



# 2019

# ANNUAL REPORT



***PARTNERING TO DEVELOP SOLUTIONS TO  
AFFORDABLE HOUSING AND HOMELESSNESS IN SASKATOON***



SASKATOON  
HOUSING  
INITIATIVES  
PARTNERSHIP

SHIP is a community-based organization that strives to address homelessness by increasing the supply of affordable and appropriate housing options in Saskatoon. The economic, social and personal well-being of the residents of this great city is our main concern. We believe that a wide range of housing options creates a safe, healthy and prosperous community.

When people can access the right housing at the right time, it opens doors to help create a healthy and happy life. Our vision is that everyone in Saskatoon has a safe, secure, and appropriate place to call home. We have ambitious plans for the future and are committed to helping even more people across Saskatoon.

We know we won't end the housing affordability crisis and homelessness overnight or on our own. But we communicate with everyone involved, animate discussions and collaborate with our partners across the community, the province and the nation.

***Our vision is that everyone in Saskatoon has a safe, secure, and appropriate place to call home.***

# WHO WE ARE

SHIP is helping create solutions to housing and homelessness in Saskatoon through project development assistance, community engagement, partnership development, and investing in projects that address homelessness.

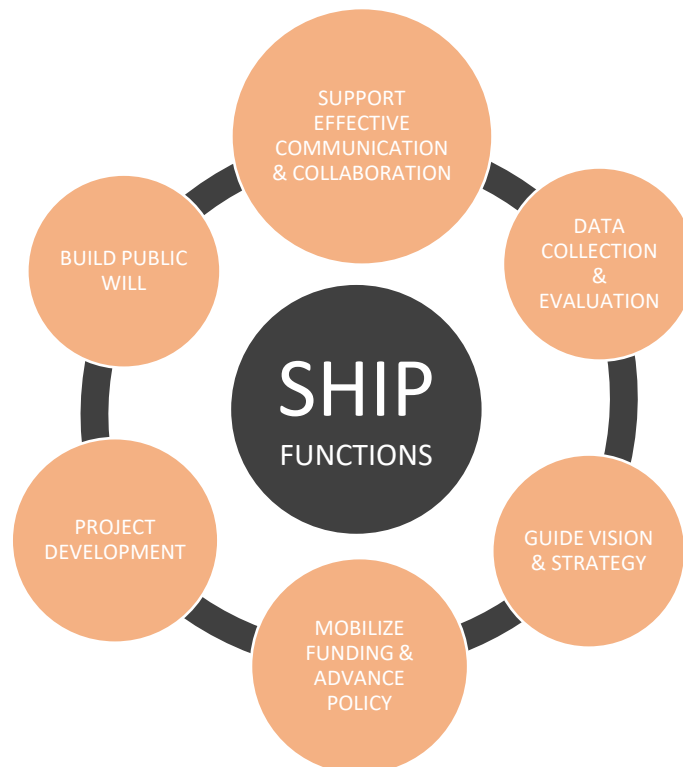
Working across the entire affordable housing continuum, SHIP offers a unique service to affordable housing developers in Saskatoon. We bring together a wealth of expertise and experience from a diverse group of individuals involved with affordable housing in Saskatoon. SHIP's Board, committees and staff are teeming with experienced advisors that work across the housing and homelessness sectors to make a difference in our community.

SHIP's housing project development team works with clients to create a customized business plan to help bring their project to fruition. We review plans, zoning and building requirements, and explore development options to find what best

suits our clients. By performing financial feasibility assessments and working to establish timelines and goals, SHIP helps mitigate risks often encountered during the project development phase.

Our project development expertise also provides a strong knowledge base for the over \$2.3 Million in investments we manage for initiatives that address homelessness in our city. By working together with our many community partners, SHIP is helping build communities, revitalize neighborhoods and reduce homelessness.

With expertise in project development and research, and proven strength as prudent fund managers, SHIP has all the elements needed to empower organizations to develop solutions to affordable housing and homelessness. The new Strategic Plan, as seen on the following page, along with our updated Vision and Mission Statements, are essential to SHIP's expanded role in our community.



# SHIP'S STRATEGIC PLAN

## vision

Saskatoon has affordable and appropriate housing options for all citizens.

