following the reopening of Leisure Centres, swimming lessons were offered beginning in September, with modifications required as per the Re-open Saskatchewan Plan Guidelines, as well as Canadian Red Cross and Lifesaving Society guidelines. Red Cross Swim lessons, private and semi-private swim lessons were offered. Primary adjustments that were made to deliver swim lessons during the pandemic were as follows:

- The number of swim classes offered and the number of participants in each class were reduced in order to maintain physical distancing requirements.
- Water Safety Instructors delivered swim lessons from the pool deck.
- All Red Cross Swim Preschool and Swim Kids 1-4 programs required a parent/guardian in the water to assist swimmers.

There were 6,025 participants in registered aquatic and recreation programs at Leisure Centres in 2020 compared to 18,124 in 2019.

2020 registration revenue at Leisure Centres decreased by \$867,200 (-66.90%) compared to 2019.

REGISTRATION REVENUES Indoor Leisure Centres	2018 Actual	2018 Actual	2020 Actuals	2019-2020 Difference	% Change Previous Year
Cosmo Civic Centre	\$26,700	\$33,800	\$11,900	(\$21,900)	(64.80%)
Harry Bailey Aquatic Centre	\$238,700	\$248,500	\$85,900	(\$162,600)	(65.40%)
Lakewood Civic Centre	\$389,600	\$406,700	\$148,100	(\$258,600)	(63.60%)
Lawson Civic Centre	\$321,500	\$333,900	\$104,200	(\$229,700)	(68.80%)
Saskatoon Field House	\$69,700	\$58,900	\$15,400	(\$43,500)	(73.90%)
Shaw Centre	\$201,700	\$213,900	\$63,000	(\$150,900)	(70.50%)
<b>Total Admission Revenue</b>	<b>\$1,247,900</b>	<b>\$1,295,700</b>	<b>\$428,500</b>	<b>(\$867,200)</b>	<b>(66.90%)</b>

### Leisure Centre Rentals

Indoor Leisure Centres continued to provide safe, well-maintained, attractive, accessible spaces, making them a popular choice for private, school, corporate, community and sport group rentals. Flexible rental plans allow groups to rent an entire building or just spaces within the facilities they need. Rental rates recover a portion of operating costs and are based on fair market value.

### Rental Revenue

Rental revenue is earned from external community groups and organizations renting or leasing space for the delivery of various programs and services.

Rental revenue at Leisure Centres decreased by \$691,500 (-47%) compared to 2019.

RENTAL REVENUES Indoor Leisure Centres	2018 Actual	2019 Actual	2020 Actual	2019-2020 Difference	% Change Previous Year
Cosmo Civic Centre	\$189,700	\$192,500	\$58,600	(\$133,900)	(69.6%)
Harry Bailey Aquatic Centre	\$217,900	\$246,500	\$193,100	(\$53,400)	(21.7%)
Lakewood Civic Centre	\$71,500	\$69,700	\$36,900	(\$32,800)	(47.1%)
Lawson Civic Centre	\$12,300	\$12,300	\$2,400	(\$9,900)	(80.5%)
Saskatoon Field House	\$480,000	\$437,700	\$207,700	(\$230,000)	(52.5%)
Shaw Centre	\$520,900	\$503,400	\$271,900	(\$231,500)	(46%)
<b>Total Rental Revenue</b>	<b>\$1,492,300</b>	<b>\$1,462,100</b>	<b>\$770,600</b>	<b>(\$691,500)</b>	<b>(47%)</b>

The decrease in both the rental revenue and number of participants in 2020 was predominantly due to the closure of the Leisure Facilities due to the COVID-19 Pandemic and reduced capacities based on guidelines in the Re-open Saskatchewan Plan.

The City's Leisure Centres host thousands of rental bookings every year, including use of the pools, meeting rooms and gymnasiums. In 2020, a combined total of 7,247 rental bookings at the six Leisure Centres attracted approximately 130,527 individual participants. The number of participants is based on estimated number of participants at the time of booking.

Leisure Centre	Rental Bookings		Participants	
	2019	2020	2019	2020
Cosmo Civic Centre	1,667	605	66,840	19,800
Harry Bailey Aquatic Centre	3,457	1,812	54,969	23,928
Lakewood Civic Centre	966	375	21,804	18,139
Lawson Civic Centre	305	55	7,927	901
Saskatoon Field House	5,343	2,444	196,062	15,948
Shaw Centre	8,116	1,956	139,757	51,813
<b>Total</b>	<b>19,854</b>	<b>7,247</b>	<b>487,359</b>	<b>130,527</b>



### Special Events

Prior to facility closures, Shaw Centre and the Saskatoon Field House hosted 10 local, provincial and national special events in a variety of sports disciplines, including:

- Knights of Columbus Indoor Games: 3-day event at the Saskatoon Field House attracting 5,000 participants
- Canada West Track & Field Championships: featuring over 300 of the best university athletes from across Western Canada
- Saskatoon Field House: local track meets with approximately 3,600 youth participating.
- Shaw Centre: local and provincial swim meets in the winter of 2020 with approximately 600 athletes participating
- Lakewood Civic Centre hosted both the provincial and civic elections in 2020 which attracted 10,850 Saskatoon residents to this location.

### Leases

In 2020, 11 non-profit and private organizations leased space in the Leisure Centres. Leaseholders included such organizations as Saskatchewan Athletics, Saskatchewan Health Authority and Complete Care and Wellness. The programs offered by these leaseholders complement the services and activities offered by this Department.

Since leaseholders did not have access to space in Leisure Centres during the period the facilities were closed, yearly lease amounts were prorated accordingly. Two groups leasing space chose not to renew their leases, as they were finding it financially difficult due to the reduction in attendance because of the COVID-19 Pandemic.

### Leisure Facility Upgrades

When Leisure Centres were closed during the pandemic, the Facilities Department completed several maintenance projects. Highlights of upgrades completed are detailed below.

#### *Saskatoon Field House*

Warranty work was completed during the closure including the re-painting of the track surface and correction of deficiencies on the lobby floor and stairs.

Bathrooms were refitted with touchless toilet flushers, sink faucets, hand towel and soap dispensers.

### Shaw Centre

The dive tower project was completed at the Shaw Centre. This project included: refinishing the concrete on the platforms, replacement of the handrails and matting and repainting of the entire structure. Also, the family pool, warm-up (25m) pool and hot tubs were drained so that the basins could be cleaned and re-grouted as required. This project was initially scheduled for the summer of 2021. As a result, no further closures are required for Shaw Centre in 2021.

### Leisure Centre Volumes and Participation

Through activities delivered by the City of Saskatoon, non-profit groups, health/wellness organizations and other leisure services, Leisure Centres encourage participation in healthy activities. In 2020 the number of visits to Leisure Centres totaled 457,561.

LEISURE CENTRE VOLUMES & PARTICIPATION	2019	2020	2019-2020 Difference
Recreation Registrations <i>(Based on 5 visits per participant)</i>	16,160	4,940	(11,220)
Aquatic Registrations <i>(Based on 8 visits per participant)</i>	119,136	40,296	(78,840)
Admissions Participation	817,414	281,798	(535,616)
Rentals <i>(Based on estimated number of participants at time of booking)</i>	487,359	130,527	(356,832)
<b>Total Visits</b>	<b>1,440,069</b>	<b>457,561</b>	<b>(982,508)</b>

### Corporate Leisure Card Initiative

The Corporate Leisure Card initiative was launched in September 2020 and provided employees of eligible businesses a 20% discount on all Leisure Card purchases. The Corporate Leisure Card is available to businesses and organizations who have a minimum of 25 employees and have their offices physically located within the city limits of Saskatoon. Since the capacity of programs at Leisure Centres was reduced significantly, the Corporate Leisure Card program was not promoted extensively and was only promoted on the City's website. Further promotion of

this program will be implemented once program capacities are increased at Leisure Centres.

From September to December 2020, 4 businesses participated in the Corporate Leisure Card Program, purchasing a total of 34 equivalent months of Leisure Cards made up of 16 months of Family Corporate Leisure Cards and 18 months of Adult Corporate Leisure Cards.

### Gender Inclusivity Initiatives

The vision of the Recreation and Community Development Department is to provide access to a broad range of recreation, sport, fitness, cultural and social opportunities that are accessible, inclusive and responsive to community needs. In striving to achieve this vision and as the community grows and changes, the Department is continuously evolving to ensure that recreation opportunities meet community needs.

The Department identified gender inclusivity as a priority objective in the current Recreation and Parks Master Plan. Measures taken in 2020 to ensure that all members of the community feel safe and included in Leisure Centres were as follows:

- Creating a statement of inclusion: Acknowledging that all people using Leisure Facilities are able to use the change room and washroom that aligns with their gender identity. Signage was put up at sites to promote this statement of inclusion.
- Educating ourselves: Encouraging staff to recognize that it is our responsibility as leaders in the recreation field to keep informed and align ourselves with



both provincial and federal Human Rights legislation, we will lead the way with courage, respect and support from one another.

- Seeking feedback: A working group of internal and external stakeholders was established and will assist the department to identify the barriers that citizens who are transgender face when accessing recreation facilities, programs and services. This working group will develop recommendations based on best practices and research.
- A plan was created to develop private areas in showers and change rooms at sites. The implementation of this plan began with private shower spaces being added in the women's change room at the Field House and Harry Bailey Aquatic Centre.
- Signage at sites has been reviewed and will be updated in 2021 to change Family Change Rooms to Universal Change Rooms

## Support Services

A significant amount of work happened behind the scenes at the Leisure Centres in 2020.

