

### **Municipal Asset Management Program Grant ISSUE**

The City of Saskatoon is implementing an asset management system including a recently Council-approved Corporate Asset Management policy. The City is aiming to enhance its asset management practices by undertaking a new, more collaborative approach. In doing so, the Administration is submitting a funding application to the Municipal Asset Management Program (MAMP) to support the system implementation project. The MAMP requires a City Council resolution to accompany the application.

#### **RECOMMENDATION**

1. That the Administration be directed to apply for a grant opportunity from the Federation of Canadian Municipalities' MAMP for the Corporate Maturity Assessment and Implementation of Corporate Asset Management System; and
2. That the City of Saskatoon (City) initiate a capital project committed to conducting the activities proposed in the application to the Federation of Canadian Municipalities, if approved for the grant funding.

#### **BACKGROUND**

The MAMP is an eight-year, \$110M program funded by Infrastructure Canada and managed by the Federation of Canadian Municipalities (FCM). The MAMP supports Canadian municipalities in making informed infrastructure investment decisions based on stronger asset management practices. Subject to funding availability, applications will be accepted on a continuous basis until October 31, 2022.

In 2017, the City was awarded a \$52,000 grant by the FCM through the Climate and Asset Management Network Program to support the development of a Corporate Asset Management (CAM) policy, strategy and governance framework.

In 2018, the City was successful in its application for a Culvert Assessment and Drainage Study project under the MAMP. This project included a cross-functional team of City staff from many areas. The outcome of the project was enhanced knowledge of and collaboration on asset management practices.

On May 25, 2020, the [Corporate Asset Management Policy # C07-031](#) was approved by City Council.

Administration committed to the following next steps:

- To continue development of asset management (AM) plans to better articulate the full life-cycle cost of assets so as to inform the City's investment decisions, and service level choices through the Multi-Year Business Plan and Budget Process; and

- To establish a transparent AM governance and communication strategy that aims to educate employees, stakeholders and residents about the City's approach to asset management.

### **DISCUSSION**

The MAMP provides funding for projects that will help Canadian cities and communities enhance asset management practices. The types of initiatives that are eligible under the MAMP are:

- Asset management assessments;
- Asset management plans, policies and strategies;
- Data collection and reporting;
- Training and organizational development; and
- Knowledge transfer.

Funding is available to Canadian municipal governments and municipal partners applying in association with a municipal government. Approved projects are able to receive up to 80% of total eligible expenditures up to a maximum of \$50,000. Projects must be completed and all reports submitted by March 31, 2024.

The MAMP seeks to fund as many municipalities as possible and preference is at times to be given to applicants that have not previously received MAMP funding. However, submissions from second-time applicants will be considered if a commitment to peer sharing asset management knowledge, best practices, and project results is included in the project plan.

### Corporate Maturity Assessment and Corporate Asset Management System Implementation

The Administration is proposing to apply for MAMP funding for the Corporate Maturity Assessment and Corporate Asset Management System Implementation project. The proposed project meets all eligibility requirements, including the stipulations for second-time applicants. The project will involve:

- Conducting a collaborative maturity assessment of asset management practices across the City to identify areas working well and gaps/opportunities for enhancement;
- Developing an implementation plan identifying initiatives to be undertaken to grow asset management maturity moving forward; and
- Developing a corporate asset management report card to improve asset management decision making over time by connecting day-to-day operations and maintenance decision making to City Council and Administrative Leadership decision making on asset performance, service levels, risk management and total cost.

There will be a cross-functional team established to manage and participate in the project.

### **FINANCIAL IMPLICATIONS**

The total estimated costs of this project is \$65,000. A maximum of \$50,000 is expected to be funded by the MAMP. The remaining \$15,000 of project costs are the responsibility of the City. Should this initiative be approved the City's portion of the funding would be available through the corporate capital reserve to initiate the capital program.

### **OTHER IMPLICATIONS**

There are no legal, social, or environmental implications identified as part of approving an application for the MAMP grant. In future, on-going development of a CAM system encourages a holistic approach when considering social, environmental and financial implications of asset-based decisions and does align with City Council's Triple Bottom Line Policy.

### **NEXT STEPS**

Upon approval of this report, Administration will proceed with an MAMP grant funding application through Federation of Canadian Municipalities.

### **Report Approval**

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