## mission

SHIP fosters collective action to develop creative housing and homelessness solutions.

## STRATEGIC PRIORITIES

Facilitate  
Saskatoon's  
Homelessness  
Action Plan

Manage  
Homelessness  
Strategy  
Funding

Develop  
Appropriate and  
Affordable  
Housing Solutions

## STRATEGIC GOALS

### SUPPORTS

Improve access to support available for people at-risk or experiencing homelessness through a system of assessment, coordination and appropriate response.



### ALIGNMENT

Coordinate and align community and government efforts in a response system that makes homelessness rare, brief, and non-reoccurring in Saskatoon.

### HOUSING

Increase the number of appropriate housing options for those requiring support, subsidy, or better affordability.



### RESOURCES

Increase resources dedicated to preventing, reducing and ending homelessness in Saskatoon.

## ACHIEVED THROUGH OUR COMMITMENT TO:

### ENGAGEMENT

Engaging the community in research and planning, and promoting awareness of homelessness and affordable housing in terms of need, potential solutions and achievements in Saskatoon.



### EXCELLENCE

Being outstanding as an organization, one that others would model.

# SASKATOON HOMELESSNESS ACTION PLAN

## Action Plan Activities:

- System coordination and innovation
- Strengthening housing placement and support programs
  - Prevention
- The solution to homelessness is housing

The Saskatoon Homelessness Action Plan was built on the combined wisdom of the previous community plans to prevent, reduce and end homelessness. The Plan calls for a coordinated system response that will involve increased prevention efforts, teamwork between emergency and transitional supports, policy reforms and a serious investment in affordable housing options across the entire affordable housing continuum.

It promotes a multi-sectoral approach to achieving the collaboration necessary to meet the goals of the Plan. Throughout the past year, SHIP continued to foster partnerships to foster the common vision *of making homelessness rare, brief and non-recurring in Saskatoon*. SHIP has taken a facilitation role in implementing the Plan in our community. The actions that were undertaken this past year included:

- Developing the community mapping document as a resource to better understand the homeless serving system, inform future investment strategies, and to promote sustainability and potential areas of expansion;
- Investing in the expansion of housing placement programs and the systems that support its implementation;
- Engaging with a consultant to facilitate the community consultation for coordinated access;
- Continuing to work towards the implementation of the database software HIFIS 4.0 within the Provincial community, in partnership with the YMCA of Regina and Riverbank Development in Prince Albert.

SHIP also facilitated the following Teams and Strategies:

## Housing Team

The Housing Team meets bi-monthly and brings together team leads and case managers from all Housing First and Rapid Rehousing programs in our city. This Housing Team meeting has been instrumental in building collaboration between the different Housing First Teams, and to talk together about the “big picture” issues, system coordination and systemic challenges with moving people out of homelessness.

## Shelter Group

A Shelter Group discusses shared challenges and successes serving those needing a temporary but immediate place to stay for those who are homeless or at risk of homelessness. Current work involves planning for the integration into the federal Coordinated Access initiative that aims to improve access to housing and supports in the community.

## Extreme Weather Strategy

Since 2012, the Cold Weather Strategy has worked to ensure that individuals do not sleep outside during extreme weather conditions. It supports the principles that individual dignity must be respected in emergency situations, and that everyone works together to ensure that individuals and families experiencing or at-risk of homeless are aware of safe sleeping options.

Working with City of Saskatoon Emergency Measures Organization and Environment Canada, a protocol was developed to provide a Cold Weather

Alert to police/emergency workers and front-line agencies. This is achieved through the City of Saskatoon's notifynow system.

SHIP has managed the Cold Weather Strategy since 2016. In 2019, SHIP continued to monitor the weather, notifying partners when temperatures dipped below -30C.

In addition to emergency shelter access, SHIP worked to build a list of community partners who offer "warm up locations" throughout the community. Warm-Up Location Posters were distributed so people could find places to go when they were out in the cold. In 2019, eleven organizations provided individuals with access to warm-up and cool-down locations.

In the summer of 2019 SHIP continued to manage an extreme heat strategy similar to the cold weather strategy. A Cool-Down location poster to assist those who needed a safe place to cool down during extreme heat conditions. SHIP also purchased and distributed water to partners during these conditions.