- The Brand Ambassador reached out to the community at various events and public gathering places to promote programs and services offered by Recreation and Community Development at the start of 2020, however this service was put on hold after the COVID-19 Pandemic was announced in late March 2020.
- Customer Service section provided administrative support for program registration, facility booking and staff scheduling, including 6,526 total registrations, which is lower than 2019 due to COVID-19. There continues to be increased uptake of Leisure Online registrations, particularly on the first day of each registration period and as such, phone in registration staffing resources have been reduced.
- Customer Service section processed approximately 9,550 Leisure Card sales and renewals in 2020.
- The automated employee scheduling system (ESS) was upgraded to a new server at the end of 2020 to better align with the implementation of Fusion.
- Discussions began with current Shaw Centre Sponsors to determine their interest in renewing their sponsorships at Shaw Centre.



Lane Swimming at Harry Bailey Aquatic Centre

- The Program team undertook a Fitness Review of dryland drop-in fitness classes and established a new framework which includes four main categories: Beginner/New to Fitness, General Fitness, Gentle Fitness, Wellness. Based on the new framework instructors will be able to provide exercise modifications and intensity options to participants - low, moderate or high intensity, therefore meeting the intensity needs of many in a class. The goal is to increase participation and reduce the number of citizens that self screen themselves out of a fitness class because participants will no longer need to determine if they fit in a beginner, intermediate or advanced fitness category.

## OUTDOOR POOLS

As a result of the COVID-19 pandemic, two outdoor pools were opened for the season. Inside a short time frame, staff had to be hired and trained, new safety protocols had to be put in place and pools needed to be prepared for operation. George Ward and Riversdale together operated for a total of 117 days. Drop-in programs that were offered at the outdoor pools included public swim, lane swim, and parent & tot swim.

## 2020 Operating Days

- George Ward Pool: July 8 – August 31
- Riversdale Pool: July 7 – September 7
- Lathey Pool/ Mayfair Pool: Did not open

## Admissions

Since only two outdoor pools opened for the season, admission volumes decreased by 53,800 (-73.90%) in 2020.

ADMISSION VOLUMES Outdoor Pools	2018 Actual	2019 Actual	2020 Actual (2 Pools)	2019-2020 Difference	% Change Previous Year
4 Outdoor Pools	91,526	72,845	19,045	(53,800)	(73.90%)

Due to COVID-19 restrictions, participants needed to pre-register for designated swim times. Abiding by the Re-open Saskatchewan Plan guidelines, a total of 26,100 public swimming spots were available throughout the summer, with a total of 21,300 spots (82%) being reserved.



Overall general admission revenues totaled \$70,000 in 2020, a decrease of \$212,200 (-75.20%) compared to 2019.

ADMISSION REVENUES Outdoor Pools	2018 Actual	2018 Actual	2020 Actual	2019-2020 Difference	% Change Previous Year
George Ward Pool	\$67,800	\$52,700	\$31,000	(\$21,700)	(41.20%)
Lathey Pool	\$70,800	\$66,300	\$0	(\$66,300)	(100.00%)
Mayfair Pool	\$72,900	\$62,900	\$0	(\$62,900)	(100.00%)
Riversdale Pool	\$129,00	\$101,200	\$39,000	(\$62,200)	(61.30%)
<b>Total Revenue</b>	<b>\$340,500</b>	<b>\$282,200</b>	<b>\$70,000</b>	<b>(\$212,200)</b>	<b>(75.20%)</b>

## Registered Programs

All registered programs were cancelled in the summer of 2020 due to shortened timelines to get the pools operational.

REGISTERED PROGRAM REVENUES - Outdoor Pools	2018 Actual	2019 Actual	2020 Actuals	2019-2020 Difference	% Change Previous Year
George Ward Pool	\$36,000	\$39,300	\$0	(\$39,300)	(100.00%)
Lathey Pool	\$26,600	\$29,300	\$0	(\$29,300)	(100.00%)
Mayfair Pool	\$17,600	\$19,900	\$0	(\$19,900)	(100.00%)
Riversdale Pool	\$14,300	\$14,200	\$0	(\$14,200)	(100.00%)
<b>Total Revenue</b>	<b>\$94,500</b>	<b>\$102,700</b>	<b>\$0</b>	<b>(\$102,700)</b>	<b>(100.00%)</b>

## Special Events

Due to the COVID 19 Pandemic and restrictions on outdoor public gatherings, no special events were held at the Outdoor pools in 2020.

## SUMMER PLAY AND TARGETED PROGRAMS

The City provides outdoor summer recreation programs for children and youth on a neighbourhood and district level.

### Summer Play Program

The Summer Play Program provides low-cost/no-cost programs for children and youth at the neighbourhood level. In 2020, 20 city sites with paddling pools and



WW Ashley Park Play Program



Spray Pad in Arbor Creek Park

a recreation unit were opened on a phased in basis and fully operational by July 15. Paddling pool access was available throughout the day. A limited number of participants were allowed into the paddling pool for a timed session. Residents could also visit one of the 16 spray pad locations that were operational and provided an unstructured opportunity for participants to cool down and have fun in the water. Craft, game and sport activities were not offered due to the Reopen Saskatchewan Plan guidelines. The weekend play program and Youth Centres were not offered in 2020. The success of the Summer Play Program is attributed to approximately 65 staff who planned and implemented COVID-19 safe programs and the three external partner agencies who provided support by operating/programming a core neighbourhood spray pad, and providing a food program.

The 2020 summer play program had 34,489 visits compared to 112,989 visits in 2019.

### Targeted Programs

During the non-summer months, low-cost/no cost programs are offered to youth by the City and community agencies, with funding support from the City. In 2020, 4 targeted programs (with 14 sessions) reached 1,166 participants, employed 28 young adults and resulted in 14 different partnerships.

- The Winter Play Program - This free program was revamped and featured five (5) Learn-to-Sport sessions, which were run in partnership with the CN Curling Club and Escape Sports. Youth between the ages of 6-12 engaged in physical activity, while developing new and improved skills in classic Canadian or Indigenous winter sports. All equipment was provided. The

sessions offered were Learn-to-Curl (x2), Learn-to-Snowshoe, Learn-to-Snow skate and Learn-to-Altai Ski.

- The Family Day Skate Event - This free event ran on the Family Day statutory holiday at Cosmo Civic Centre/Cosmo Arena. Recreation Facilities and Program staff partnered with Community Development staff and the Saskatoon Indian & Métis Friendship Centre to put on the event. Families enjoyed public skating, Indigenous indoor games, crafts and Indigenous storytelling in a Tipi. The three (3) hour event attracted 300 participants.
- Drop n' Shop Program - This was a free program for children and youth between the ages of 6 and 12. The participants made crafts while their parents/guardians had the opportunity to get their holiday shopping completed. Due to COVID-19, each participant had individual craft bags created for them.

**Winter PLAY Program**

Each session is a great way for children to stay active while learning and developing skills in classic Canadian or Indigenous winter sports. All equipment is provided.

Pre-registration is required. Visit [leisureline.saskatoon.ca](http://leisureline.saskatoon.ca) or call 306-975-2800.

**FREE!**  
**ALL ARE WELCOME!**

**Winter Wonderland Scavenger Hunt (4-12 yrs)**  
Games and songs will have you exploring the beauty of the community park while also learning fun facts about your winter surroundings. Parents/Guardians are required to participate in the activities.

**Adelaide Park Rec Unit**  
10 Mackenzie Crescent  
Saturday, January 16 • 1:00-2:00 PM • CD1642-01  
Saturday, January 16 • 2:15-3:15 PM • CD1642-02  
Saturday, January 16 • 3:30-4:30 PM • CD1642-03

**Westview Heights Recreation Unit**  
2250 Recreation Road  
Saturday, February 13 • 1:00-2:00 PM • CD1642-04  
Saturday, February 13 • 2:15-3:15 PM • CD1642-05  
Saturday, February 13 • 3:30-4:30 PM • CD1642-06

**College Park Recreation Unit**  
131 Compton Crescent  
Saturday, February 27 • 1:00-2:00 PM • CD1642-07  
Saturday, February 27 • 2:15-3:15 PM • CD1642-08  
Saturday, February 27 • 3:30-4:30 PM • CD1642-09

**Winter Sport Sampler (4-12 yrs)**  
Try out some of the great winter sports that make us look forward to winter: Altai Skiing, snowskating, snowshoeing, snowed to new skates (ski hybrids) and tobogganing will be offered in a community park.

**Cosmo Civic Centre**  
2150 Laurel Drive  
Saturday, January 23 • 1:00-4:00 PM • CD1641-01  
Saturday, January 30 • 1:00-4:00 PM • CD1641-02  
Saturday, February 6 • 1:00-4:00 PM • CD1641-03

Sessions sponsored by:

Sessions will be cancelled if the temperature reaches -25°C or below with the windchill.

For more information, call 306-975-3378.

During the non-summer months, low-cost/no cost programs are offered to youth by the City and community agencies, with funding support from the City.

