

## Parking Revenue Scenarios Discussed

Appendix 2

<b>Revenue Distribution Formula</b> (\$ values reflect 2021 budget estimates and used for comparison purposes)	<b>2021 Budget/ Current formula</b>	<b>Scenario 1</b>	<b>Scenario 2</b>	<b>Scenario 3</b> Recommended	<b>Scenario 4</b>	<b>Scenario 5</b>	<b>Scenario 6</b>
Estimated Total Parking Revenue	\$6,433,300	\$6,433,300	\$6,433,300	\$6,433,300	\$6,433,300	\$6,433,300	\$6,433,300
<b>Less Fixed Allocations:</b>							
Parking - Operating Budget	\$1,342,200	\$1,342,200	\$1,342,200	\$1,342,200	\$1,342,200	\$1,342,200	\$1,342,200
Contribution to Parking Capital	\$ 375,000	\$ 375,000	\$ 375,000	\$ 375,000	\$ 375,000	\$ 375,000	\$ 375,000
BID Grant	\$ 124,800	\$ 325,000	\$ 325,000	\$ 325,000	\$ 325,000	\$ 325,000	\$ 325,000
Downtown Housing Reserve	\$ 30,000						
Community Support Program			\$ 481,900	\$ 481,900			\$ 481,900
Streetscape BID Reserve (SR)							\$1,899,900
<b>Balance to be Allocated</b>	<b>\$4,561,300</b>	<b>\$4,391,100</b>	<b>\$3,909,200</b>	<b>\$3,909,200</b>	<b>\$4,391,100</b>	<b>\$4,391,100</b>	<b>\$2,009,300</b>
Percentage Split (%) Streetscape BID Reserve (SR) Mill Rate Support (MR)		SR: 54.24% MR: 45.76%	SR: 48.60% MR: 51.4%	SR: 50% MR: 50%	SR: 50% MR: 50%	SR: 57% MR: 43%	SR: 0% MR: 100%
Streetscape BID Reserve (SR), before Community Support Program	\$2,070,100	\$1,899,900	\$1,899,900	\$1,954,600	\$2,195,600	\$2,502,900	
SR: Community Support Program component	\$ 481,900	\$ 481,900					
Mill Rate Support (MR)	\$2,009,300	\$2,009,300	\$2,009,300	\$1,954,600	\$2,195,600	\$1,888,200	\$2,009,300
Community Support Program – Mill Rate Funded					(\$481,900)	(\$481,900)	
<b>Total Mill Rate Support</b>	<b>\$2,009,300</b>	<b>\$2,009,300</b>	<b>\$2,009,300</b>	<b>\$1,954,600</b>	<b>\$1,713,700</b>	<b>\$1,406,300</b>	<b>\$2,009,300</b>
<b>Impact to Mill Rate Support - change from 2021 budget/current formula</b>		<b>\$0</b>	<b>\$0</b>	<b>(\$54,700)</b>	<b>(\$295,600)</b> Approx. 0.12% mill rate impact	<b>(\$603,000)</b> Approx. 0.24% mill rate impact	<b>\$0</b> All risk of revenue and expenditure variances carried by mill rate

1. Budgeted Revenues and Expenditures are based on 2021 Budget, before COVID adjustments
2. Downtown Housing Reserve is eliminated in all scenario options.
3. Streetscape Reserve funds Urban Design Operating and Capital costs. Urban Design Operating Budget is \$738,100 for 2021.

## **Summary of Scenarios Discussed**

Scenario 1: The Community Support Program remains funded by the Streetscape Reserve with the program cost specifically identified.

Scenario 2: Reflects a change from Scenario 1 to moving the Community Support Program to the fixed cost section and out of the Streetscape Reserve. The Streetscape Reserve/Mill Rate Support split is adjusted to 48.6/51.4% to maintain mill rate neutral.

Scenario 3: Reflects a change from Scenario 2 to show the impact of rounding the percentages split to be simpler and easier to administer. The Streetscape Reserve/Mill Rate Support is adjusted to 50/50.

Scenario 4: Reflects a change from Scenario 3 to show the impact of implementing the updated formula and then funding the Community Support Program from the Mill Rate Support.

Scenario 5: Reflects a change from Scenario 4 to show the impact of increasing the funding percentage for the Streetscape Reserve to provide funding equivalent 2021 budget estimates, while also increasing the BID grants and funding the Community Support Program from the Mill Rate Support. This scenario has the greatest impact on the Mill Rate Support.

Scenario 6: Streetscape Reserve (as approved in the budget process) is moved to the fixed expense allocation section. There would no longer be a percentage split between mill rate and Streetscape Reserve. All risk and benefits of increased or decreased parking revenues and operating expenditures in actuals would be carried by the mill rate. This impact is not clearly reflected in the example as fixed budget numbers are used in all scenarios. For example, if parking revenue was lower than expected, all fixed costs would remain as budgeted, as well as the Mill Rate, which would be decreased by the full amount of the shortfall.