## **Rent-Ed**

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In 2018, Camponi Housing Corporation, in partnership with Saskatoon Housing Initiatives Partnership, created RENT-ED to provide individuals and families with the knowledge and tools required to maintain successful tenancies. RENT-ED was

developed in response to community agencies, stakeholders, and the Saskatchewan Human Rights Commission expressing the need for a rental literacy course geared towards low-income and vulnerable renters in the community.

SHIP developed a website in 2019 with an effective design concept that promotes ease of navigation with an engaging user experience in order to facilitate learning of the renter education program, Rent-Ed. The contractor conducted discovery/research that was relevant to the project. Other similar online courses were observed and discussed to develop the RENT-ED website prototypes. The website consisted of a home page design, navigation menu, layout design for the five modules of the Rent-Ed program. The five modules presented on the website included: Applying for Housing, Right and Responsibilities, Managing Finances, Pests and Maintenance and Safety. Website links to appropriate local resources was included throughout the modules.

Once the website was developed and finalized, the website was transferred to SHIP's Squarespace account for launching and easy access. Future plans are to allow renters to complete the course online through the website to receive a certificate to present it to landlords. The rental literacy course certificate will be available in hopes to assist individuals and families to seek successful tenancies.



# THE YEAR IN NUMBERS



## 50 AFFORDABLE UNITS

We continued to provide research and development assistance for 2 local affordable housing projects that began in 2018.



## \$1.87 MILLION INVESTED

We invested \$1.87 Million in **Homelessness Partnering Strategy** Funding in Saskatoon in 2019/2020.



## 140 ATTENDEES

SHIP worked with other sponsors to organize **Saskatchewan's 2018 Housing and Homelessness Conference**. This year, the conference had a focus on Housing the Hard to House.



## 1500 ATTENDEES

SHIP was on the Planning Committee and played a key role in organizing **YXE Connects**. Together with other community agencies we served many of the most vulnerable in our community.

**SHIP** IS THE LARGEST FUNDER OF **HOUSING FIRST PROGRAMS** IN OUR COMMUNITY.

WE INVESTED **\$1.87** MILLION IN **REACHING HOME FUNDING** IN SASKATOON IN 2019/2020.

SINCE 2015...

# 1368

**INDIVIDUALS WERE HOUSED IN HOUSING PLACEMENT PROGRAMS** (HOUSING FIRST, RAPID REHOUSING & HOUSING LOCATION SERVICES DIRECTLY OUT OF SHELTER).

**800** WERE *ADULTS* AND **568** WERE *CHILDREN*

# AFFORDABLE HOUSING DEVELOPMENT



SHIP's housing project development team works with clients to review plans, zoning and building requirements, facilitate partnership opportunities, support organizations who are applying for funding, and explore development options to find what best suits their affordable housing project. In 2019, SHIP continued to assist two local organizations with the pre-development of 2 major projects that began in late 2018.

## Sherbrooke Foundation

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The Sherbrooke Foundation Inc. approached SHIP in 2018 to assist in the development of an innovative mixed-use housing complex. The project is targeted towards individuals and families of various income levels, and focuses on a strong sense of community. SHIP's role in 2018 involved managing Sherbrooke's CMHC Seed Funding application to secure funding for the preliminary planning of the development.

In 2019, SHIP teamed up with Sherbrooke to create a feasibility study in order to bring the development closer to completion. The feasibility study analyzed projected development costs, operating expenses, rent revenues, loan projections, and mitigation strategies.

SHIP is committed to assisting organizations developing necessary housing options for vulnerable populations. The Sherbrooke development "333", will be a place where seniors can age in place through the provision of complementary services and promotion of healthy aging. Sherbrooke has been researching various options to impact the community's affordable housing continuum with SHIP's assistance since 2015.

Sherbrooke's management team traveled to various sites across North America in order to create a housing project that meets their vision and philosophy.

## YWCA Saskatoon

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In 2019, SHIP coordinated YWCA Saskatoon's Feasibility Study for their affordable housing development that consists of a shelter and transitional unit expansion, and renovation of the existing building. SHIP previously provided project development advisory services to this project and managed their Seed Funding application to CMHC in 2018. The goal of the mixed-use development is to provide safe, affordable and supported housing for single women with children fleeing violence, persons with disability, and seniors.