## RECREATION FACILITIES & PROGRAM SECTION: LOOKING AHEAD TO 2021

- Sponsorships – Continue work to renew Shaw Centre Sponsorships
- Indoor Playground – Develop a plan for the development of an indoor playground/play area in one of the Leisure Centres for construction in 2022
- Harry Bailey Aquatic Centre (HBC) Upgrade Project – Continue to work with the Facilities Department to finalize a plan for a major facility upgrade to HBC in 2022
- Leisure Centre Accessibility – Continue to work with the Facilities Department to develop a plan to increase accessibility in Leisure Centres and Outdoor Pools, with upgrades to start in 2022
- Volumes and Facility Usage – Continue to plan and implement recovery following COVID-19 to increase Rentals, Admissions and Registered Programs and Events as restrictions are reduced
- Customer Service – Complete RecTrac Upgrade and Integrated Payments project and review enhancements to online services
- Leased Spaces/Agreements
  - Finalize Access Agreement to Leisure Centres with Saskatchewan Polytechnic
  - Finalize Parking Agreement with Saskatchewan Polytechnic
- New Leisure Centre
  - Explore potential partners on a new Leisure Centre
  - Determine Amenities to be included in a new Leisure Centre through a public engagement process
- Fitness Framework – Implementation of the new Fitness Framework
- Inclusivity – Work with the Transgender Inclusion Working group which has been established to conduct a review of City of Saskatoon Leisure Facilities to assess each facility's physical space and programming, to ensure it provides a safe and inclusive experience for transgender individuals. The Working Group is comprised of City staff and external stakeholders.
- Service Level Review – Continue on with the two-phase Service Level Review on the summer playground program. First phase to review current service level of the playground program, and the staffing support required. Second phase to review current facilities and the future plan for outdoor water play and recreation programs.

# SPECIAL USE FACILITIES & CAPITAL PLANNING SECTION

## ANIMAL SERVICES

The Animal Services Program is responsible for the collection of pet license revenue, marketing to encourage the purchase of pet licenses, bylaw enforcement through the management of Saskatoon SPCA and Saskatoon Animal Control Agency contracts, program development (including subsidized spay and neuter program) and the development and maintenance of off-leash dog parks.

### 2020 HIGHLIGHTS

- 119 pet owners used the Subsidized Spay and Neuter Program;
- Pet licensing volumes increased 3.85% from 2019 to 2020.
- Due to COVID-19, the City cancelled the seventh annual Dog Day of Summer at Mayfair Pool.
- Completed upgrades to the off-leash dog park north of Hampton Village

### Saskatoon SPCA

The SPCA has been providing safe shelter and finding homes for companion animals in Saskatoon since 1968. The City and the Saskatoon SPCA have a long-standing relationship for the provision of pound services, including lost and found, adoptions and investigation of animal abuse, neglect or hoarding.

### Saskatoon Animal Control Agency

The Saskatoon Animal Control Agency (SACA) is under contract with the City to provide animal control services, including reports of animals at large, reports of barking and howling, complaints regarding defecation and reports of dangerous animals. SACA's experience is a valuable resource for the City, as consistent enforcement and bylaw knowledge are important factors in the continued effectiveness of the Animal Services Program.

### Subsidized Spay and Neuter Program

The Subsidized Spay and Neuter Program is an initiative of the City, the Saskatoon Academy of Veterinary Practitioners and the Western College of Veterinary Medicine, who joined forces to address the issue of unwanted cats and dogs in Saskatoon. Significantly discounted veterinary services and financial resources assist low income pet owners who could not otherwise afford to have their pets spayed or neutered. In 2020, 119 pet owners used the program.

### Animal Services Working Group

The Animal Services Working Group continues to bring together industry experts, community partners, citizens, and other relevant stakeholders to review and provide input on Animal Services programs and service offerings. The group met three times over the course of the year focusing on pet wellness education initiatives.

### Off-Leash Dog Park Development

Since the Animal Services Program began in 2004, 11 off-leash dog parks have been established in Saskatoon, with the addition of the dog park located at Chief Whitecap Park. Off-leash dog parks are open spaces where dogs are legally permitted to be off-leash. These parks allow both owners and dogs to be physically active, while enjoy exercising together and socializing with other dog owners. The City completed upgrades to parking lots and off-leash dog parks in the fall of 2020. Estimated that over 300,000 people visited an off-leash dog park in 2020.

### Pet Licensing

There were 966 (3.8%) more pet licenses sold in 2020 than in 2019.

PET LICENSING VOLUMES	2018 Volumes	2019 Volumes	2020 Volumes
Not Spayed/Neutered Dog	1,051	1,110	1,292
Spayed/Neutered Dog	15,079	15,647	15,499
Not Spayed/Neutered Cat	96	87	87
Spayed/Neutered Cat	6,352	6,958	7,465
Service Dogs	36	32	32
Spay/Neuter Program	199	130	119
Juvenile Dog	1,306	1,416	1,551
Juvenile Cat	245	333	346
<b>Total</b>	<b>24,364</b>	<b>25,713</b>	<b>26,679</b>



## COMMUNITY PARTNERSHIPS

Ensuring sport and recreation facilities are available to the community is important. The City accomplishes this through partnership and joint use agreements and working with external organizations in the development of outdoor sport and recreation facilities, park programming and special event coordination.

### 2020 HIGHLIGHTS

- Received 297 outdoor special event applications and processed 105 requests for outdoor events in 2020.
- Construction was completed at the Shakespeare on the Saskatchewan site.

### Outdoor Sport and Recreation Facilities/Park Programming

Creating supportive environments for recreation and parks activity means having appropriate facilities. As the primary provider of public sector recreation and parks services, the City currently owns and operates a vast array of outdoor sport, recreation and parks facilities and spaces. The 2020 inventory included:

- 283 sport fields
- 213 parks
- 38 tennis courts
- 18 pickle ball courts

- 7 skateboard sites
- 2 lawn bowling rinks
- 1 equestrian bridle path
- 3 disc golf courses
- 2 picnic shelters
- 1 bike polo court

These facilities and spaces accommodate a wide variety of park programming, including baseball, cricket, cross country skiing, football, lacrosse, lawn bowling, pickleball, rowing, soccer, softball, slo-pitch, tennis, ultimate Frisbee, walking/jogging/running and water skiing. Some park programming is directly offered by the City, but the majority is offered by community-based interest groups, Community Associations, private sector organizations and allied stakeholders.

The City completed the conversion of a tennis/pickleball facility at Father Basil Markle Park to a pickleball only facility. The new facility has nine dedicated pickleball courts with side fencing and proper height nets. This project was completed at the end of June and was well used by pickleball players throughout the summer and fall as allowed under the provincial Re-Open Plan.

## Park Enhancement Program

The Park Enhancement Program is an opportunity for the City to partner with sport organizations and associations to meet demonstrated need and accommodate various outdoor sport and recreation programs and activities. In 2020, the City in partnership with:

- Saskatoon Disc Golf installed permanent tee pads and alternate basket locations in William A Reid Park; and
- Baseball Saskatoon deferred the installation of new batting cages at Nutana Kiwanis Park until 2021.

## Outdoor Special Events

Special events (e.g. festivals, carnivals, fairs) contribute to a sense of community identity, spirit, inclusion and cohesion, which is why the City supports neighbourhood, community and city-wide events. Such events not only encourage residents to connect to their communities of geography (neighbourhood) and special interest, but also to relate to other aspects of community in Saskatoon.

The City received 297 outdoor special event applications and processed 105 requests for events, which attracted approximately 120,500 people to an outdoor special event in Saskatoon in 2020. There were 192 outdoor special event cancellations and an estimated 170 outdoor special events that did not operate due to COVID-19. In 2020, there were 35 new outdoor special events that used creative ideas that allowed their event to occur within the COVID-19 guidelines.

In 2020, due to COVID-19, only one noise bylaw extension was approved through the Special Event Interdepartmental Committee and no requests were sent to City Council for approval.

## Partnership and Joint Use Agreements

The Division has over 100 partnership and joint use agreements in place with various delivery partners, including facility ownership and operating agreements and use of land and access to site amenity agreements. In 2020, the Open Space Programming and Development Section drafted a Partnership process and handbook to provide general guidance to organizations interested in partnering with the City to develop recreation and parks infrastructure projects.

## Shakespeare on the Saskatchewan

In 2020, Shakespeare on the Saskatchewan completed the permanent festival site upgrades and amenity improvements at the existing site. Unfortunately, due to COVID-19, they were not able to gather and perform in 2020.

## GOLF COURSES

The City operates three unique, affordable golf courses in Saskatoon: Holiday Park Golf Course, Silverwood Golf Course and Wildwood Golf Course.

### 2020 HIGHLIGHTS

- Even in the pandemic the golf courses were some of the busiest recreation facilities in the city. The three courses offered a safe place where people could gather outside and take part in an activity with family and friends. Golf was a safe recreational activity during the pandemic.
- Completed pump house irrigation replacement at Holiday Park Golf Course.



## Golf Course Revenue

In 2020, the City's golf courses derived revenue from:

- Green fees from daily fees and pass sales \$2,458,747 (71.9%)
- Power cart, locker and pull cart rentals at Holiday Park and Wildwood Golf Courses \$594,284 (17%)
- Lounge services at Holiday Park Golf Course \$166,297 (4.8%)
- Driving range services at Holiday Park and Silverwood Golf Course \$195,453 (5.7%)
- Concession and clubhouse leases \$4,008 (0.1%)

## Green Fees

2020 was the second year of a new green fee rate plan approved by City Council in December 2018. The new green fee plan offered both a seven-day a week pass and a five-day (Monday to Friday) plan option that customers have been requesting. The approved green fee rate plan continued to position municipal golf courses as the most affordable facilities in Saskatoon.

## Attendance

Overall attendance at the three municipal golf courses in 2020 was 101,133, a decrease of 10,558 rounds. This was only a 9.4% decrease in attendance from 2019, considering the late start to the season and the reduced tee times as per the provincial Re-Open Plan, this was a very successful year.