The development will consist of 16 Emergency Shelter Units, 10 Family Shelter Units, 18 Transitional Units, 32 Senior Rental Units to support low to low-to-mid-income senior living. YWCA will also include non-residential spaces such as office space for Saskatoon Crisis and Intervention Services, a coffee shop and gallery, renovated and expanded child care, and space for the Employment and Learning Centre.





# EVENTS

## **Fifth Annual YXE Connects**

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On May 6<sup>th</sup>, 2019, over 60 service organizations gathered together for the fifth annual YXE Connects at White Buffalo Youth Lodge and City Centre Church. Together, they helped the most vulnerable in our community with services including haircuts, lunch, clothing and hygiene product donations, and housing and health services. This year, approximately 1,500 individuals from our community attended and accessed these important services.

Every year, YXE Connects brings together service organizations, community agencies and businesses to provide the services all in one place. Those who need to access community supports often have a tough time navigating the system. Bringing multiple organizations together goes a long way in making sure both families and individuals have access to the services they need. The event goes a long way towards raising awareness of what various service organizations exist within our community.

YXE Connects is organized by partners including the Saskatoon Food Bank & Learning Centre, United Way of Saskatoon & Area, The Lighthouse Supported Living, Saskatoon Housing Initiatives Partnership, Saskatoon Health Authority, Saskatoon Poverty Reduction Partnership, SWITCH, Friendship Inn, Salvation Army, Sask Abilities, Canadian Council on Rehabilitation and Work, Newcomer Information Centre, AIDS Saskatoon, Chep Good Food Inc., University of Saskatchewan – College of Medicine, City Centre Church, and White Buffalo Youth Lodge.

## **Innovative Approaches to Housing and Homelessness Conference**

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The Innovative Approaches to Housing and Homelessness conference was held on November 21<sup>st</sup>, 2019. 140 members of the community attended the conference held at Travelodge Saskatoon. Opening remarks were brought by Carola Cunningham, CEO of NiGiNan Housing Ventures. Carola spoke on NiGiNan's experience as an Indigenous led organization melding with western processes and partnerships, and how decolonizing has assisted in life changes and choices for Indigenous people that have experienced homelessness.

Breakout sessions included presentations by Camponi Housing, Saskatoon Crisis Intervention Service, Saskatoon Opportunities for Youth/SK Student Commission of Canada, and EGADZ. Topics covered in the presentations consisted of Harm Reduction Housing and Youth Homelessness in Saskatoon: Perspectives & Stories of Local Youth. The conference sessions also included a panel on affordable housing development funding, and a facilitated discussion on the new Saskatchewan Income Support Program.

***Sponsors for the event included the City of Saskatoon, CMHC, and Affinity Credit Union.***



# REACHING HOME INVESTMENT SUMMARY

## Reaching Home Investment Summary 2019/2020

### Home Fire (Keehi Kwakoh-tcheewinis) Housing First Case Management Team

**Project Partners:** Saskatoon Indian and Métis Friendship Centre (SIMFC), SHIP

**SHIP Funding Allocation:** \$666,396

**Overview:** This project includes a Home Fire housing team to work with people who are episodically and chronically homeless. The program currently consists of 2 FTE Centralized Intake positions, who work to assess need and link homeless individuals with the appropriate level of support. As well, there are 3 FTE Housing First intensive case management positions and 2 FTE Rapid Rehousing case management positions to support people to successfully exit homelessness, and 1 FTE manager. A total of 55 adults (Aged 31-64) and 38 children (Aged 0-11), 27 youth (Aged 12-30) and 7 seniors (Aged 65+) were housed and supported by the Home Fire team this fiscal year.

### YWCA Family Outreach Worker

**Project Partners:** YWCA Saskatoon, Private Donor, SHIP

**SHIP Funding Allocation:** \$21,632

**Overview:** This project involves an Outreach worker who will connect Housing First clients to, and help them maintain housing. In addition, the Outreach worker will connect clients to income supports, Aboriginal support services, and education and employment opportunities and provide education on life skills. The Outreach worker will be employed full time, with the remainder of the budget funded by the Recipient. This year, the Family Outreach Worker housed and supported 18 Housing First families which included 18 adults (Aged 31-64) and 35 children (Aged 0-11), 13 youth (Aged 12-30).