THREE-YEAR ATTENDANCE BY COURSE	2018 Attendance	2019 Attendance	2020 Attendance
Holiday Park	44,351	50,713	47,864
Silverwood	19,459	25,653	26,680
Wildwood	29,827	35,325	26,589
<b>Totals</b>	<b>93,637</b>	<b>111,691</b>	<b>101,133</b>

## Financial Overview

The financial objective of municipal golf courses is 100% cost recovery, where user revenues fund all ongoing operating costs, capital and equipment replacements

and future redevelopment. To achieve this objective, total golf course expenditures are controlled based on cost benefit and end-user value.

The City's golf courses continued to meet the 100% cost recovery goal and have a zero impact on the mill rate. 2020 golf course revenues were \$3,418,789, expenditures were \$2,697,170 and transfers to reserves were \$721,619.

THREE-YEAR OPERATING COMPARISON <i>\$ Rounded to nearest hundred</i>	2018	2019	2020
Total Revenues	\$3,262,700	\$3,754,900	\$3,418,789

In 2020, golf course operations transferred \$627,906 to the Golf Course Capital Reserve (GCCR) the Golf Course Stabilization Reserve was already at the cap level of \$200,000 and \$93,713 was added to the Holiday Park Redevelopment Reserve. Overall transfers to reserves were \$441,206 above budget.

## Capital Overview

In 2020, \$200,000 was allocated to address capital equipment replacement. In 2020, due to a successful year and above budgeted transfer to reserve because of operations, the GCCR has a year-end balance of \$759,473 for future projects.

## Marketing

Marketing was used in a whole new way in 2020. Instead of advertising specials, marketing was used to assist in signage, education and communication about how golf can allow you to participate in an activity in a safe way through a pandemic. Golf was one of a few activities that allowed people to get out, socialize and get some physical activity in an otherwise overwhelming year.



## GORDON HOWE CAMPGROUND

The Gordon Howe Campground (GHC) is a mature, beautifully landscaped campground located in the heart of the city. GHC has 135 serviced sites to accommodate motorhomes and camper trailers, 12 tenting sites and a variety of support services, including barbeque, laundry, washroom and shower facilities, picnic tables and a confectionery. The popular campground is located near shopping centres, Holiday Park Golf Course, Gordie Howe Sports Complex, Riversdale Pool and various parks.

### Financial Overview

Gordon Howe Campground operates on a full cost recovery basis, meaning the operation has zero impact on the mill rate. The annual contribution to the Campsite Reserve is the difference between revenues and operating expenditures.

In 2020, due to the Re-Open Saskatchewan restrictions the campground opened on June 1, 2020, instead of the normal April 16. When the gates finally opened, there were restrictions that only 50% of the sites could be booked, out of province



travel was not recommended and out of country travel was not permitted. Although the campground was able to open up to full capacity in July 2020, with limited travel the campground did not see as many visitors as usual. Gordon Howe Campground generated \$336,043 in revenue and did not quite achieve full cost recovery, resulting in a draw of \$10,826 from the Campsite Reserve, bringing the year-end balance to \$117,644.

A \$300,000 capital project initiated in a previous year to design and construct a replacement for the east washroom building was substantially completed in 2020. The washroom will be completed in 2021, with the addition of a new fire hydrant to meet building standards.

## NUTRIEN PLAYLAND AT KINSMEN PARK

In 2020, Nutrien Playland did not open due to COVID-19. The facility is a one-of-a-kind attraction that offers activities for families and kids of all ages. Popular attractions include the miniature locomotive train with expanded train loop and train platform, refurbished animal carousel and new, larger Ferris wheel. The rides are supported by a plaza area as well as water features, sand play and natural elements. Nutrien Playland is scheduled to reopen in 2021.



## INDOOR ARENAS

The City operates six sheets of ice at five indoor arenas: Gordie Howe Kinsmen Arena, Cosmo Arena, Archibald Arena, Lions Arena and ACT Arena. These facilities are home to hockey, ringette, figure skating and speed skating clubs, as well as public skating and Learn-to-Skate programs. During the summer months, indoor arenas are used for special events, youth and adult lacrosse and ball hockey.

### 2020 HIGHLIGHTS

- Allocated 88% of available prime time ice even under Re-Open Saskatchewan restrictions.
- Replacement of the Lions Arena ice field, boards and glass. Replacement of the arena lights to LED under the City's Energy Performance Contract (EPC) at ACT and Cosmo Arenas
- With the Re-open Saskatchewan guidelines operations at the arenas looked different in 2020.
  - There was little to no dry indoor rentals in 2020.
  - Regular fall activities resumed in late September, but by late November all league games were stopped and only practices could continue.
  - Regular renters – minor hockey, ringette and speed skating were under COVID-19 restrictions for the entire year, which translated into less rentals.
  - Public Skating was limited to 30 people on the ice at one time and the public had to pre-book spots.

### Indoor Arena Financial Overview

The financial objective of Saskatoon's municipal indoor arenas is to recover the majority of the operating costs (net of Facilities and Fleets contribution to reserves and Public Skating operations), where revenues are sufficient to fund all ongoing operating costs, capital and equipment replacements. To achieve this objective, total arena expenditures are controlled based on cost benefit and end-user value.

The City's indoor arenas derive revenue from:

- External hourly rentals (77.4%)
- External lease revenue at ACT (15.5%)
- Joint use and internal rental revenue (4.88%)
- Public skating revenue (1.05%)
- Board advertising revenue (0.54%)
- Concession leases (0.50%)

THREE-YEAR REVENUE COMPARISON <i>\$ Rounded to nearest hundred</i>	2018 Actual	2019 Actual	2020 Actual
Revenues (net of Public Skating)	\$2,197,300	\$2,250,767	\$1,870,612



## OUTDOOR SPORT FACILITIES AND SPECTATOR BALLFIELDS

To support minor and adult sport organizations, the City maintains a number of outdoor sport fields in parks throughout the city. The City also works with partner organizations to provide a speed skating oval, an artificial turf field, a track and field venue and spectator ball facilities in the Gordie Howe Complex.

## 2020 HIGHLIGHTS

- Allocated approximately 28,600 hours (14,300 games) on outdoor sport fields from July to end of October.

### Outdoor Sport Fields

The Department allocates over 280 sport fields, including 97 charge fields. City sport fields accommodate a variety of outdoor sporting activities and programs, which are organized by various youth and adult sport organizations. The sport fields are located in neighbourhood, district, multi-district and special-use parks and serve both regular league and tournament play, including provincial and national competitions.

In 2020, due to COVID-19, the City allocated approximately 28,600 hours of outdoor sport fields from the beginning of July to the end of October. Approximately 12,000 hours (6,000 games) were allocated on the 97 charge sport fields and 16,600 hours on the no charge fields. The following table illustrates the hourly allocation by sport field.

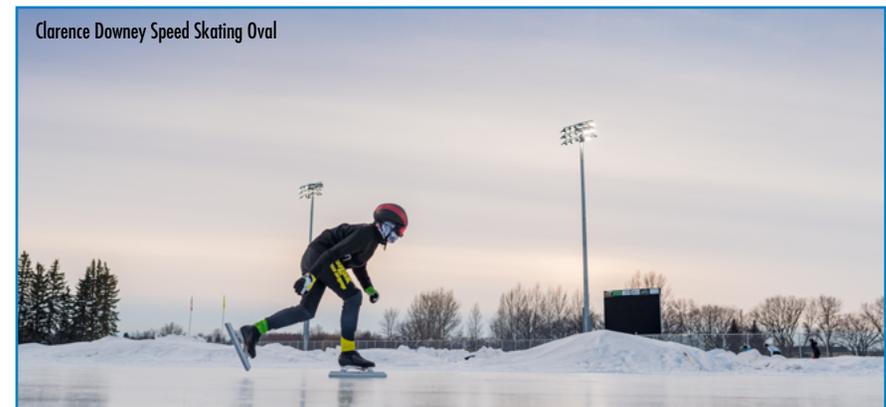


OUTDOOR SPORT FIELDS	2018 Hours	2019 Hours	2020 Hours
Baseball Diamonds (charge)	4,400	4,600	1,600
Softball Diamonds (charge)	9,800	10,400	4,500
Multi-purpose Fields (charge)	12,400	11,600	5,900
Neighbourhood Diamonds (non-charge)	10,100	8,400	5,400
Neighbourhood Multi-purpose Fields (non-charge)	14,700	17,200	11,200
<b>Total</b>	<b>51,400</b>	<b>52,200</b>	<b>28,600</b>

Multi-purpose fields are those used for soccer, football, field lacrosse, ultimate Frisbee and/or cricket. The City works with respective sport organizations and associations to address evolving programming needs.

### Clarence Downey Speed Skating Oval

The 400-metre Clarence Downey Speed Skating Oval offers an exciting change of pace for skating enthusiasts and the opportunity for competitive speed skaters. Different lanes for different speeds accommodate every level of skater. Due to the Re-Open Saskatchewan restrictions the oval was limited to 30 skaters at one time but continued to be an extremely popular activity throughout the winter. The Gordie Howe Sports Complex Master Plan includes the construction of a new multi-sport clubhouse, planned for completion in 2021 that will support the track and field, baseball, speedskating and cross-country skiing.



## The Gordie Howe Sports Complex

Led by Friends of the Bowl Foundation, a partnership between the City and a group of dedicated volunteers, the former Gordie Howe Bowl was revitalized into a CFL regulation size artificial turf football field, equipped with lighting, score clock and sound system.

- In 2019, the City entered into an agreement with Gordie Howe Sports Complex Management Incorporated to operate the facilities at the Gordie Howe Sports Complex.
- In 2020, construction continued on Phase 5 of the Gordie Howe Master Plan with funding support through the Investing in Canada Infrastructure Program (ICIP). Construction began on the new all season multi-sport facility to support the Speed Skating Oval, track and field facility, baseball diamonds, and cross-country skiing. The new building is expected to be completed and available for use by summer 2021. Support amenities and upgrades to the parking lot, lighting and landscape of the area are also underway.