### 601 Housing Outreach Worker

**Project Partners:** AIDS Saskatoon Inc, SHIP

**SHIP Funding Allocation:** \$64,348

**Overview:** This Project includes a Housing Outreach Worker to augment the case management and outreach teams, ensuring that clients are moving from homelessness into permanent housing, with ongoing support provided by the outreach team. Activities for the Housing Outreach Worker include: referral for assessment (for acute clients) or immediate housing support; housing placement, assistance with funding resources, and housing loss prevention, maintenance and rehousing. In this fiscal year, the Housing Outreach Worker housed and supported 30 adults (Aged 31-64), 14 children (Aged 0-11), 16 youth (Aged 12-30), and 4 seniors (Aged 65+). The out reach team is also funded by Ministry of Health, Ministry of Social services and United Way of Saskatoon and Area.

### Housing First for Families

**Project Partners:** White Buffalo Youth Lodge (WBYL), SHIP

**SHIP Funding Allocation:** \$235,635

**Overview:** The project includes two full-time case managers to bridge families out of homelessness. The case managers will provide Housing First support to families experiencing chronic and episodic homelessness, as well as less intensive support to families who are temporarily homeless or at-risk of homelessness. In this fiscal year, the two case managers have housed 14 Housing First families which had a total of 17 adults (Aged 31-64) and 43 children (Aged 0-11), 20 youth (Aged 12-30).

### **The Journey Home Housing First Program**

**Project Partners:** Saskatoon Crisis Intervention Service, The United Way of Saskatoon and Area, SHIP

**SHIP Funding Allocation:** \$111,755

**Overview:** Saskatoon Crisis Intervention Service employed one FTE Housing First case manager, working with the Journey Home team. A .5 FTE case manager will provide assessment and support to clients to locate and set-up housing, including applications to income sources and supplements, without requirements for sobriety or compliance to treatment. A .5 FTE Housing First Enhanced Housing Service Worker will support the managed alcohol units for Housing First clients. In this fiscal year, 12 new high-acuity Housing First clients (Aged 31-64) and two youth (Aged 12-30) were supported in the program, in addition to ongoing support offered to existing clients. Reaching Home funds a portion of the Journey Home project, and it is largely funded by the United Way of Saskatoon and Area.

### **Journey Home – Housing First Van Purchase:**

**Project Partners:** Saskatoon Crisis Intervention Service Inc., SHIP

**SHIP Funding Allocation:** \$23,744

**Overview:** This project involved purchasing of a used van for the Journey Home program. Participants at Journey Home require transportation and accompaniment to attend medical appointments, psychiatric appointments, apply for ID, purchase eye glasses, and many other appointments required for health and wellness. The van would also be used for group outings including visits to Wanuskewin Heritage Park, cultural celebrations, and other events. The project activities include purchase of used 2018+ Dodge Grand Caravan that seats up to 7 people.

### **Housing First and Housing Placement Program**

**Project Partners:** The Lighthouse Supported Living Inc., SHIP

**SHIP Funding Allocation:** \$162,845

**Overview:** The Lighthouse employed a Housing First worker (full-time) to provide intensive case management (ICM) who will work with people who are chronically or episodically homelessness and a Rapid Rehousing Case Worker (full-time) to work with lower acuity individuals experiencing homelessness to help secure housing and connect them with required supports to retain housing. In this fiscal year, the two staff have housed and supported 8 adults (Aged 31-64) and 2 youth (Aged 12-30) through housing first program and 16 adults (Aged 31-64) and 1 child (Aged 0-11), 6 youth (Aged 12-30) and 1 senior (Aged 65+) through Rapid Rehousing program.