## Spectator Ballfields

To support minor and adult softball and baseball organizations, the City provides outdoor spectator softball and baseball facilities in the Gordie Howe Sports Complex. These facilities are also used for tournament play at the provincial, national and international levels.

### SPECIAL USE FACILITIES & CAPITAL PLANNING SECTION: LOOKING AHEAD TO 2021

#### Community Partnerships

- Complete the design and tender for Phase One development of the Outdoor Festival Site.
- Complete the River Access Study.
- Work with Shakespeare on the Saskatchewan and Meewasin to complete the new washroom facility and parking lot upgrades.

#### Golf Courses

- Implement the new staffing and organizational model to increase efficiencies and available resources.

#### Indoor Arenas

- Operate a pilot extension at Lions Arena for April and May 2021
- Continue to run the ACT Summer Ice Rental Program from May 1 to August 31.

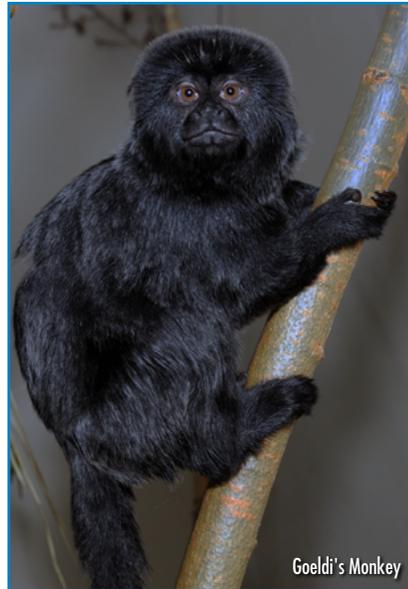
#### Outdoor Sport Facilities and Spectator Ballfields

- Continue the Gordie Howe Sports Complex Master Plan for development of new and upgraded facilities.
- Planned opening of the new multi-sport building at the oval that will support speedskating and cross-country skiing in the winter and baseball and track and field in the summer.

# SASKATOON FORESTRY FARM PARK & ZOO



Canada Lynx



Goeldi's Monkey



Pronghorn



Eagle

The Saskatoon Forestry Farm Park and Zoo (Zoo) remains one of Saskatchewan's top tourist attractions. The 58-hectare site is owned and operated by the City. The facility is home to a variety of native Saskatchewan mammals, birds, trees and shrubs, as well as non-native ornamentals and fruit trees. It provides a setting for picnics, fishing, walking and other unstructured recreational activities. Rental facilities include a hall, booth with ball diamond and cricket pitch, gazebo (semi-private picnic site), wedding garden, outdoor stage, Lions Event Pavilion and Forestry Farm House.

## 2020 HIGHLIGHTS

- 2020 saw Zoo Admission attendance from July 6 through October 31 of 70,542 people.
- Revenue totalling \$487.645
- Enchanted Forest record attendance of 91,995.
- Created a safe and enjoyable experience while dealing with the effects from COVID-19.

## Attendance and Revenues

The Zoo's attendance numbers were down in 2020 by 65,598, both in general admissions and school usage. As a result, the Zoo's revenues were below budget by \$750,355. Our per week average of visitors was up from 5,402 in 2019 to 5,426 in 2020, for the weeks that the facility was open, July 6 thru October.

3-YEAR ATTENDANCE & REVENUE COMPARISON <i>\$ Rounded to nearest hundred</i>	2018	2019	2020
Zoo Gate Attendance	149,930	136,140	70,542
Admission Revenues <i>Collected April 8 - October 31</i>	\$972,100	\$955,169	\$431,157*
Revenues (all)	\$1,170,900	\$1,156,839	\$487,645

*\*Collected July 8-October 31*

**The Saskatoon Forestry Farm Park & Zoo remains one of Saskatchewan's top tourist attractions.**

## PARTNERSHIP AGREEMENTS AND PROGRAM SUPPORTS

The Zoo is fortunate to have the support of five volunteer organizations: Friends of the Forestry Farm House, Saskatchewan Perennial Society, Saskatoon Zoo Foundation and Saskatoon Zoo Society.

### Saskatoon Zoo Foundation

*Report Submitted by Dawn Woroniuk,  
Executive Director*



The Saskatoon Zoo Foundation is a non-profit organization operated by a volunteer Board of Directors. Its mission is to raise capital funds for new animal exhibits and improvements at the SFFPZ. Through the years, the Saskatoon Zoo Foundation has raised over \$7,000,000 for new and improved exhibits at the Saskatoon Forestry Farm Park & Zoo. The Saskatoon Zoo Foundation bases its fundraising goals on needs identified by the Administration working closely with the Zoo Manager on new and improved projects.

With a staff of two and ten Directors, we are still very proud of the contributions the Saskatoon Zoo Foundation has provided to the Saskatoon Forestry Farm Park & Zoo during the difficult year that was 2020. We appreciate and enjoy the working relationship with management, staff and the other organizations at the SFFPZ. The Saskatoon Zoo Foundation is truly a unique organization that raises funds for one of the top tourist attractions in the province.

January 2020 started with another great end to the 21st Annual BHP Enchanted Forest. The theme was a Starry Starry Night with Shooting Stars as the new display. The last Blue Cross Walk night hosted almost 4600 walkers and was another great success. Funds raised from the Enchanted Forest will be used towards the new Prairie Butterfly House Exhibit that is slated to open this summer.

Starting the year off with no Zoo Manager in place and then with the start of COVID, it was a few months into 2020 until we were finally able to meet the new Zoo Manager, Jeff Mitchell, who is an incredible addition to this facility. During that time, without a Zoo Manager, we had the pleasure of working with Andrew Roberts

and would like to take a moment to thank him for all the time and energy he put into working with the Foundation and getting us through those first few difficult months of the pandemic. We look forward to our continued working relationship with Andrew and Jeff as they understand what a gem the Saskatoon Zoo is.

Unfortunately, due to COVID, our Annual ZOOGALA was not able to be held in June and that was a huge disappointment not only for the Foundation but also for our sponsors and 500 guests that enjoy this one of a kind event each year. Sadly, it looks like 2021 will be a no go as well, but we have been working hard at coming up with new ideas to fundraise and engage our supporters through our social media channels.

As the winter approached, we knew that the 22<sup>nd</sup> Annual BHP Enchanted Forest was sure to be a HUGE hit. The StayCation themed event was one of the only things in town to do and was definitely the safest event to bring your loved ones in your bubble to and enjoy the lights in the comfort of your own vehicle. The Tribute Tunnel of Lights wishes to thank all of the essential service providers. It was absolutely beautiful and greatly appreciated by those that visited. Record numbers had been hit, as we entered the end of December and we look forward to sharing the final numbers in next year's report.

Also, in December we ran an online auction, The 12 Days of Christmas presented by the Concorde Group and had great success. We will be looking at running another one to support our annual ZOOGALA sponsored by SaskMilk in June 2021. Stay tuned for some new fundraising initiatives for this year.

The Saskatoon Zoo Foundation continues to work hard to improve the lives of our resident animals, as well as create a wonderful visitor experience as we continue to Build For the Future. We look forward to working with the Zoo staff, community partners, and volunteers for the upcoming year. For more information regarding the Zoo Foundation, call Dawn Woroniuk, Executive Director at 306-975-2241 or email at [director@saskatoonzoofoundation.ca](mailto:director@saskatoonzoofoundation.ca)

## Saskatoon Zoo Society

Report Submitted by Kathleen Zary.



To say 2020 has been a challenging year is an understatement, but we have always been committed to fostering respect for nature through education. Our priorities became creating virtual programs that were engaging and interactive so that all students had the opportunity to participate fully. We knew that the key to our success over the years has been our teachers' enthusiasm, the positive interactions they have with the students and their passion for the environment and the animals that they work with daily. With every challenge comes a silver lining and ours was the opportunity to reach schools in areas of Saskatchewan that we have never before reached. We are proud to be educating the youth of today and inspiring them to appreciate the natural world.

### **Some of our Key Highlights:**

1. Transition to Virtual Programming (commenced the third week of October 2020). All in-person programs cancelled for 9 months.
  - 5 Programs developed with 5 teacher guides that included Indigenous content
  - 100% Positive Feedback
  - Allowed us to reach school all across Saskatchewan
2. 23,505 Participants in a pandemic year
  - Created a socially distanced daily public interpretation area for Zoo Patrons
3. Young Naturalists' Citizen Science/Conservation Projects through a joint partnership with the Saskatoon Nature Society
  - 673 Participants in 28 programs
  - Main Conservation Projects: Bluebird Houses for use on the monitored Mary Houston Bluebird
  - Trail which saw 81% occupancy in either Tree Swallows or Mountain Bluebirds.
  - 452 Tree Swallows and 32 Mountain Bluebirds hatched.

4. Social Media Highlights
  - Largest Social Media Reach: 283,000 views on Instagram Reels
  - Facebook Followers increased by 36%
  - 2 Tourism Saskatoon Takeovers on Instagram
5. Buckeye Cafe
  - Inventory and wastage more efficiently accounted for throughout the year
  - Maintained a small profit in a pandemic year
  - Transitioning to COVID-19 protocols allowed the Buckeye Cafe to provide services to make the Zoo Patron's visit more enjoyable.
6. Financial
  - Leveraged government funding, increased program sponsorships and maintained City contract
7. Supporters
  - Adopt-a-Critter Donation Packages: Sales up 85% from 2019
  - Individual donations up 167% over last year
  - Maintained a small number of members (60).
8. COVID Fundraiser
  - T-shirt Fundraiser in partnership with the Saskatoon Zoo Foundation
9. Targets (contracted targets: 425 programs, 25,000 participants, 1,700 hours) The Saskatoon Zoo Society was unable to hit its contracted targets, but can be explained by the following:
  - a. Programs: 238 programs delivered out of contracted 425
    - Mid-March to June 2020, the zoo facility was shut down and education staff were sent home. This was during our busiest time of the year. Approximately 240 programs cancelled due to the shut down (compared to 2019)
    - The Zoo Society delivered approximately 150 social media education posts over the course of the year (not calculated in program total)

- b. Participants: 23,505 participants out of contracted 25,000
- Approximately 6,000 school participants lost from mid-March to the end of June due to Zoo facility shut down
  - Approximately 234 camp participants lost due to Summer Camp shut down
  - The Saskatoon Zoo Society was able to transition to online virtual education programming from Mid-October to December 2020 and established socially-distanced interpretive summer programming which enabled us to maintain our contracted participants
  - Social media education posts reached approximately 200,000 people (not calculated in participant total)
- c. Hours: 829 hours delivered out of 1,700 hours
- 10 weeks of camp programming lost due to shut down - 400 hours of programming lost
  - Zoo train interpretation shut down due to COVID for entire season – up to 828 interpretive hours lost
  - Education programs cancelled during our busiest season due to the shut down (approximately 570 hours lost)
  - Schools were not prepared to go virtual until approximately mid-October with outside delivery agents.
  - The Saskatoon Zoo Society was ready to go with virtual programs as soon as approved by the school divisions.
  - Approximately 645 hours dedicated to educational posts on social media

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### Friends of the Forestry Farm House

No report submitted due to COVID-19 closure for the entire year.



### Saskatchewan Perennial Society

*Report submitted by Bernadette Vangool, Treasurer*



The Saskatchewan Perennial Society is a non-profit organization that encourages the use of perennial plants in private and public gardens. We do this through public education and also by giving our members practical gardening experiences at the gardens at the Saskatoon Forestry Farm Park & Zoo. We also provide a weekly gardening column to Bridges and other weekly publications in the province.

Many of our activities were cancelled for the year because of COVID 19 restrictions put in place by the Provincial Government. Our membership, which usually sits in the high 200s, was seriously affected. We had 135 members at the end of 2020. Because of our minimal programming in 2020, the board has decided to extend the membership of those who signed up in 2020, to the end of the 2021 calendar year.

Even though our other activities were suspended, we did continue with our work bees at the gardens. Members came out and were very appreciative to have at least this small activity that they could partake in, giving them an opportunity to get together and socialize at a safe distance.

Since we were unable to have regular garden tours, we did feature the Gardens in a virtual tour, produced by the Saskatoon Horticultural Society. The video was posted on both our Facebook pages.

Our events, when they resume, will be posted on our Bulletin Board on the website at [saskperennial.ca](http://saskperennial.ca). You can also access our weekly column on our Facebook page.

## SASKATOON FORESTRY FARM PARK & ZOO: LOOKING AHEAD TO 2021

- New Butterfly Habitat.
- Design begins on new Bear Habitat.
- New Affinity Learning Centre displays and upgrades.
- Continued pathway upgrades in the park and zoo.
- New Concession Building
- New Prairie Dog Exhibit



Bunk House



Example of signage posted at Zoo detailing COVID-19 safety information.



Orano fun Zone Playground

# INVESTING IN COMMUNITY

## FUNDING AND GRANTS

- Through the Culture Grant Program, the City provided \$636,500 to major arts, heritage and festival organizations in Saskatoon and \$189,000 in property tax credits.
- The Sask Lotteries Community Grant Program, in partnership with Saskatchewan Lotteries, provides funding to non-profit groups offering sport, culture and recreation programs for the citizens of Saskatoon. In 2020, \$400,267 was awarded to 93 projects.
- The Sask Lotteries Micro-Grant, in partnership with Saskatchewan Lotteries, awarded \$42,000 to 17 organizations.
- The Sports Project Grant provides funding to non-profit organizations offering sports programs in Saskatoon. In 2020, \$58,555 was awarded to 11 sport organizations.
- \$25,000 in total was awarded through the Winter CityYXE Grant to 10 community organizations.
- A total of \$175,000 in funding was awarded to 35 organizations for COVID-19 safe outdoor activities.
- The City provided \$536,600 in cash grant support and \$1.4 million in tax credits to social services through the Assistance to Community Groups grant program.
- The Youth Sport Subsidy Program subsidizes the rental cost of facilities to eligible non-profit sport organizations offering sport programs to youth who are 18 years of age and under. The subsidy rate is 40% of eligible rental costs. The Youth Sport Subsidy Program also provides special event funding to these same eligible non-profit youth sport organizations hosting events in Saskatoon.
- \$ 1,881,722 in rental subsidies were allocated to 28 eligible youth sport organizations in 2020. Due to COVID-19 and the shutdown of many recreation facilities in early 2020, both City-owned and private, the amount of rental subsidies provided to eligible sport organizations was less as these groups were not able to offer programming during this shutdown period and therefore, had less rental expenses. Unexpended funds in the amount of \$146,800 remaining in the operating budget of the Youth Sport Subsidy Program were moved into the Reserve for Unexpended Youth Sport Subsidy Funds which is used to support these sport organizations in hosting major provincial, national and international events.
- \$5,230 was awarded to one event hosted in Saskatoon by one eligible youth sport organization in 2020. Many events were cancelled in 2020 due to COVID-19. Complete grant applications and follow up reports for this grant are available for review at the Community Services Division office at City Hall upon written request (Address: Community Services Division - Recreation and Community Development Department, 222-3rd Avenue North, Saskatoon, SK S7K 0J5).
- The Special Event Grant Program provides grants to non- profit groups and/ or organizations who host major events in Saskatoon. Due to COVID-19, events scheduled to take place in Saskatoon were cancelled. Approved funding from these cancelled events remains in the Major Special Events Reserve for future use. The JUNO 2020 Awards were to take place in Saskatoon in March 2020, but CARAS made the decision to cancel the event due to COVID-19. Given the timing of this cancellation, the event had incurred all related expenses for which the approved \$337,500 special event grant funding was utilized for. Complete grant applications and follow up reports for this grant are available for review at the Community Services Division office at City Hall upon written request (Address: Community Services Division - Recreation and Community Development Department, 222-3rd Avenue North, Saskatoon, SK S7K 0J5).

## 2020 GRANT AWARDS

2020 ENVIRONMENTAL GRANT PROGRAM AWARDS	
Bridge City Bicycle Co-op	\$7,500.00
Saskatoon Cycles	\$5,000.00
Friends of the Saskatoon Afforestations Areas Inc.	\$4,500.00
Wanuskewin Heritage Park Authority	\$4,500.00
École Victoria School	\$3,500.00
Native Plant Society of Saskatchewan	\$3,500.00
CHEP Good Food Inc	\$2,500.00
Partners FOR the Saskatchewan River Basin	\$2,500.00
25th St Theatre	\$2,000.00
Safe Drinking Water Foundation	\$2,000.00
South Saskatchewan River Watershed Stewards	\$1,500.00
Living Sky Wildlife Rehabilitation	\$1,500.00
Saskatoon Carshare Co-operative	\$1,500.00
Saskatoon Trades and Skills Centre	\$1,500.00
Saskatchewan Waste Reduction Council	\$500.00
<b>TOTAL</b>	<b>\$44,000.00</b>

2020 SASK LOTTERIES COMMUNITY GRANT PROGRAM AWARDS	
25th Street Theatre Centre Inc	\$8,000.00
Adelaide Park-Churchill Community Association (APCCA)	\$4,520.00
AKA Artist-Run	\$1,600.00
Alpine Club of Canada SK c/o Ladies of Rock Initiative	\$4,200.00
Alzheimer Society of Saskatchewan	\$3,600.00
Autism Services of Saskatoon	\$6,000.00
Big Brothers Big Sisters of Saskatoon & Area Inc	\$4,352.00
Bishop Filevich Catholic School Community Council	\$1,000.00
Brevoort Park Community Association	\$650.00
Briarwood Community Association	\$1,000.00
Bridge City Bicycle Co-operative Ltd	\$5,989.00
Canadian Mental Health Association Saskatoon Branch	\$6,933.00
Care & Share Saskatoon Inc	\$1,000.00
Caswell Community Association	\$4,000.00
Congregation Agudas Israel	\$4,000.00
Contemplative Arts Festival of Saskatoon-Grosvenor Park United Church	\$3,120.00
Cosmopolitan Industries Ltd	\$4,000.00
East College Park Community Association	\$1,000.00
Elmwood Residences Inc	\$7,000.00
Family Service Saskatoon	\$2,800.00
Federation des Francophones de Saskatoon	\$4,900.00
Fiddlyness Fiddle Camp Inc	\$1,000.00
Foodtruck Wars Festival Corporation	\$8,000.00
Free Flow Dance Theatre	\$4,500.00
Girls Rock Saskatoon	\$2,500.00