### **MACSI, Homelessness Support Project**

**Project Partners:** MACSI, SHIP

**SHIP Funding Allocation:** \$13,253

**Overview:** MACSI received funding to upgrade boiler heating system at Saskatoon treatment centre located at 335 Ave G South. The objective of the project is to replace centre's current boiler heating system and provide a controlled heating environment that is conducive to MACSI's client healing and staff needs. MACSI Clients are negatively impacted by an accumulation of various socio-economic factors such as: FASD, low income, access, poverty, failed systems of health, caring and support (inadequate discharge planning); trauma, family breakup and domestic violence. The project activities include purchase and installation of a new HVAC system.

### **Accessibility Upgrades at the CUMFI Head Office:**

**Project Partners:** Central Urban Métis Federation Inc, SHIP

**SHIP Funding Allocation:** \$7,732

**Overview:** Central Urban Métis Federation received funding to implement accessibility upgrades at the main entrance of Head Office at 315 Ave M South. The goal of the project is to create an accessible environment for the clients with physical challenges. The project activities include addition of power assist mechanisms to the outside entrance door and the foyer entrance door at the Head office of Central Urban Métis Federation Inc.

### **SIMFC Flooring, Meeting Space, and Sound System Upgrades**

**Project Partners:** Saskatoon Indian and Métis Friendship Centre (SIMFC), SHIP

**SHIP Funding Allocation:** \$33,571

**Overview:** This project involved addition of private meeting space in the lobby area and replace the flooring in the kitchen, the Family Support Office and Multi-Purpose Room, and the Program Department at the Saskatoon Indian and Métis Friendship Centre (SIMFC). Replacement of the flooring will improve the safety and hygiene of the building. SIMFC uses their kitchen to serve thousands of individuals annually, as well as providing a space for indigenous cooking classes. Retiling the kitchen floor will create more sanitary space. The addition of private meeting room will create a meeting spaces for staff and clients that can used as confidential places within the centre. The project activities include completion of private meeting space by efficient partitioning of the existing floor space and using the north wall of the lobby, removal and replacement of flooring in the kitchen, the Family Support Office and Multi-Purpose Room, and the Program Department and also purchase and install a portable gym/auditorium sound system.

### **Ceremony Room Addition in Edwards Manor**

**Project Partners:** SaskNative Rentals. Inc./SHIP

**SHIP Funding Allocation:** \$25,389

**Overview:** SaskNative Rentals Inc. received funding to add a Ceremony Room to an expanded Community Room in the Edwards Manor Building. The room will be approximately 250 square feet within the expanded community room. The aim of the proposed Ceremony Room is to provide a space for traditional healing practices and gatherings in a hard-to-house support model environment. The project activities include interior construction of a ceremony room and installation of interior windows and door.

### **Peer Support Workers/Cultural Specialists for Housing First Units**

**Project Partners:** SaskNative Rentals Inc., SHIP

**SHIP Funding Allocation:** \$177,611

**Overview:** SaskNative Rentals Inc. employed two Peer Support Workers and two Cultural Specialists to provide evening and overnight supports at Edwards Manor, an apartment building for Housing First participants, in order to increase housing stability for hard to house individuals. These individuals are provided with peer support, mentorship, community engagement and opportunities for traditional learning.

### **Development of a coordinated access system for Saskatoon**

**Project Partners:** SHIP

**SHIP Funding Allocation:** \$104,590

**Overview:** SHIP contracted a research team as well as a local community consult team in order to assess our city along with all of its organizations and provide a step by step process in which to develop and implement a coordinated access system within Saskatoon.

### **Partnering to Provide Housing First Funding for Direct Client Costs**

**Project Partners:** SHIP, Housing First providers

**SHIP Funding Allocation:** \$60,000

**Overview:** SHIP assumed the role of fund administrator for the direct client funding which supports Housing First clients to transition out of homelessness. The fund can pay for unmet needs as individuals make this critical transition. In partnership with the Housing First agencies, 92 high-acuity, Housing First clients benefited from the funding, transitioning into housing.

### **YXE Connects**

**Project Partners:** Saskatoon Food Bank Inc., Private Donors, SHIP

**SHIP Funding Allocation:** \$5,000

**Overview:** This project involved purchase of personal hygiene items for care packages given out to vulnerable individuals who are attending the YXE Connects event on May 4, 2020. This single day event covers over four dozen different types of services and organizations. The care packages include items such as toothpaste, toothbrushes, 2-in1 shampoo/conditioner, and deodorant.