*Continued on page 38*

2020 SASK LOTTERIES COMMUNITY GRANT PROGRAM AWARDS (Continued)	
Global Gathering Place	\$8,000.00
Greystone Community Association	\$1,000.00
Heritage Festival of Saskatoon	\$6,300.00
Holliston Community Association	\$1,000.00
Horizon 100 Cycling Club	\$1,500.00
International Women of Saskatoon (IWS)	\$5,600.00
Jane's Walk Festival Saskatoon Inc	\$1,500.00
John Arcand Fiddle Fest Inc	\$7,000.00
Juniper Housing Corporation	\$2,500.00
Just Tri-It Saskatoon/Saskatoon Triathlon Club Incorporated	\$9,000.00
Kinsmen Lacrosse League	\$2,810.00
Lakeview Community Association	\$2,500.00
Mayfair Lawn Bowling Club	\$4,000.00
Meadowgreen Community Association	\$2,500.00
Mennonite Central Committee	\$4,000.00
Metis Addictions Council of Saskatchewan Inc	\$5,250.00
Mount Royal Community Association	\$2,500.00
MS Society of Canada	\$2,073.00
Nepalese Community of Saskatoon	\$2,520.00
Northern Saskatchewan International Children's Festival	\$7,000.00
Nuit Blanche Saskatoon Contemporary Arts Festival Inc	\$7,000.00
Nutrien Wonderhub	\$7,000.00
On The Boards Staging Company	\$3,000.00
PAVED Arts	\$7,000.00
Pavlychenko Folklorique Ensemble	\$1,500.00
Prairie Lily Curling	\$2,000.00
Prairie New Music Incorporated 101202191	\$3,000.00

*Continued on page 39*

2020 SASK LOTTERIES COMMUNITY GRANT PROGRAM AWARDS (Continued)	
Riternello Chamber Music Festival	\$2,000.00
Royals Baseball	\$1,750.00
Sage Hill Writing	\$1,000.00
SaskAbilities	\$8,500.00
Saskatchewan Association for the Rehabilitation of the Brain Injured	\$1,000.00
Saskatchewan Athletics	\$5,000.00
Saskatchewan Aviation Historical Society oa Saskatchewan Aviation Museum and Learning Centre	\$7,000.00
Saskatchewan Deaf and Hard of Hearing Services	\$4,000.00
Saskatchewan Jazz Festival, Inc	\$6,650.00
Saskatchewan Road Runners Association	\$1,400.00
Saskatchewan Wildlife Art Association	\$7,000.00
Saskatchewan Writers' Guild	\$2,500.00
Saskatoon Community Youth Arts Programming Inc.	\$7,000.00
Saskatoon Council on Aging Inc	\$7,000.00
Saskatoon Diversity Network Inc. (Saskatoon Pride)	\$7,000.00
Saskatoon Food Bank & Learning Centre	\$8,000.00
Saskatoon Indian & Métis Friendship Centre	\$6,000.00
Saskatoon Jazz Orchestra	\$6,800.00
Saskatoon Open Door Society - Youth Empowerment	\$9,000.00
Saskatoon Opera Association	\$1,500.00
Saskatoon Roller Derby League Inc	\$1,500.00
Saskatoon Sport District (Saskatchewan Senior Fitness Association)	\$750.00
Saskatoon Summer Players	\$4,000.00
Saskatoon Symphony Orchestra	\$8,500.00
Saskatoon Valkyries Football Team	\$3,500.00
Saskatoon Youth Soccer Inc	\$5,000.00
SaskGalleries	\$2,000.00

*Continued on page 40*

2020 SASK LOTTERIES COMMUNITY GRANT PROGRAM AWARDS (Continued)	
Shakespeare on the Saskatchewan Festival Inc	\$8,000.00
Short Cuts Festival Inc	\$4,000.00
Sistema Saskatoon	\$6,000.00
SKAT Club Saskatoon	\$500.00
South Nutana Park Community Association	\$1,000.00
Sum Theatre	\$9,000.00
The Broadway Theatre	\$5,200.00
The Pump House Group	\$1,000.00
The Word on the Street Saskatoon Inc	\$5,000.00
Ukrainian Canadian Congress - Saskatoon Branch	\$8,000.00
Void Gallery Inc	\$6,000.00
Wanuskewin Heritage Park Authority	\$8,000.00
YMCA of Saskatoon	\$2,500.00
Young Athlete Saskatchewan Inc (YAS)	\$6,000.00
<b>TOTAL</b>	<b>\$400,267.00</b>

2020 STAND ALONE GRANT PROGRAM	
Saskatoon Crisis Intervention Services	\$197,000.00
Saskatoon Downtown Youth Centre (EGADZ)	\$122,400.00
Saskatoon Health Region/Detox Centre	\$102,000.00
Wanuskewin Heritage Park	\$202,400.00
<b>TOTAL</b>	<b>\$623,800.00</b>

2020 SASK LOTTERIES COMMUNITY MICRO-GRANT PROGRAM AWARDS*	
Sum Theatre Corp	\$2,500.00
Nutrien Wonderhub	\$2,500.00
Saskatoon Council on Aging Inc	\$2,500.00
AIDS Saskatoon	\$2,500.00
Rock Against Racism Sask	\$2,500.00
Métis Addictions Council of Saskatchewan Inc. (MACSI)	\$2,000.00
Global Gathering Place	\$2,500.00
Saskatoon Community Youth Arts Programming Inc.	\$2,500.00
On The Boards Staging Company	\$2,500.00
Nepalese Community of Saskatoon	\$2,500.00
PAVED Arts	\$2,500.00
Saskatchewan Archaeological Society	\$2,500.00
Autism Services Saskatoon	\$2,500.00
Blackflash	\$2,500.00
Saskatchewan Jazz Festival	\$2,500.00
Free Flow Dance Theatre	\$2,500.00
Saskatoon Summer Players	\$2,500.00
<b>TOTAL</b>	<b>\$42,000.00</b>

2020 SASK LOTTERIES COMMUNITY GRANT PROGRAM SPECIAL CALL AWARDS*	
Wanuskewin	\$10,000.00
OSP Community Development Corporation	\$10,000.00
KSAMB Dance	\$10,000.00
<b>TOTAL</b>	<b>\$30,000.00</b>

\*Funding for these programs was available due to COVID-19 related cancellations in the Saskatchewan Lotteries Community Grant Program

2020 SPORTS PROJECT GRANT PROGRAM AWARDS	
Marian Gymnastics Club	\$5,364.75
Nutana Curling Club	\$7,500.00
Nutana Lawn Bowling Club	\$675.00
Riverside Badminton and Tennis Club	\$10,000.00
Saskatoon Hustlers Fastball (Member of Saskatoon Minor Softball League-SMSL)	\$7,400.00
Saskatoon Minor Hockey Association Inc.	\$10,000.00
Saskatoon Minor Softball League	\$3,750.00
Saskatoon Mountain Bike Alliance	\$2,600.00
Saskatoon Triathlon Club Inc (STCI)	\$3,234.26
Saskatoon Valkyries Football Team	\$3,750.00
Water Polo Saskatoon Inc.	\$4,281.00
<b>TOTAL</b>	<b>\$58,555.01</b>

2020 WINTER CITY YXE	
Brevoort Park Community Association	\$1,865.00
Fatlanders Fat Tire Brigade Inc	\$500.00
Global Gathering Place	\$5,000.00
Greystone Community Association	\$1,500.00
Holiday Park Community Association	\$1,290.00
Lawson Heights Community Association	\$1,000.00
Saskatoon Nordic Ski School	\$4,538.00
Saskatoon Triathlon Club	\$1,500.00
Shakespeare on the Saskatchewan Festival Inc	\$5,000.00
Wanuskewin Heritage Park	\$2,807.00
<b>TOTAL</b>	<b>\$25,000.00</b>

2020 CULTURE GRANT PROGRAM AWARDS	Total Support Approved	Cash Component	Tax Credits	Services in Kind
<b>Flagship</b>				
Friends of the Broadway Theatre	\$57,451.75	\$40,000.00	\$17,451.75	
Persephone Theatre	\$144,642.02	\$60,000.00	\$84,642.02	
Saskatoon Symphony Society	\$60,000.00	\$60,000.00		
Saskatchewan Jazz Festival	\$62,107.54	\$60,000.00		\$2,107.54
<b>Anchor</b>				
Saskatchewan Craft Council	\$51,577.02	\$30,500.00	\$21,077.02	
Saskatoon Jazz Society	\$30,500.00	\$30,500.00		
Shakespeare on the Saskatchewan	\$33,150.25	\$30,500.00		\$2,650.25
Western Development Museum	\$30,500.00	\$30,500.00		
<b>Leader</b>				
25th Street Theatre	\$64,117.22	\$25,000.00		\$39,117.22
Diefenbaker Canada Centre	\$22,000.00	\$22,000.00		
Gordon Tootoosis Nîkîñîwin Theatre	\$22,000.00	\$22,000.00		
La Troupe du Jour	\$38,328.72	\$22,000.00	\$16,328.72	
N.S.I. Children's Festival	\$25,536.09	\$25,000.00		\$536.09
Paved Art and New Media	\$27,285.18	\$22,000.00	\$5,285.18	
Saskatoon Folkfest Inc	\$25,226.33	\$25,000.00		\$226.33
SUM Theatre	\$9,500.00	\$9,500.00		
Ukrainian Museum of Canada	\$62,793.91	\$22,000.00	\$40,793.91	
<b>Catalyst</b>				
AKA	\$8,523.46	\$5,000.00	\$3,523.46	
<b>Cultural Participation</b>				
Nutrien Wonderhub	\$95,000.00	\$95,000.00		
<b>TOTAL</b>	<b>\$870,239.49</b>	<b>\$636,500.00</b>	<b>\$189,102.06</b>	<b>\$44,637.43</b>

2020 ASSISTANCE TO COMMUNITY GROUPS - CASH GRANT SOCIAL	Total Support Approved	Cash Component	Tax Credits
Canadian Mental Health Association - Saskatoon Branch	\$5,000.00	\$5,000.00	
Canadian National Institute for the Blind (CNIB)	\$2,000.00	\$2,000.00	
Central Urban Metis Federation Inc	\$31,695.84		\$31,695.84
Community Living Association Saskatoon Inc. (CLASI)	\$5,000.00	\$5,000.00	
Core Neighbourhood Youth Co-op	\$28,547.73	\$15,000.00	\$13,547.73
Crocus Co-operative	\$41,286.69	\$25,000.00	\$16,286.69
Elizabeth Fry Society of Saskatchewan Inc.	\$20,000.00	\$20,000.00	
Global Gathering Place Inc.	\$20,000.00	\$20,000.00	
Greater Saskatoon Catholic Schools (GSCS) Foundation	\$12,500.00	\$12,500.00	
Hope Restored Canada	\$12,500.00	\$12,500.00	
Inclusion Saskatchewan	\$5,000.00	\$5,000.00	
John Howard Society of Saskatchewan, Saskatoon Office	\$11,933.34		\$11,933.34
Mennonite Central Committee Saskatchewan	\$23,106.66		\$23,106.66
Metis Addictions Council of Saskatchewan Inc.	\$15,000.00	\$15,000.00	
OUTSaskatoon	\$20,000.00	\$20,000.00	
Persons Living with AIDS Network of Saskatchewan Inc	\$5,000.00	\$5,000.00	
Saskatchewan Association for the Rehabilitation of the Brain Injured	\$5,000.00	\$5,000.00	
Saskatchewan Association of Rehabilitation Centres (SARC)	\$24,610.39		\$24,610.39
Saskatchewan Cerebral Palsy Association	\$10,000.00	\$10,000.00	
Saskatchewan Deaf and Hard of Hearing Services Inc.	\$5,000.00	\$5,000.00	
Saskatoon and District Labour Council (SDLC) Summer Snack Program	\$5,000.00	\$5,000.00	
Saskatoon Community Service Village Inc (The Village)	\$16,600.43		\$16,600.43
Saskatoon Community Youth Arts Programming Inc. (SCYAP)	\$15,000.00	\$15,000.00	
Saskatoon Council on Aging Inc.	\$15,000.00	\$15,000.00	
Saskatoon Indian and Metis Friendship Centre	\$36,422.00	\$18,000.00	\$18,422.00
Saskatoon Interval House, Inc.	\$5,000.00	\$5,000.00	
Saskatoon Sexual Assault and Information Centre, Inc. (SSAIC)	\$17,600.00	\$17,600.00	

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2020 ASSISTANCE TO COMMUNITY GROUPS - CASH GRANT SOCIAL (Continued)	Total Support Approved	Cash Component	Tax Credits
Saskatoon Student Wellness Initiative Toward Community Health, Inc.	\$20,000.00	\$20,000.00	
Sasknative Rentals Inc.	\$10,000.00	\$10,000.00	
Spinal Cord Injury Saskatchewan Inc	\$5,000.00	\$5,000.00	
Station 20 West Development Corporation	\$75,206.93		\$75,206.93
STR8-UP - 10,000 Little steps to Healing Inc.	\$25,000.00	\$25,000.00	
The Lighthouse Supported Living Inc.	\$70,296.39		\$70,296.39
<b>Flagship Funding</b>			
Big Brothers Big Sisters of Saskatoon and Area Inc.	\$51,664.87	\$28,700.00	\$22,964.87
Canadian Red Cross Society (North Cent Sask Reg, Saskatoon Office)	\$15,730.36		\$15,730.36
Catholic Family Services of Saskatoon	\$29,000.00	\$29,000.00	
CHEP Good Food Inc.	\$34,800.00	\$34,800.00	
Cosmopolitan Industries Ltd.	\$130,999.32		\$130,999.32
Family Service Saskatoon Inc.	\$30,000.00	\$30,000.00	
READ Saskatoon	\$22,000.00	\$22,000.00	
Saskatchewan Abilities Council	\$289,226.83		\$289,226.83
Saskatoon Food Bank Inc.	\$38,762.92	\$15,500.00	\$23,262.92
Saskatoon Friendship Inn	\$58,525.79	\$28,000.00	\$30,525.79
YWCA	\$31,000.00	\$31,000.00	
<b>Seniors Groups</b>			
Fairfield Senior Citizens Corporation	\$12,389.69		\$12,389.69
Senior Citizen's Service Association of Saskatoon	\$21,198.63		\$21,198.63
St. Georges Senior Citizens Club	\$30,742.64		\$30,742.64
<b>TOTAL</b>	<b>\$1,415,347.45</b>	<b>\$536,600.00</b>	<b>\$878,747.45</b>

2020 TAKE IT OUTSIDE GRANT	
Back2Nature Wellness and Events/Balanced Living Holistic Care	\$3,000.00
Broadway Business Improvement District	\$10,000.00
College Park Recreation Association (CPRA)	\$10,000.00
Fairhaven Community Association (1994) Inc.	\$2,500.00
FiddlyNess Fiddle Camp Inc.	\$5,011.50
Friends of the Saskatoon Afforestation Areas Inc	\$2,825.00
Meewasin Valley Authority	\$5,900.00
Nuit Blanche Saskatoon Contemporary Arts Festival Inc.	\$14,031.00
Nutrien Wonderhub	\$15,000.00
OUTSaskatoon Inc.	\$16,000.00
Saskatoon Lions Speed Skating Club	\$8,000.00
Saskatoon Nordic Ski Club	\$5,232.50
Sum Theatre Corp.	\$25,000.00
YMCA of Saskatoon	\$2,500.00
<b>TOTAL</b>	<b>\$125,000.00</b>

2020 TAKE IT OUTSIDE MICRO-GRANT	
Adelaide Park Churchill Community Association Inc	\$3,000.00
Avalon Community Association	\$3,000.00
Big Brothers Big Sisters of Saskatoon and Area, Inc.	\$3,000.00
Briarwood Community Association	\$2,000.00
Buena Vista Community Association	\$1,200.00
Chabad of Saskatoon	\$3,000.00
College Park Recreation Association	\$3,000.00
Eastview Community Association	\$2,950.00
Greystone Community Association	\$1,050.00
Hampton Village Community Association	\$1,000.00
Hudson Bay Park Mayfair Kelsey Woodlawn Community Association	\$2,976.46
KSAMB Dance Company	\$3,000.00
La Troupe du Jour	\$3,000.00
Lawson Heights Community Association	\$748.54
Life Outside Gear Exchange	\$3,000.00
Nutrien Wonderhub	\$3,000.00
Queen Elizabeth Exhibition Haultain Community Association	\$500.00
Silverwood Heights Community Association (SHCA)	\$1,000.00
South Nutana Park Community Association	\$3,000.00
Sum Theatre Corp.	\$3,000.00
Varsity View Community Association	\$3,000.00
Wild Sky Adventure Learning Incorporated	\$1,575.00
<b>TOTAL</b>	<b>\$51,000.00</b>

2020 YOUTH SPORT SUBSIDY PROGRAM – RENTAL SUBSIDY	
Aqualenes Synchro Swim Club	\$24,925.20
Can Am Gymnastics Club	\$68,180.19
Curl Saskatoon	\$7,864.88
Hub City Track Council	\$17,624.00
Lions Speedskating Club	\$26,152.50
Marian Gymnastics Club	\$33,135.40
Myracles Baton Twirling Club	\$1,309.20
North Sask Rugby Union	\$1,351.90
Optimist Twirling Connection	\$4,927.88
Riverside Badminton/Tennis	\$4,055.14
Saskatoon Baseball Council	\$4,888.44
Saskatoon Box Lacrosse	\$11,298.90
Saskatoon Diving Club	\$16,968.70
Saskatoon Fencing Club	\$11,436.23
Saskatoon Figure Skating Club	\$104,386.00
Saskatoon Goldfins Swim Club	\$59,708.16
Saskatoon Lasers Swim Club	\$29,292.57
Saskatoon Minor Basketball Assoc	\$28,591.92
Saskatoon Minor Football (Saskatoon Football Inc)	\$2,514.20
Saskatoon Minor Hockey Assoc	\$1,047,355.57
Saskatoon Ringette Assoc	\$39,526.67
Saskatoon South Zone TaeKwon Do	\$1,680.94
Saskatoon TaeKwon Do West Inc	\$5,165.90
Saskatoon Wrestling Club	\$939.42
Saskatoon Youth Soccer Inc	\$256,475.67
Taiso Gymnastics Club	\$68,036.28
Volleyball Saskatoon	\$1,806.00
Water Polo Saskatoon	\$2,123.89
<b>TOTAL</b>	<b>\$1,881,721.75</b>

Due to COVID-19, a number of events that were to be held by sport organizations were cancelled. As such, approved Youth Sport Subsidy Special Event Hosting Grants were not paid out and remain in the Unexpended Youth Sport Subsidy Reserve below for future use. Grant funding was paid out to the Saskatoon Aqualenes Synchronized Swim Club for their event that did take place in 2020 as per table below.

2020 YOUTH SPORT SUBSIDY PROGRAM— SPECIAL EVENT HOSTING GRANT	Event	Grant Provided
Saskatoon Aqualenes Synchronized Swimming Club	Diane Lemon Invitational Artistic Swimming Competition	\$5,229,15
<b>TOTAL</b>		<b>\$5,229.15</b>

2020 SPECIAL EVENT GRANT	Event	Grant Provided
Tourism Saskatoon	JUNO Awards	\$337,500
<b>TOTAL</b>		<b>\$337,500</b>



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