### **PLWAN Equipment Upgrades**

**Project Partners:** PLWA Network, SHIP

**SHIP Funding Allocation:** \$8,219

**Overview:** This project involved upgrades for the outdated equipment in the Lunch and Nutrition Program, office spaces and the Drop-In & Wellness Centre. PLWAN provides food security through their Lunch Program, a Drop-In Centre and culturally competent staff and Peer Mentors. The Drop-In & Wellness Centre is accessible for family, friends, care providers and partners. The project activities include purchase and installation of Sliding Glass Door Commercial refrigerator, 2 upright freezers, and a Stove for the use of Lunch and Nutrition program and purchase of a desk and one laptop that will be accessible to participants and one laptop for staff use for the Drop-In & Wellness Centre.

### **Housing Relationship Manager**

**Project Partners:** SHIP, Housing First providers

**SHIP Funding Allocation:** \$68,704

**Overview:** SHIP Community Development branch employed a Housing Relationship Manager (HRM) in September 2018 to assist community Housing First and Rapid Rehousing Case Managers in locating healthy and safe permanent housing for their clients. Primary duties of HRM included gathering and distributing rental vacancies through the city and building relationships to increase opportunities for those that are case managed, and establish clear communications to community regarding the HPS program. HRM services have been utilized successfully by the Housing First and Rapid Rehousing Case Managers and the improvements were evident on meeting the needs of the agencies this position served.

### **HIFIS Project**

**Project Partners:** YMCA Regina, River Bank Development Corporation of Prince Albert and SHIP

**SHIP Funding Allocation:** \$41,075

**Overview:** The Project will consist of the Service Provider working towards provision of a secure, stable server environment hosting a live, shared, province-wide instance of the HIFIS4 database system (“HIFIS4”); accessibility to HIFIS4 for Project partners, customization of HIFIS4 to meet the operational & reporting needs of Project partners, on-boarding services to Project partners, including data source & process mapping to determine operational needs as well as the specific roles & personnel who need access to HIFIS4, and designing of security templates to effectively control access to protect personal & other sensitive information, and technical support .

### **2020 Point-in-Time count of Homelessness in Saskatoon**

**Project Partners:** University of Saskatchewan, SHIP

**SHIP Funding Allocation:** \$44,993

**Overview:** The 2020 Point-In-Time Count has been moved to spring of 2021 to ensure appropriate health and safety regulations during the Covid 19 pandemic.

# 2019 SUMMARY

## 50 AFFORDABLE UNITS

### AFFORDABLE HOUSING PROJECT DEVELOPMENT

#### YWCA Saskatoon

*(Women with children (hard to house) fleeing violence, persons with disability, and seniors.)*

#### Sherbrooke Foundation Inc.

*(Families, individuals, students, and seniors)*

## \$1.87 MILLION

### INVESTED TO PREVENT AND END HOMELESSNESS

#### Saskatoon Indian & Métis Friendship Centre

*(Housing First Case Management Team, and SIMFC Flooring, Meeting Space, and Sound System Upgrades)*

#### AIDS Saskatoon

*(601 Housing Outreach Worker)*

#### YWCA Saskatoon

*(Family Worker)*

#### White Buffalo Youth Lodge (WBYL)

*(Housing First for Families)*

#### Saskatoon Crisis Intervention Service

*(Journey Home Housing First Program, and Housing First Van)*

#### The Lighthouse Supported Living Inc.

*(Housing First and Housing Placement Program)*

#### MACSI

*(Homelessness Support Project)*

#### Central Urban Métis Federation Inc.

*(Accessibility Upgrades at the CUMFI Head Office)*

#### SaskNative Rentals Inc.

*(Partnering to Provide Housing First Funding for Direct Client Costs, and Peer Support Workers/Cultural Specialists for Housing First Units)*

#### SHIP

*(Development of a coordinated access system for Saskatoon, 2020 Point-in-Time count of Homelessness in Saskatoon, Partnering to Provide Housing First Funding for Direct Client Costs, and Housing Relationship manager, HIFIS Project)*

#### Saskatoon Food Bank Inc.

*(YXE Connects Event)*

#### PLWA Network

*(Equipment Upgrades)*

SHIP continues to provide project development services for affordable housing, which provides funding for additional activities. Our focus on collaborative community development ensures that our investments complement current programming for homelessness. We are very proud of our achievements and are excited about the projects currently in development.

### FINANCIAL SUMMARY

The summary financial information presented here is derived from SHIP's consolidated statements for the year ended March 31, 2020.

SASKATOON HOUSING INITIATIVES PARTNERSHIP		
BALANCE SHEET AS AT MARCH 31, 2020		
	2020	2019
<b>ASSETS</b>		
Current Assets	\$	\$
Cash	779,584	659,370
Short-term investments	118,244	116,599
Accounts receivable	45,484	44,540
Prepaid expenses	1,830	1,450
	<b>945,142</b>	<b>821,959</b>
Tangible Capital Assets	1,927	1,600
<b>Total Assets</b>	<b>947,069</b>	<b>823,559</b>
<b>LIABILITIES</b>		
Current liabilities		
Accounts payable & accrued liabilities	207,854	31,511
Sub project payables	269,645	561,970
Deferred revenue	180,371	67,254
<b>Total Liabilities</b>	<b>657,870</b>	<b>660,735</b>
<b>Net Assets</b>	<b>289,199</b>	<b>162,824</b>
<b>Equity</b>	<b>947,069</b>	<b>823,559</b>
<b>Summary Statement of Receipts and Expenditure</b>		
	2020	2019
	\$	\$
Receipts	2,627,966	2,572,650
Operating Expenditures	2,501,591	2,601,806
<b>Net operating Income</b>	<b>126,375</b>	<b>- 29,156</b>

# THANK YOU TO OUR PARTNERS



The support of the City of Saskatoon is integral to SHIP's success. Providing five years of stable funding for SHIP with an investment of \$130,000 to facilitate the Saskatoon Homelessness Action Plan. This strategic investment creates a cornerstone for the entire organization with a strong network and knowledge base that facilitates the development of affordable housing and helps reduce and prevent homelessness in Saskatoon.



Since 2012, SHIP has administered the Federal Government's Homelessness Partnering Strategy (HPS) funding in Saskatoon. In 2019, Reaching Home replaced HPS, and SHIP has continued to be the community entity managing this funding to prevent, reduce and end homelessness in Saskatoon.

SHIP receives administrative fees that to administer the Reaching Home funding. This has increased our staffing complement, and expanded our impact across the housing continuum in a significant way.

Along with the funding from the City of Saskatoon and the Government of Canada, our membership sales help us make a positive impact on our great city.

*We are truly grateful to all the organizations that support us.*





# OUR TEAM

## BOARD OF DIRECTORS

**Toby Esterby (President)**

Camponi Housing

**Lorne Fagnan (Vice President)**

McKercher LLP

**Rachel Lowen Walker (Director)**

University of Saskatchewan

**Matthew Flath (Secretary/Treasurer)**

Grant Thornton LLP

**Hilary Gough (Ex-Officio)**

Councilor – City of Saskatoon

**Tyler Stewart (Past-President)**

Stewart Properties Holdings

**Lesley Anderson (Ex-Officio)**

City of Saskatoon

**Mark Soloway (Director)**

Habitat for Humanity Saskatoon

**Doug Schweitzer (Ex-Officio)**

Saskatchewan Housing Corporation

**Chantelle Jack (Director)**

Cress Housing Corporation

**Kristina Johnson (Ex-Officio)**

CMHC

## STAFF

**Lyn Brown**

Executive Director

**Lilani Samarakoon**

Operations Manager

**Priscilla Johnstone**

Homelessness Action Plan Manager

**Dwayne Main**

Accounting

**Colleen Christopherson-Cote**

Advocacy and Educational Events

**Kianna Sayah-Mofazzali**

Project Development Assistant

**Gina Brander**

Community Engagement Manager (HIFIS)

**Nathanial Boucher**

Communications Manager

**Sarah Sutherland**

Administrative Assistant

**Deb McGraw, Case Manager**

**Denise Desjarlais, Case Manager**



SASKATOON  
HOUSING  
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